

FINANCIAL TIMES

THRIFT CRISIS

Up against it on Capitol Hill

Page 13

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Friday December 30 1988

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World News

Khartoum revokes price rises in face of protests

The Sudanese Government, facing its most serious challenge since taking office in 1986, revoked retail price increases which had prompted a country-wide strike and a third day of demonstrations on the streets of Khartoum.

Foreign news agencies reported from the capital that police had opened fire on demonstrators who refused to disperse. Later reports said that snipers had been heard in the vicinity of the council of ministers and that Khartoum airport had been closed to all traffic.

Two young French sisters, kidnapped with their mother by the Fatah Revolutionary Council Palestinian group over a year ago, were handed over to French officials in Libya.

FRANCE has proposed institutional changes to European Monetary System to help advance goal of economic and monetary union in European Community.

IBM, world's largest computer maker, will absorb hefty loss on sale of most of IBM, US telecommunications subsidiary, to Siemens.

Iran announced a progressive cut in the period of military service for troops in war zones, from 36 months now to two years by late March.

Angola's \$800m bill Angola asked the UN to cover the estimated \$800m cost of withdrawing Cuban troops from its territory under recent agreements with South Africa.

Violence in Lebanon One person was hurt when a car bomb exploded near a Syrian checkpoint in Moslem west Beirut, and eight others when Israeli helicopters attacked positions of the pro-Syrian Shia Amal militia in the village of Sultaniyah, 80km south of the capital.

Lisbon metro strike Lisbon's metro underground railway was shut by a 24-hour strike, the first of a series threatened by Portuguese transport workers over pay and working conditions.

SA groups banned South Africa banned four more anti-apartheid groups under emergency regulations, bringing the total for 1988 to almost 30.

Zambia talks to IMF IMF officials arrived in Lusaka for talks with the Zambian Government, which abandoned Fund policies 19 months ago but now seeks approval for its own economic strategy.

Hasegawa unmoved Japanese Prime Minister Noboru Takeshita said his new Minister, Takashi Hasegawa, would stay in office even though he had "lacked prudence" in accepting donations from Recruit Cosmos, the company at the centre of a major political scandal.

India-Pakistan talks Indian Prime Minister Rajiv Gandhi arrived in Islamabad for talks with his Pakistani counterpart, Benazir Bhutto, amid hopes of ending decades of suspicion between the two countries.

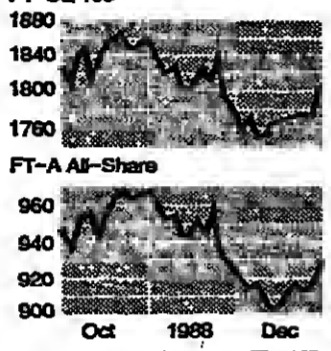
Brezhnev effaced The names of former Soviet leaders Leonid Brezhnev and Konstantin Chernenko are to be removed from all public buildings, including the houses in which they once lived, in response to what the Tass news agency described as popular request.

Business Summary

UK mortgage costs rise in wake of base rate shifts

BRITISH mortgage rates started moving higher, signalling a wave of rises made inevitable by a climb in base rates to 13 per cent during the autumn. December banking surveys meanwhile provided backing for speculation that base rates may have to rise again in new year.

FT-SE Index rose above the 1,900 mark last week at end of November, closing up 15.7 at 1,908.4, encouraged by firm



FT-SE All-Share index gained 0.9 per cent to 900.43. London Stock Exchange, Page 17

ALAN Bond's Hong Kong listed Bond Corporation International (BCI) increased stake in Compania de Telefonos de Chile (CTC) from 32 per cent to 51.2 per cent after subscribing to additional US\$15.2m worth of shares in recent CTC rights issue.

SPAIN'S trade deficit was \$1.82bn in November, 52 per cent higher than year ago. Bank of Spain warned that \$2.2bn current account deficit expected this year is likely to more than double in 1989 to \$7bn, or 2 per cent of GDP.

WEST Germany is to toughen export control laws in wake of series of widely publicised allegations of illegal transfer abroad of militarily useful technology.

PRUDENTIAL Corporation of UK agreed to pay A\$86.5m (US\$94.2m) to take over Australian life operations of Actna Life & Casualty, US insurance group. Page 13

YUGOSLAVIA'S Prime Minister Branko Mikulic may be forced to introduce emergency economic measures if key reform legislation, designed to introduce a more market-oriented economic approach, is rejected by Federal Assembly today.

LONDON United Investments, specialist insurance group serving US corporations, is to buy insurance syndicate on Chicago-based Illinois Insurance Exchange from Califed, US thrift institution, for \$12.69m. Page 15

WILLIAM Collins, British publisher fighting £294m (£529m) hostile bid from Rupert Murdoch's News International, revealed terms of potential "white knight" bid. Page 13; Lex, Page 12

BANK of England is to launch revised version of sterling trade-weighted index today, rebased to 1980 trade patterns. Bank said effect of change in weights would be to reduce index by about 2 percentage points.

French lack appetite for Revolutionary celebration

By George Graham in Paris

TWO DAYS from the start of the bicentennial, France is still far from ready to celebrate its Revolution 200 years ago.

The deaths of two successive chairmen of the Bicentennial Committee have cruelly exposed the lack of consensus over what exactly France is to celebrate. While causing a muted struggle among politicians and academics, however, preparations for the festivities have also run into a wall of indifference from much of the rest of the French population.

An opinion poll in the Figaro magazine showed that fewer than 40 per cent of French people were able to say in which year Louis XVI was beheaded,

while 73 per cent were unable to state the political group to which Robespierre belonged. And sales of revolutionary souvenirs are running three times as fast in Japan as in France itself.

Only a tiny fringe of mourner-chests and extreme right-wingers plan to boycott the celebrations of the Revolution altogether, but a great many others, including Mr Jacques Chirac, mayor of Paris and Prime Minister between 1986 and 1988, have been accused of less than whole-hearted commitment.

Others have accused President Francois Mitterrand, then still undecided over whether to stand for re-election, of freezing funds in the early stages of planning for the bicentenary for fear of seeing a successor reap the glory.

To cap it all, the Louvre Museum, France's number one tourist attraction, will be closed for over a month from February 22 to prepare for the public inauguration of its new entry hall under the glass pyramid designed by Mr Ioh Ming Pei, the US architect.

The Louvre has already infuriated thousands of visitors this year by closing for days on end because of strikes by employees, but to shut down in the middle of the bicentennial

celebrations looks like peculiarly crass planning. Also closed, this time through both January and February, will be the Picasso Museum.

Of course, no-one may notice, for the absence of detail on what exactly will be happening in 1989 has left holiday tour operators wringing their hands and wondering whether they will have any clients at all. The one thing they thought they were sure of, a grand concert on July 14 by Jean-Michel Jarre has had to be cancelled.

After all, London police had to have their arm twisted to allow a Jarre concert at all. The French authorities appear

to have realised rather belatedly that to stage the show at the same time as a meeting in Paris of the Group of Seven leading industrial nations was courting disaster.

Historians appear to have been better prepared for the bicentenary. Massive histories of the Revolution - most of them written or prefaced by Mr Francois Furet, who is acknowledged as France's leading historian of the period - have been selling like Marie-Antoinette's cakes for several months now.

The Bicentennial Committee has laid down seven "high points" for the revolutionary year:

January 1. "Take-off" with balloons launched in each of France's 98 departments, and the issue of a new bicentenary stamp.

March 21. "Taking root" with the planting of the tree of liberty throughout the country, and a day of discussion in French schools.

May 5. "Memory" as delegates from all over France commemorate the march-past of the States General at the palace of Versailles.

June 17-20. "Fraternity" - the commemoration of the Tennis Court Oath with festivals outside Paris and then on the esplanade of the Champs-Élysées.

Continued on Page 12

Bush promises to find and punish bombers behind Pan Am crash

By Lionel Barber in Washington and Michael Donne in London

MR GEORGE BUSH, the US President-elect, vowed yesterday to track down and punish firmly those responsible for the "cowardly" bombing of the Pan American jumbo jet over Scotland.

Mr Bush, continuing his Christmas vacation in Alabama, said the US was doing everything possible to prevent terrorist attacks.

Mr William Sessions, director of the Federal Bureau of Investigation, stressed yesterday that the investigation into the crash had to focus as much on the possibility that a criminal or individual may have planted the bomb as on a terrorist group being responsible.

The FBI is assisting British investigators who are leading the inquiry. If a terrorist motive is established, the FBI will pursue the matter under a 1987 law allowing the bureau to investigate and arrest terrorists.

While the FBI is stressing its subsidiary role to the British authorities, the wide-ranging 1986 law could ultimately prove a source of friction if the US wishes to press extradition.

A second emerging issue is how the incoming Bush Administration will respond, by military or diplomatic means, if a particular terrorist group is identified as responsible for the bombing. Groups under suspicion include several with links to Libya, Syria and Iran.

Mr Bush would come under strong public pressure to retaliate against any nation or group identified as responsible.

Sir Geoffrey Howe, the British Foreign Secretary, yesterday called on governments in the Middle East to co-operate in the international search for the culprits.

Sir Geoffrey, speaking in a BBC radio interview, said: "We clearly want to have maximum

co-operation from governments throughout the world, including the Middle East.

The important thing now is for all the agencies and countries concerned to co-operate as fully as possible in trying to identify who was responsible for this outrage so that they can be brought to justice.

"The machinery to a large extent exists because all the important countries have got their own investigative organisations, including the US and ourselves."

At UK airports increased security measures for US airlines took effect early yesterday on Department of Transport instructions following the official confirmation that a bomb was responsible for the death of 270 people in Britain's worst air disaster.

Airports overseas, especially on the Continent, also stepped up their security arrangements.

In West Germany, where the ill-fated flight originated with passengers then changing aircraft in London, the Federal Interior Ministry will today consider increased security measures for the country's airports.

British police teams have flown to West Germany and more will be going to other countries - possibly including the Middle East.

Detective Chief Superintendent John Orr, the Scottish officer leading the hunt in concert with Scotland Yard's Anti-Terrorist Squad and the FBI, said: "We are going to try to find out quickly who did this. I have officers in West Germany at the moment and others will be going to other countries in the next few days."

All the information collated by the various organisations will be collated at computers at Lockerbie, scene of the crash, linked to the Home Office major inquiry computer.

The Transport Department, the airlines and the British Airports Authority (which runs Heathrow and Gatwick) declined to detail the new airport security rules. Passengers moving through London's Heathrow and Gatwick airports said they were being subjected to tougher individual body and baggage searches.

In addition to normal hand-baggage and body searches, Pan Am was asking passengers to put their stowed baggage through X-ray machines before checking in. A white plastic strip then sealed the luggage before it was processed in the normal manner.

Some airlines, such as Trans World, were also asking passengers detailed questions about whether they had packed their baggage themselves, and whether it had been left unattended at any time subsequently.

No airline appeared to be going as far as El Al, the Israeli airline, whose security measures are a byword. It opens all baggage at check-in and makes detailed searches of every sealed package found in the luggage. Such procedures have made El Al the world's safest airline but have also resulted in check-in times of two hours or more.

Political row brews over sale of thrifts

By Lionel Barber in Washington

THE US Government's \$7bn rescue this week of six insolvent savings and loans institutions is set to provoke a major political row in the new year.

Leading Democrats expressed concern over the lucrative tax benefits made available to the buyers of the thrifts in Texas and California because they include two of the country's most celebrated corporate raiders, Mr Ronald Perleman and Mr Robert Bass.

Several Congressional committees are expected to use their powers to demand full details of the transactions to check on the possibility of "sweetheart deals", and the level of risk assumed by the investors.

The Federal Home Loan Bank board on Wednesday announced the sale of a package of five Texas thrifts with combined assets of \$12.2bn to Mr Perleman and other investors.

It also said the California-based American Savings of Stockton, with \$3.0bn in assets, to Mr Bass. Both deals involved a relatively small initial cash injection by the investors, plus substantial tax breaks stemming from the net operating losses from the thrifts.

In a letter to the Federal Home Loan Bank Board, the industry regulator responsible for the sales, Senator Tim Wirth of Colorado, an influential member of the Senate Banking committee, said: "Continued on Page 12"

Editorial Comment, Page 12; Up against it on Capitol Hill, Page 13

Many civil aviation officials believe the only way to achieve near-total security would be to X-ray stowed baggage once it has passed through the normal check-in procedures, though that would be almost prohibitive.

Continued on Page 12

EC market 'will force joint deals'

By Terry Dodsworth, Industrial Editor

LORD WEINSTOCK, managing director of the UK's General Electric Company, believes that growing integration of the European market will force more large companies to consider joint venture projects of the type he has recently announced with Siemens of West Germany and Alstom of France.

Collaborative deals are necessary, he says, because Europe's big industrial groups need broader markets and larger technological resources, but are not willing to cede control over their operations.

GEC and Siemens are now entering a crucial phase in their joint takeover bid for Plessey, the UK electronics and defence group which successfully outbid a bid from GEC

two years ago. Collaboration in this deal, which broadly involves the two companies working together in the three fields of telecommunications, defence and semi-conductors, has led to speculation that Siemens, the larger of the two companies, might eventually swallow the UK group.

Lord Weinstock, however, firmly rejects suggestions that GEC will allow itself to be dismembered, or even pushed through radical de-merger plans of the type he has talked about in recent years.

"Everybody thought when the Plessey deal was announced that in the end, we would fall under Siemens' domination. That was not at all the intention. We shall go

with Siemens as far as we can because we think they are going to be good partners," he said.

Alstom, he adds, had proved to be the ideal partner for GEC's power engineering division, which is now being merged with the French group.

On the issue of the proposed Plessey takeover, where GEC and Siemens run the risk of regulatory opposition for monopoly reasons, Lord Weinstock says the company is willing to run Plessey's defence business on an arms-length basis.

"In the Plessey deal we shall reduce costs because we will work together in technological fields," Weinstock builds a Euro-future, Page 10

CONTENTS

A sorry tale of factory closures and mass-layoffs

Shimon Peres has been described as one of the few Israeli politicians with any interest in economic affairs. But his decision to devalue the shekel is judged by many premature and ill-thought out.

Dutch ring the changes: telecommunications privatisation could lead to flotation

Stopping nuclear leaks: Bonn bows to US pressure to control arms-technology exports

Freemartin look a flop: Why Britain's free trade zones have been a big disappointment

Management: Commercial reality and government influence in Zambia

Editorial comment: Why training needs a lift: the gambling mentality

Lombard's Fortis of perestroika

EC single market: Irreversible steps to a new Community

Table of contents listing various articles and their page numbers.

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DSL Bank

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DSL Bank Deutsche Siedlungs- und Landesrentenbank ("DSL Bank") hereby gives notice that its wholly-owned subsidiary DSL Bank Luxembourg Société Anonyme 208, Val des Bons Malades L-2121 Luxembourg ("DSL Bank Luxembourg")

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Copies of the Agreement will be available for inspection by the bondholders at The Chase Manhattan Bank S.A., Woolgate House, Coleman Street, London EC2P 2HD, England, in its capacity as Principal Paying Agent in respect of the Bonds and Coupons.

DSL Bank Luxembourg was founded on November 4, 1988 under Luxembourg law for an unlimited duration. It is registered with the Trade Register in Luxembourg under No. B 29076. The subscribed capital is presently DM 50,000,000.

Bonn, December 30, 1988

DSL Bank Deutsche Siedlungs- und Landesrentenbank

OVERSEAS NEWS

Armenians cut earthquake toll estimate by half

By Our Moscow Correspondent

ARMENIAN officials suggested yesterday that the total number of casualties from the December 7 earthquake was closer to 25,000 than the 55,000 figure which Soviet Foreign Ministry officials have given at a series of press briefings.



Shevardnadze: testy response

Foreign Ministry officials had only sat in Moscow giving briefings in which officials cited "mythical" casualty figures while other ministries helped rescue the dead.

Spanish trade deficit grows 52%

By Peter Bruce in Madrid

SPAIN'S November trade deficit was \$1.82bn, 52 per cent higher than November last year, the Government said yesterday, confirming predictions that the current account of the balance of payments will move back into deficit this year.

W Germany to tighten export control laws

By David Marsh in Bonn

THE WEST German government, under pressure from the US administration and domestic opinion, is planning to tighten export control laws in the wake of a number of widely publicised allegations of illegal transfer abroad of military useful technology.

Proposals under consideration involve an increase in maximum jail sentences for contraventions to five years from three years, as well as wider definitions of an offence to make conviction easier.



Haussmann: bigger penalties

The suggestions partly reflect Washington's long-standing worries about the East bloc. Additionally, the government is under pressure from opposition parties and public opinion to bring fresh curbs on the nuclear sector to guard against proliferation of atomic weapons.

ment to separate either tritium or heavy water. The Economics Ministry is trying to establish exactly what type of equipment was delivered to Pakistan, which has long been suspected by the West of working on a nuclear time nuclear bomb to match India's bomb-making capacity.

found it cannot offer high enough salaries to attract technically-qualified personnel there, and is still looking for about 10 experts.

Moscow tries to allay growing fears on prices

By Our Moscow Correspondent

IN AN effort to quell public concern over forthcoming price reform, a Soviet official announced yesterday that in 1989 retail prices on some consumer goods will fall.

shelves and deteriorating food supplies has reached fever pitch. As shoppers crowd Moscow stores in an often vain search for meat, vodka and fresh vegetables to serve over the holidays, they are complaining.

East and West German nuclear deal attacked

By Leslie Collitt in Berlin

AN UNUSUAL nuclear research agreement between East and West Germany has been sharply criticised by an opposition party in West Berlin for having possible military implications.

Denmark considers plan to reduce wages by 10%

By Hilary Barnes in Copenhagen

DENMARK'S minority non-Socialist government may call on the trade unions and the employers to agree to a 10 per cent wage cut as part of a shock cure for the country's chronic balance of payments and unemployment problems, the Copenhagen business daily, Boersen, reported yesterday.

Genscher move on US claim over Libyans

By Hans-Dietrich Genscher

MR Hans-Dietrich Genscher, the West German Foreign Minister, called his Italian counterpart, Mr Giulio Andreotti, this week to discuss US claims that Libya has built a chemical weapons plant, AP reports from Bonn.

Mikulic may turn to emergency measures

By Judy Dempsey in Vienna

YUGOSLAVIA'S Prime Minister, Mr Branko Mikulic, already facing pressure to resign, may be forced to introduce emergency economic measures if he fails to push through two radical reform laws today.

Canada tightens immigration rules

THE Federal government will speed up its immigration screening process but will not grant an amnesty or relax the rules to clear a backlog of 85,000 people claiming to be refugees, reports Robert Gibbons from Montreal.

Brezhnev name erased

THE NAME of former Soviet leader Leonid Brezhnev is to be removed from all public buildings, including the houses in which he once lived, Reuters reports from Moscow.

names of Leonid Brezhnev and Konstantin Chernenko from all the names of factories, administrative regions, institutions of learning and organisations," Tass said.

Holland's telecoms agency rings in the New Year changes

Laura Raun explains why European eyes are on the Dutch programme to liberalise its telecommunications market



The Eurostam telecommunications tower in Rotterdam

THE Netherlands' Post-Telegraph Telephone Agency will ring in the New Year with a bang. On January 1 PTT will become a private company whose shares are held by the state but will probably be floated.

communications, though he insists it is among the leaders. But digitalisation of the telecommunications network is lagging - even telephone calls to PTT headquarters go dead in mid conversation.

Already lined up by NV PTT are GPT, the British joint venture between General Electric, Plessey and Northern Telecom of Canada. They see the Netherlands as a promising market for a convenient launch pad for penetration of the rest of Europe.

Several herculean tasks face Mr Dik. One is to maintain quality so the Netherlands remains competitive in the genuine common market while at the same time lifting profits. He admits the Netherlands is not Europe's leader in telecom-

Argentina's power supply worsens

MR Fabio Carvelli, president of Argentina's state-owned electricity company, SEGEA, has warned that the country is on the brink of a total black-out, reports Janette Stahaus in Buenos Aires.

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سكان من الأهل

OVERSEAS NEWS

Khartoum backs down over price increases

By Michael Holman

THE Sudanese government, facing its most serious challenge since taking office in 1985, yesterday revoked price increases of basic commodities which had prompted a country-wide strike and a third day of demonstrations on the streets of Khartoum.

In a despatch from the Sudanese capital, Egypt's state-owned Middle East News Agency reported that police had opened fire on demonstrators who refused to disperse, but there was no word on possible casualties.

The government decision to back down was taken at an emergency cabinet session called as the strike paralysed the country's main cities, cut most lines of communications and forced Khartoum international airport to close.

The unrest, triggered by the decision on Monday to raise the price of basic commodities including a 500 per cent increase in the cost of sugar, led to the resignation on Wednesday of members of the Democratic Unionist Party from the coalition government of Prime Minister Sadeq al-Mahdi.

The DUP has been the prime mover in efforts to initiate peace talks with the Sudan People's Liberation Army, which has been fighting for the autonomy of southern Sudan for the past five years.

Demonstrators yesterday were reported to be calling on Mr al-Mahdi to press ahead with a tentative peace plan negotiated by the DUP with the rebels, and which was due to have been followed up by an all-party conference in Addis Ababa.

The Sudanese parliament stopped short of a full endorsement of the plan, with a third member of the coalition, the National Islamic Front, resisting rebel demands that the government postpone moves to reintroduce a fundamentalist version of Islamic sharia law.

This is opposed by the largely Christian and animist south. Mr al-Mahdi, leader of the Umma Party, now appears to be an intractable combination of political and economic problems.

Attempts to resolve the country's economic crisis depend on an end to the war, for much of Sudan's considerable agricultural potential, as well as substantial oil reserves, lie in the south.

Pretoria widens ban on groups

THE South African government yesterday banned four anti-apartheid organisations, bringing to almost 30 the number proscribed since February, writes Jim Jones in Johannesburg.

In February 17 opposition groups were banned, leading to a local anti-foreign outcry. Since then criticism has been muted as the Government has gradually picked off opposition groups. In Pretoria the Ministry of Law and Order said one group banned yesterday, the National Detainees' Forum, had been founded to perpetuate the Detainees' Parents' Support Committee which was banned in February.

Libya envoy says ties with US may improve

By Francis G. Williams in Casablanca

RELATIONS between Libya and the United States might improve in the "very near future" with a new administration under Mr George Bush, the president elect, according to Mr Abdelati Laabidi, the Libyan ambassador to Tunis.

In an interview with a Tunisian weekly, he said that Libya was "ready for any dialogue" and that the possibility was not there under the Reagan administration, but "taking into account the changes in January when Mr Bush is sworn into office, relations between Libya and America might make a slight improvement."

He said that the possibility was not there under the Reagan administration, but "taking into account the changes in January when Mr Bush is sworn into office, relations between Libya and America might make a slight improvement."

However many ministries will see their expenditure slashed - education by 30 per cent, health by 21 per cent and housing by 66 per cent. These cuts will not necessarily reflect cuts in real terms as next year, for the first time 30

India and China to explore technology exchange

By K.K. Sharma in New Delhi

THE recent visit by Mr Rajiv Gandhi, India's Prime Minister, to Peking, the first by a senior Indian leader to China for 34 years, has led to an agreement to improve bilateral relations. Priority is to be given to boosting trade between the countries, which is at present minimal.

A ministerial committee formed to look into improving relations is expected to meet soon to consider which goods the two countries can

Israeli economy tells a sorry tale of mass lay-offs

Andrew Whitley reports on the challenges facing Shimon Peres, the new Finance Minister

ON Tuesday, just a few days after taking office, Mr Shimon Peres, Israel's new Finance Minister, rushed into a devaluation of the shekel which many judge to be premature and ill thought-out.

The new government of national unity, led by Mr Yitzhak Shamir, was forced into the move by a recent run on Israel's foreign exchange reserves, which may now be below their level in the crisis year of 1985. At 5 per cent, the devaluation was too small to be of significant help to industry, merely fuelling the appetite for more to come in the New Year. It is also likely to add another notch or two to inflation, now rising again at monthly rates averaging 15 to 20 per cent.

But the devaluation and reactions to it, did give Israelis the clearest possible reminder of the serious economic challenges facing the Government.

Throughout the economy, the story is the same: industry and agriculture are in deep trouble, and their problems are casting a cloud over the banking sector. According to newspaper surveys, well over 3,000 Israeli companies have been in liquidity difficulties this month - 10 times greater than the number recorded four years ago, before the launch of the last Government's much-applauded economic stabilisation plan.

For Mr Peres, the Labour leader, often described as one of the few Israeli politicians to show a genuine interest in economic affairs, being Finance Minister will be his second encounter with the country's economic problems. As Prime Minister, it was he - together with Mr Yitzhak Moda'i, then Finance Minister, and Prof Michael Bruno, now governor of the Bank of Israel - who was primarily responsible for the dramatic turnaround of 1985. The first stage of the July 1985 plan - widely admired in Latin America - tamed hyperinflation, previously running at annual levels of more than 400 per cent, and brought well-

come stability to the shekel. What was never tackled with any resolution was the much tougher second stage, intended to overhaul the entire structure of the state-dominated economy and bring Israel into line with changes under way elsewhere in the Western world. When Mr Shamir replaced Mr Peres at the head of the government in November 1986, his aim and that of Mr Moshe Nissim, his Finance Minister, was to do as little as possible to disturb the economic recovery which, in 1987, produced one of the best years for the Israeli economy since

the early 1970s. If that recovery has now been stopped in its tracks, it is in large part a result of the year-old Palestinian uprising in the occupied territories. The consumer spending-led boom of the previous year was already beginning to fade when the intifada erupted, but Western diplomats estimate that the uprising knocked out to 15 per cent of the gross national product during 1988. Very high interest rates and a profits squeeze brought about by a combination of the frozen exchange rate and resurgent inflation did the rest of the damage. The Central Bureau of Statistics reported yesterday that gross domestic product increased by only 1 per cent this year, compared with 6 per cent in 1987. Industry, construction and agriculture were the main casualties.

Just as worrying, industrial investment registered a 20 per cent decline in 1988, while private savings remain low for an economy still in the throes of development.

Mr Peres's main priority is to boost growth, which will not be at all easy. But he recognises that Israel is also badly in need of far-reaching structural reforms. In making his unexpected devaluation at the weekend Mr Peres was trying to find that the corporate bail-out in prospect will give him little room for manoeuvre. A



Peres: run on reserves

A thick pile of reports has been accumulating in the Finance Ministry, covering topics ranging from the tax system, the public sector wage structure, the domestic capital market and Israel's ailing health system.

In view of the present troubles of the corporate sector, one thing seems inevitable: a further surge in unemployment. At just over 7 per cent, the jobless rate is still low by Western European standards, but it is nevertheless heavily felt by Israelis, who view them as a disincentive to attracting immigrants.

A decisive argument which persuaded Peres to abandon the Foreign Ministry in favour of the Treasury was the necessity of having a Labour politician in charge of overseeing the rescue efforts which both the kibbutzim and Hevrat Ha'Ovdim - the trade unions' holding company which owns Koor Industries - will require over the next year. Together, these organisations form the pillars of the Labour party, in terms of membership and finance.

In theory committed, like the Likud, to reducing the Government's role in the economy, in practice Mr Peres is likely to find that the corporate bail-out in prospect will give him little room for manoeuvre. A

write-off of kibbutz debt, for instance, will have to be underwritten by the Treasury. The new Finance Minister has already warned that he intends to reduce public spending next year by at least shekels 1bn (\$245m), trimming remaining subsidies and making other unspecified cuts. But, as Mr Amos Rubin, the Prime Minister's economic adviser, points out, it is hard to see where significant savings can be made without dealing with the defence burden or attacking health and education services, all sacred cows.

What may well accelerate the process of change already under way within parts of Israeli industry is the liberalisation of trade barriers at the behest of Israel's most important trading partners, the European Community and the US. On January 1, all import duties on industrial goods from the EC will be abolished, in theory laying Israel open to full competition from much more powerful West European companies.

To what extent European industry may itself wish to take advantage of the new opportunities is a moot point. The Israeli market is a small, problematic one, riddled with bureaucracy. But even a modest breath of wind blowing through Israel from Europe could do a power of good.

Palestinian activist backs elections in occupied territories

By Veronica Baruffi in Lima

FAISAL HUSSEINI, a leading West Bank Palestinian activist serving a third term of administrative detention, has come out in support of elections in the occupied territories as a way of easing Israel into negotiations with the Palestine Liberation Organisation, writes Eric Lipton in Jerusalem.

He was talking to Yair Tsaban, left-wing Mapam MP, who visited him on Wednesday in Kfar Yona prison. Mr Tsaban spent more than an hour with Mr Hussein, who has a room

to himself and is free to read newspapers and make telephone calls. The idea of elections to choose a credible Palestinian delegation to negotiate an interim peace agreement was first floated by Mr Shimon Peres, the Israeli Labour leader. Mr Hussein said it was a promising approach, so long as it was not a device for sidestepping the PLO and so long as it was not tied to Palestinian autonomy of the kind advocated by Mr Yitzhak

Shamir, the right-wing Likud Prime Minister. Mr Tsaban found Mr Hussein, whom the Israelis accuse of orchestrating the 12-month-old Palestinian intifada, or uprising, eager to find a way out of the cycle of violence and counter-violence. "If Israel permits democratic and free elections," Mr Hussein was quoted as saying, "without conditions and without linkage to the autonomy scheme, it can be assumed that most residents of the occupied territories will

participate and elect their representatives for a political dialogue with Israel." Mr Hussein assumed that these representatives would be PLO supporters, since the organisation commands the overwhelming allegiance of the 1.5m occupied Palestinians. "They would insist that the PLO be brought into the talks. Some, less radical, Palestinian figures have recently suggested that Israel and the intifada leaders should declare a ceasefire. Mr Hussein did

not go so far, but he agreed that any scaling down of the confrontation would have to be evenly balanced. "The question cannot be posed to one side only," he told Mr Tsaban. "If the Israeli authorities will enable the Palestinians to express their national aspirations through non-violent channels, I am sure that the intifada activists will be pushed less and less to use violence. But if the Israelis do not allow that, nobody can control what is going on."

Garcia's isolation grows ahead of meeting

By Veronica Baruffi in Lima

THE ISOLATION of President Alan Garcia of Peru was highlighted yesterday as his political rivals met for nine hours before a key council of ministers' meeting last night.

Mr Carlos Rivas Davila, the minister of economy, was said to have unveiled his economic programme to the meeting of MPs belonging to the ruling American Popular Revolutionary Alliance (APRA). The plan will be broadcast to the nation before the weekend. In the past, President Garcia has always had the last word in economic matters.

Mr Luis Alberto Sanchez, the nation's vice-president and APRA president, and Mr Luis Alva Castro, the recently-elected party secretary-general

presided over the meeting. The meetings recommendations were presented to and discussed with President Garcia late last night at the weekly council of ministers' meeting.

Discussions are expected to include the possibility of a cabinet reshuffle and the announcement of a time for the minister of economy's message. It is also said to include proposals for a move towards reconciliation with the international financial community.

Mr Jose Barba, APRA congressman, who received most votes at the recent APRA congress, to form part of the party's political committee, said: "If the president does not heed congress's decision then I pro-

pose that the party take distance from Alan Garcia... The party will have to let him go his own way... Alan Garcia's destiny is not that of the APRA party."

As President Garcia becomes increasingly isolated, the military is waiting to see who is holding the reins before announcing the traditional end-of-year promotions.

There are increasing sentiments that if Mr Luis Alva Castro is planning to be the APRA presidential candidate in 1990, then he should assert his independence from the president in the little time left, especially with regard to the economy.

Mr Romualdo Blaggi the president of the Senate, said after the nine hour meeting: "We are making a detailed analysis of the present situation and drawing up future policies to be adopted by the government party in co-ordination with the president of the republic. APRA MPs and the political committee in an attempt to reach solutions which will raise the country's hopes and balance the economy in the first quarter of 1989."

As the year ends, milk and flour are still in short supply. The Government slipped in price increases for bread, rice, flour and pasta over the Christmas weekend, compensating for workers in the private and public sectors.

Moscow clamps down on private co-operatives

By Maggie Ford in Panmunjom, Korea

SOVIET authorities have banned the country's mushrooming private businesses. For example, in Moscow one co-operative offers medical advice, another has opened a kindergarten with special reading courses.

The new order bans co-operatives from a whole range of lucrative activities such as selling jewellery, selling, renting, copying or showing video films; producing alcohol and buying and selling goods belonging to foreigners.

Also banned are organising private schools, manufacturing drugs, weapons and explosives, establishing pawn shops, casinos and lotteries, and producing items with religious symbols or church candles.

The ban also includes giving medical treatment for pregnancy, cancer and venereal disease. Tass said that small businesses would no longer be allowed to trade in foreign currency in cash. This appeared to suggest that any foreign currency dealings would require bank transfer forms, credit cards, cheques or other paperwork.

War games overshadow Korea talks

By Maggie Ford in Panmunjom, Korea

AN ANNUAL military exercise involving more than 100,000 US and South Korean troops in war games has emerged as a barrier to talks between North and South Korea.

The exercise, code-named Team Spirit, is held every spring in South Korea in the face of strong protest from Pyongyang, which regards it as dangerous and provocative. The US and South Korea call the exercise a deterrent to war.

At talks on the border yesterday between parliamentary delegations from the North Koreans, urged Seoul to call off next year's exercise, which will coincide with several planned meetings between the two sides.

Mr Chum Geun Chul, leader of the northern delegation, said that Pyongyang had been forced to call off a series of round of contacts in 1986 because the exercise had increased tension. He hoped that by raising the matter now a repetition could be avoided. The north's action put pressure on both South Korea's President Roh Tae Woo and Washington to show their commitment to peaceful change on the peninsula.

General Louis Menetrey, commander of the combined US and South Korean forces, said earlier this year that the 1989 Team Spirit exercise might be reduced in size due to budget constraints. Rising anti-Americanism has led the US military to take steps to reduce its high profile, especially in Seoul.

The leader of the southern delegation, Mr Chae Mun Shik, said the delegation could not discuss military exercises in principle. Pyongyang has launched several proposals in the past month, including a plan to field a joint team at the 1990 Peking Asian Games, an invitation to southern students to attend its world youth festival in July and a proposal for high-level political and military talks. The south has suggested that the two countries' prime ministers meet in February.

Japanese minister shrugs off 'quit' call

By Maggie Ford in Panmunjom, Korea

JAPANESE Justice Minister Mr Takashi Hasegawa yesterday brushed off a demand, despite opposition calls for him to step down, Agencies report from Tokyo.

Mr Hasegawa, appointed on Tuesday to root out political corruption, admitted he received political contributions from a company at the centre of the Recruit Cosmos share scandal.

"Receiving contributions from Recruit Company was careless and I reflect on what happened," he said. "(However) I will continue to carry out my duties as justice minister rigorously," he added.

"The fact that my political group received contributions from Recruit should not cause any problems in carrying out my duties," he said.

Prime Minister Noboru Takeshita yesterday said Mr Hasegawa would stay in office, even though he "lacked prudence" in receiving donations from a company being probed in a major political scandal.

Mr Takeshita also instructed Chief Cabinet Secretary Mr Keizo Obuchi to look into the history of other new Cabinet members' ties with Recruit Company, an information and publishing concern.

Mr Takeshita told reporters that he did not think the minister knew about the contributions until Wednesday, a claim Mr Hasegawa repeated

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at his news conference. Mr Hasegawa's personal political organisation received contributions from Recruit of 40,000 yen (£178) a month since 1976.

After taking office in a cabinet reshuffle, Mr Hasegawa told reporters he had "nothing whatever to do with Recruit. That is why I am here with you now."

The company's subsidiary Recruit Cosmos offered cheap shares to prominent politicians before public issue. The share prices later rocketed.

Disclosure of the share scandal led to the resignation earlier this month of finance minister Mr Kiichi Miyazawa and the chairman of Nippon Telegraph and Telephone.

Critics say the share sales were in effect contributions made to gain political influence and business advantages.

Opposition party leaders said Mr Takeshita should take responsibility for appointing Mr Hasegawa in Tuesday's Cabinet reshuffle without checking whether he had ties with Recruit.

"Appointing a person related to the Recruit scandal as justice minister, who is in charge of investigation into the scandal, is out of the question. It is not something they can get away by saying they did not know," said Mitsubishi Kaneko, head of the Japanese Communist Party's secretariat.

De Mel hits at unlawful payment allegations

By Robin Pauley, Asia Editor

MR Rommie de Mel, Sri Lanka's former finance minister, yesterday angrily denied allegations of unlawful payments from British companies.

The Sri Lankan Government has set up a commission to investigate the alleged payments and also to probe companies in which Mr de Mel or his family members have financial interests.

Speaking from Bangalore in India where he is on holiday Mr de Mel said: "I totally deny the allegations which my political enemies have fabricated against me. I have not received any unlawful payments from any firm or bank at any time. Neither have I nor any member of my family unlawfully benefited in any way from decisions of mine while I was minister of finance."

"This is only an attempt by my political enemies to sling mud at me and silence me in the campaign against the massive corruption of certain leaders of this government which I am spearheading in Sri Lanka."

"After my holiday I will go back to Sri Lanka for the coming parliamentary elections."

Mr de Mel was finance minister for 10 years before quitting the ruling United National Party in January. He later joined Mrs Sirimavo Bandaranaike's Sri Lanka Freedom Party which narrowly lost this month's presidential election and which is contesting the result.

Mr Lalith Athalathmudali, the National Security Minister, said Mr de Mel left the country on a diplomatic passport hours after Mrs Bandaranaike lost the election.

Mr de Mel said last night that he had left quite normally for a holiday and intended to return to Sri Lanka in the new year. He would be home well before the start of the parliamentary election campaign which begins on January 15. The poll is on February 15.

The allegations involve a British company involved in building a dam in Sri Lanka and another connected with a currency printing plant.

The investigation will also consider allegations that Mr de Mel received payments from foreign banks wishing to open offices or continue doing business in Sri Lanka and that Mr de Mel had tried to influence the award of government contracts. It is not clear whether the allegations have originated from inside or outside the Government.

War games overshadow Korea talks

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UK NEWS

Growth in money supply fuels speculation over further rise in rates

NatWest leads rise in mortgages

By Richard Waters and Simon Holberton

MORTGAGE rates started moving higher yesterday, signalling a wave of rises following the climb in base rates to 13 per cent in the autumn.

Yesterday also brought further support to speculation that base rates may have to rise again, implying even higher mortgage rates. The Bank of England released its last weekly banking return for December which indicated that the growth in money supply accelerated slightly this month. It gave support to reports from retailers over the past week that consumer spending has remained strong.

The rises were announced by National Westminster bank and the savings institution, Woolwich Building Society, and were the first by any major lender since October 1.

Other leading banks and societies have said they will increase their rates but have been waiting for a lead from Halifax, Britain's largest housing society. Several also said yesterday that they would prefer to wait longer to see whether interest rates rose again.

NatWest, with the second-largest mortgage book of any bank at \$6.5bn, said its rate would rise a full percentage point to 13.75 per cent. Woolwich, the fourth largest

CURRENT MORTGAGE RATES		
	Interest rate (%)	APR (%)
Halifax	12.75	13.8
Abbey National	12.75	13.8
Nationwide Anglia	12.75	13.8
Woolwich*	13.5	14.5
Barclays	13.0	13.7
NatWest*	13.75	14.8
Lloyds	12.8	13.7
Midland	13.2	14.0
TSB	14.2	15.3

society with £7.6bn of mortgages at the end of last year, said its rate would rise by ½ percentage point to 13.5 per cent.

The increases will add about £16 a month to the cost of a £10,000 loan.

The latest increases mean the highest mortgage rates since April 1985, when they stood at 14 per cent. Other lenders yesterday said they hoped to keep their rates below 1 point, with the 13.5 per cent of the Woolwich being the favoured rate. One factor restricting the increase is the slowdown in the house market, which is creating far greater competition among lenders for new business.

Mr Jim Birrell, chief executive of the Halifax, said in a statement yesterday: "The Halifax will announce its rates after the new year break, most probably effective from February 1 1989, but we expect our rates to be more competitive than the banks."

The Halifax's rate is expected to be "nearer 13.5 than 13.75," the society said. Other building societies are expected to settle at around this level, with banks opting for slightly higher rates.

However, more reliable comparisons are produced by APR (annualised percentage rate) figures, which take into account such factors as the timing of capital repayments and solicitors' and surveyors' fees. These figures, which indi-

cate the "real" cost of mortgages, reveal that NatWest and Woolwich will have the same APR from January 1, even though their nominal interest rates differ.

Concern about a fresh rise in base rates followed expectation among some economists that the growth in M0, the narrow measure of money supply, would moderate under the dampening effects of higher interest rates. A slower growth in money supply would lead to a slower growth in spending.

However, the banking return, which gives a weekly snapshot of notes in circulation equal to about 85 per cent of M0, suggests that money supply grew by more than 8 per cent in December compared with a year ago. In November, M0 was 7.9 per cent higher than in same month for 1987.

The continued buoyant return in M0 contrasts with recent official pronouncements on the economy. Two weeks ago, Mr Nigel Lawson, Chancellor of the Exchequer, said all the signs were that the economy was slowing just as he hoped it would.

Rates earlier this year fell as low as 9.5 per cent but have since been forced up by a series of nine base rate increases.

Britain lags behind on workers' rights and conditions

By Jimmy Burns, Labour Staff

BRITAIN is behind its European counterparts in the provision of basic workers' rights and workplace conditions, according to a survey published today by the trade unions' Labour Research Department.

The survey examines legislation and conditions in Britain, West Germany, Spain, France and Italy which together account for 83 per cent of the EC's total population and 85 per cent of the workforce.

It notes, for example, that whereas works' councils or trade union committees are common in companies throughout north and south Europe, in Britain there is no automatic right to representation in the workplace.

Britain also stands alone among the countries surveyed in having no general legal limits on hours worked and in having no statutory entitlement to paid holidays.

LRD states: "In terms of holidays, the position of UK work-

ers is substantially worse than those of other countries and in the area of hours it is no better."

The TUC and its allies within the European Trade Union Confederation are pressing for a "social dimension" to the creation of a European single market in 1992.

But Mrs Margaret Thatcher, UK Prime Minister, is publicly opposed to a formalised Community-wide structure of workers' rights, which she believes would conspire against workplace flexibility.

LRD notes that for British unions a "key concern" is increasing prices.

LRD adds that for UK employers the main concern, apart from resisting this pay pressure, is a further shift towards locally based bargaining, linking pay to individual as well as overall performance.

Excerpting Report, December 1988, Labour Research Department, 78 Belknap Road, London SE1 8HP. (By subscription)

THE BRAZIL FUND S.A. - SOCIEDADE DE INVESTIMENTO - D.L. No. 1401

(Incorporated under the Laws of Brazil)

Exchange of existing Bearer Depositary Receipts and Provisional Share Certificates for new Bearer Depositary Receipts.

At present, shares in THE BRAZIL FUND S.A. are lastly represented by Bearer Depositary Receipts and Provisional Share Certificates, issued by European Overseas Issuing Corporation S.A. Consequently upon a change of depositary to NMB Depositary Company B.V., a subsidiary of NMB Bank, it has been decided to issue new Bearer Depositary Receipts in exchange for the existing Bearer Depositary Receipts and Provisional Share Certificates.

BDR holders should lodge their existing documents on file as from January 23, 1989 with NMB Depositary Company B.V. in Amsterdam, the Netherlands, which documents, in denominations of 1,000 and 10,000 Depositary Shares, will then be exchanged free of charge and proportionally for new Bearer Depositary Receipts in the new denominations of 1, 10, 100, 1,000, 5,000 and 10,000 Depositary Shares, representing 10 shares each in the Fund.

The existing documents of title will continue to be good delivery against bargains should the BDR holder for any reason not exchange them for new Bearer Depositary Receipts.

The Terms and Conditions as well as the Deposit Agreement will be filed with the Depositary and will be open for inspection by any BDR holder at the Depositary's office in Amsterdam during normal business hours.

Amsterdam, December 30, 1988.

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Fowler launches ET ad campaign

By Charles Leadbeater, Labour Editor

THE GOVERNMENT yesterday launched a £4m advertising campaign aimed at encouraging large companies to become involved in Employment Training - the Department of Employment's £1.5bn programme for the adult long-term unemployed.

The poster and TV campaign, which will run for three months, will highlight a set of eight large companies which have decided to offer work experience placements to trainees on the programme.

Mr Norman Fowler, Employment Secretary, said the companies had given the programme a ringing endorsement.

The companies involved are the IBM computer group, Wimpey and John Laing, the construction companies, Sains-

bury, Comet and W H Smith, the retailers, Pilkington, the glass manufacturer, Ferranti International, the electronics group, and Imperial Chemical Industries.

In addition, the Department of Employment's Training Agency, which runs the programme, plans to contact 2,700 companies which employ more than 1,000 people to explore ways in which they may become involved in ET.

Mr Fowler said he was confident that a meeting in two weeks' time between Training Agency officials and Sir Robert McAlpine, the construction company head, would lead to the company expanding its involvement in the scheme.

The company's directors recently decided not to participate in new schemes because

not enough trainees were coming forward. It said this was because trainees were not paid according to prevailing wage rates, but an allowance worth about 11½ per cent more than social security benefits.

Employment Training aims to offer an average of six months' training to about 600,000 adult unemployed people a year.

Mr Fowler said about 106,000 people had joined the programme since its launch. Only 13 of the 146 placements IBM is offering have been filled, 22 of Wimpey's 666 placements have been filled, 25 of JCI's 121 places and 778 of John Laing's 2,338 places.

W H Smith is offering about 200 places, Pilkington 300, Comet 354 and Sainsbury 220

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Drive for extra staff expected in new year

MORE than a quarter of employers expect to be recruiting staff during the next three months, according to a survey published yesterday by Manpower, the recruitment agency.

Out of 1,460 companies, 27 per cent are likely to take on workers in the first quarter of 1989. This compares with 26 per cent in the same period of this year.

© The Manpower Survey of Employment Prospects, available from Manpower plc, Manpower House, 270-272 High Street, Slough, Berks SL1 1LL.

British Rail set to impose pay deal

By Jimmy Burns

BRITISH Rail has told leaders of the National Union of Railwaymen that it intends to impose a recently announced package of pay-related measures on January 9 without waiting for union approval.

The move emphasises BR management's new "business-style" approach to industrial relations as it attempts to bring about changes to its workplace organisation.

BR said last night: "It's our intention to implement (the package) on that date. It's not a matter that we are discussing with trade unions in a negotiable sense."

It may usher in a period of growing tension between management and the NUR in the coming months, however, as union officials attempt to regain control on issues relating to pay and conditions.

The measures which BR intends to push ahead include additional regional allowances,

travel discounts, and performance-related bonuses in the south-east.

BR says the measures are part of a "necessary campaign to maintain and improve quality of service to the customer."

But there now appears to be little hope it will secure union backing.

The NUR, the largest rail union, has told BR it considers the proposals "totally inadequate and unacceptable" in tackling the wider problem of staff recruitment and retention.

The NUR's main criticism is that the package "undermines the concept that shift working is a national phenomena which is rewarded equally, irrespective of geographical location."

The union claims that the staffing problems will be only be solved if BR agrees to a "realistic basic rate of pay" and a reduction in overtime working.

Bank of England releases modified sterling index

By Ralph Atkins, Economics Staff

AN UPDATED version of the Bank of England's sterling index, which shows the value of the pound compared with a basket of currencies, is to be launched by the Bank today.

The index is based on more recent information about trade flows between the UK and other countries which has been used to alter the weight given to different currencies when calculating the index.

It will be published alongside the existing version until Tuesday after which only the new index will be released.

The present index is based

on the direction and size of trade flows in 1977. The updated version uses flows of manufactured goods in 1980.

The most significant changes include a fall in the weight given to the US dollar, from 24.5 per cent to 20.4 per cent. The weight given to European Community currencies has risen from 47.5 per cent to 55.6 per cent. Australia will no longer be included.

The Bank said the effect of the change in weights would reduce the index by about 2 percentage points. Lex, Page 12

Mortgage Rate Change

Allied Irish Banks plc, announces that its Home Mortgage Rate will change to 13.75% with effect from close of business on 31st December, 1988. APR 14.5.



Bankcentre - Britain, Belmont Road, Uxbridge, Middlesex UB8 1SA. Tel: (0895) 71222 and branches throughout the country.

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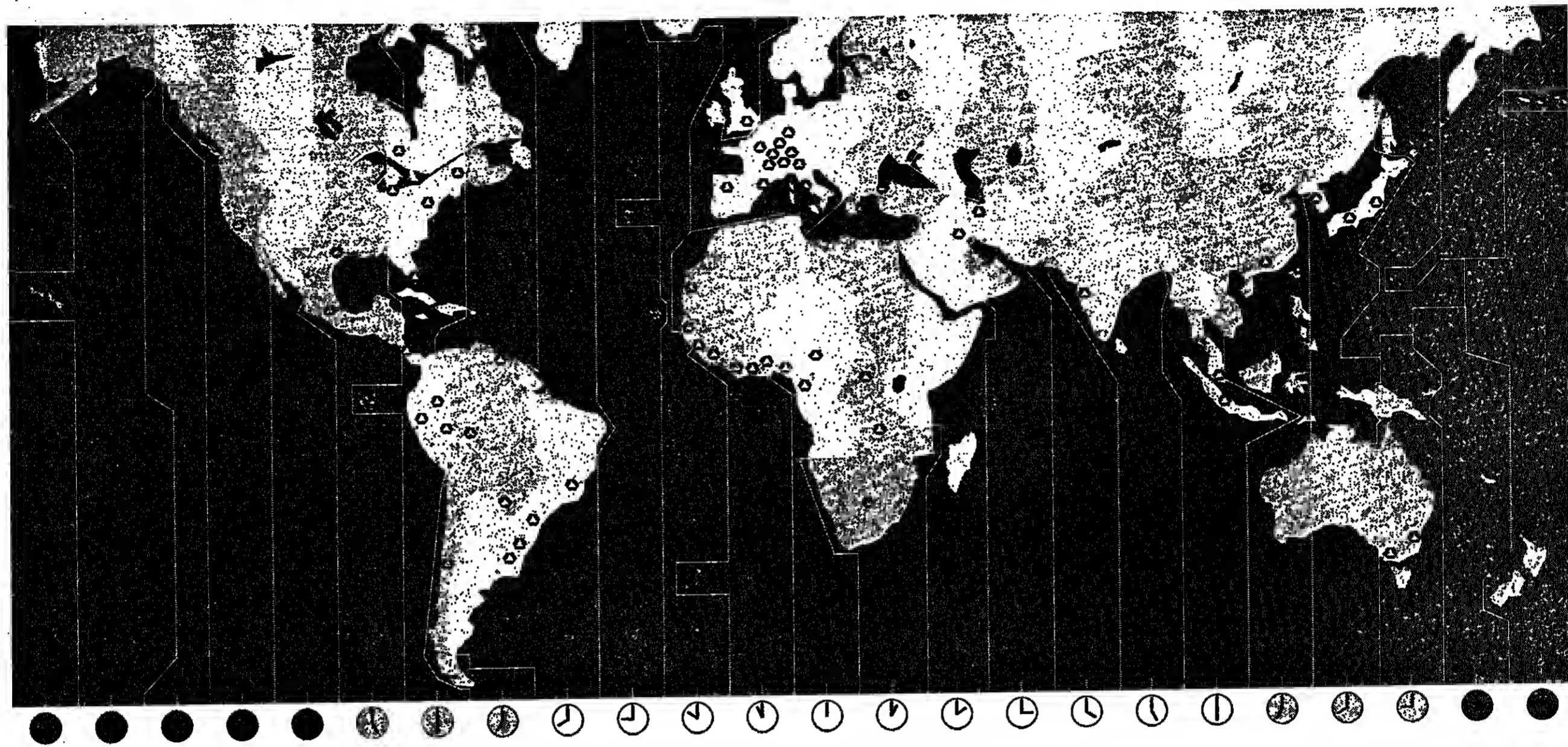
NOTICE IS HEREBY GIVEN that in accordance with Clause 6(b) of the Terms and Conditions of the Bonds, U.S. \$5,000,000 principal amount has been drawn for redemption at their principal amount, through the operation of the mandatory sinking fund, on the next Interest Payment Date being 1st February, 1989, when interest on the Bonds will cease to accrue. Principal amount outstanding after such redemption will be U.S. \$130,000,000.

The serial numbers of the Bonds drawn for redemption are as follows:

80 2446	5278	8404	11153	15777	16153	18835	21227	24486	27145
81 2408	3311	8408	11280	15815	16219	18852	21241	24509	27202
84 2467	5337	8421	11298	15822	16241	18902	21245	24526	27271
104 2535	5342	8453	11320	15828	16263	18973	21275	24574	27301
207 2547	5386	8473	11361	15861	16271	18981	21282	24581	27321
224 2605	5378	8479	11348	15874	16284	18989	21286	24584	27402
241 2648	5416	8482	11325	15860	16305	19000	21301	24623	27416
242 2684	5432	8531	11405	15899	16331	19005	21303	24655	27541
272 2741	5534	8488	11450	15959	16367	19009	21322	24708	27563
330 2798	5577	8603	11425	15923	16375	19023	21325	24745	27616
336 2840	5580	8623	11508	14027	16420	19213	21410	24796	27621
358 2843	5621	8647	11514	14038	16433	19242	21438	24770	27690
379 2847	5682	8651	11622	14074	16453	19257	21459	24780	27691
383 2940	5711	8667	11626	14094	16506	19268	21483	24834	27714
433 2948	5744	8670	11627	14110	16516	19290	21490	24885	27757
447 3034	5788	8704	11636	14225	16572	19439	21598	24882	27803
450 3035	5791	8710	11638	14236	16581	19451	21601	24914	27814
444 3015	5797	8739	11625	14218	16559	19387	21581	24885	27850
447 3034	5798	8704	11636	14225	16572	19439	21598	24882	27803
450 3035	5791	8710	11638	14236	16581	19451	21601	24914	27814
463 3082	5813	8875	11705	14268	16601	19501	21833	24983	27926
498 3183	5858	8916	11723	14271	16638	19527	21834	24912	27959
503 3198	5890	8932	11724	14272	16653	19537	21839	24916	27972
506 3202	5900	9036	11728	14281	16685	19541	21876	25020	28026
603 3212	5913	9100	11751	14289	16689	19544	21893	25097	28027
604 3235	5858	9153	11787	14311	16742	19542	21891	25112	28072
603 3301	6002	9177	11831	14314	16747	19581	21789	25178	28080
671 3388	6058	9204	11858	14330	16746	19582	21802	25202	28154
685 3433	6058	9221	11869	14336	16758	19589	21805	25211	28154
691 3504	6064	9277	11892	14338	16781	19611	21922	25216	28184
701 3529	6120	9287	11914	14380	16817	19616	21946	25241	28184
705 3535	6194	9370	11936	14391	16880	19630	21947	25247	28306
706 3541	6244	9378	11974	14429	16900	19631	21981	25255	28331
708 3542	6253	9384	11984	14481	16905	19642	22000	25270	28363
754 3605	6280	9385	12043	14497	16928	19678	22029	25440	28388
758 3620	6286	9428	12048	14521	17009	19694	22036	25410	28415
829 3625	6339	9432	12065	14520	17061	19706	22042	25411	28415
826 3629	6339	9483	12081	14586	17109	19732	22111	25428	28462
901 3633	6368	9575	12103	14618	17147	19737	22153	25532	28488
910 3678	6373	9629	12129	14633	17217	19773	22181	25540	28488
969 3636	6380	9594	12197	14676	17221	19816	22186	25546	28565
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ough understanding of local customs, thereby helping you formulate and implement clear-cut goals. You can rely on Dresden Bank's highly regarded and sophisticated financial packages as well as our knowledgeable assistance in the complex, often time-consuming process of establishing new business ventures.

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UK NEWS

Kinnock should be 'more tolerant over criticism'

By Ivor Owen, Parliamentary Correspondent
LABOUR cannot afford any more internal squabbles and Mr Neil Kinnock, the party leader, must be more tolerant in responding to criticism, says Mr Bryan Gould, the shadow Trade and Industry Secretary.



Bryan Gould: 1989 'can be watershed year' for Labour

Energy Efficiency Office budget to be cut to £15m

By Max Wilkinson, Resources Editor
THE budget for the Government's Energy Efficiency Office for the next financial year will be almost halved, to £15m, it was disclosed yesterday.

Lloyd's syndicate to benefit from US verdict

By Nick Bunker
MEMBERS of the Richard Outwaite insurance syndicate at Lloyd's of London could benefit by at least \$1.8m from last week's verdict in the Rocky Mountain Arsenal pollution insurance trial in the US, it emerged yesterday.

Freeports fail to see their ships come in

Richard Tomkins on why Britain's free trade zones have been a big disappointment

BRITAIN'S experiment with freeports - launched by the Government four years ago with the aim of creating businesses and jobs - seems destined to be labelled a flop.



Sir Geoffrey Howe budget speech introduced freeports

The six Hamburg-style free trade zones set up in the UK in 1984, only two - Liverpool and Southampton - have achieved a measure of success.

Freeports were already commonplace elsewhere, especially the Far East, when Sir Geoffrey Howe, then Chancellor, announced their introduction in his 1983 Budget speech.

also reduced, no duties are paid on goods wasted or spoiled, and there may be freedom from local taxes and regulations.

Manufacturers, for example, were granted suspension of import duty on goods that were processed and subsequently re-exported but this was already widely available in the form of inward processing relief.

Both say they make profits, although neither say how much, and both are expanding. Yet both would accept that their success is more a result of location, price and service than the regulatory environment in which they operate.

The Government maintains that people allowed their expectations of freeports to run away with them

would be to the customer's advantage to come here. Dr Samonn Butler, of the Adam Smith Institute, the free-market think tank that strongly advocated the freeport concept, criticised their location as another weakness.

ampton - owned by the Southampton Free Trade Zone company - is aided by its proximity to the prosperous south-east and Liverpool - part of the Mersey Docks and Harbour Company - benefits from the enthusiasm of Mr Frank Robotham, its irreplaceable manager.

Press Council reform sought

By Raymond Snoddy

MR LOUIS Blom-Cooper, chairman elect of the Press Council, wants a radical reorganisation of the council, including a new constitution.

of publishing bodies entitled to attend meetings in a consultative capacity. Mr Blom-Cooper's reforming moves come as the issue of a voluntary Press Council adjudicating on grievances and trying to set codes of conduct becomes a political issue.

chairman, argued in the council's 57th annual report published yesterday that an effective voluntary council depended on:

Fabrics business sold for £8m in buy-out deal

By Alice Rawsthorn

A MANAGEMENT team has bought out the fabrics business acquired by the Oakwood Group through its merger with CoxMoore this summer.

Newspaper extends cash deadline

By Raymond Snoddy

THE Sunday Newspaper Publishing Company yesterday extended for the second time the deadline for raising the £16.5m it needs to launch the Sunday Correspondent.

Correspondent include Mr David Blake, a former economics editor of The Times, Mr David Lloyd, former editor of New Society, and Mr Gwyn Davies, chief economist at Goldman Sachs International.

asked for more time because of the Christmas break. Mr Shott said: "There is no doubt... that the money is out there... that the money is out there."

Entrepreneurs 'rarely make use of previous experience'

By Vanessa Houlder

BRITISH entrepreneurs rarely exploit market knowledge gained from their previous employers, according to a survey published this week.

they were typically self-employed, employed in a small firm. This contrasts with the US study in which half the entrepreneurs came from the professional or managerial classes.

Hambros to contest Norwegian lawsuit

By David Lascelles, Banking Editor

HAMBROS, the City merchant banking group, intends to contest a "spurious" lawsuit against a threatened action by the Norwegian state-owned Export Credit in connection with the collapse of a shipping empire controlled by Mr Erling Røed.

(\$28m) as part of its investigation into the late Mr Røed's empire. Hambros led a consortium of banks which loaned \$160m (\$39.4m) to the Røed group in the 1970s.

"full and relevant information" about the loan. Hambros said it "totally rejects any liability arising out of the affairs of Erling Røed" and if any action was brought it would "defend itself vigorously and seek all remedies to which it is entitled."

Relaxation of curbs on charities urged

By Alan Pike, Social Affairs Correspondent

THE GOVERNMENT is coming under pressure to relax the legal controls restraining the investment powers of British charities.

Most charities are covered by the 1961 Trustee Investment Act, which prevents direct investment in many newer forms of activity including the Unlisted Securities Market, options, futures, underwriting contracts and overseas investments.

wider-range investments. Narrower range investments include Defence Bonds, National Savings Certificates, National Savings Bank deposits and a variety of mainly gilt-edged and other fixed-interest securities.

A minority of charities already have wider powers of investment than those permitted by the 1961 act and the Government will be urged to make greater flexibility over investment issues available to all charities by 1990.

Generale Bank U.S. DOLLARS 50,000,000 DEFERRED COUPON FLOATING RATE NOTES DUE 1989

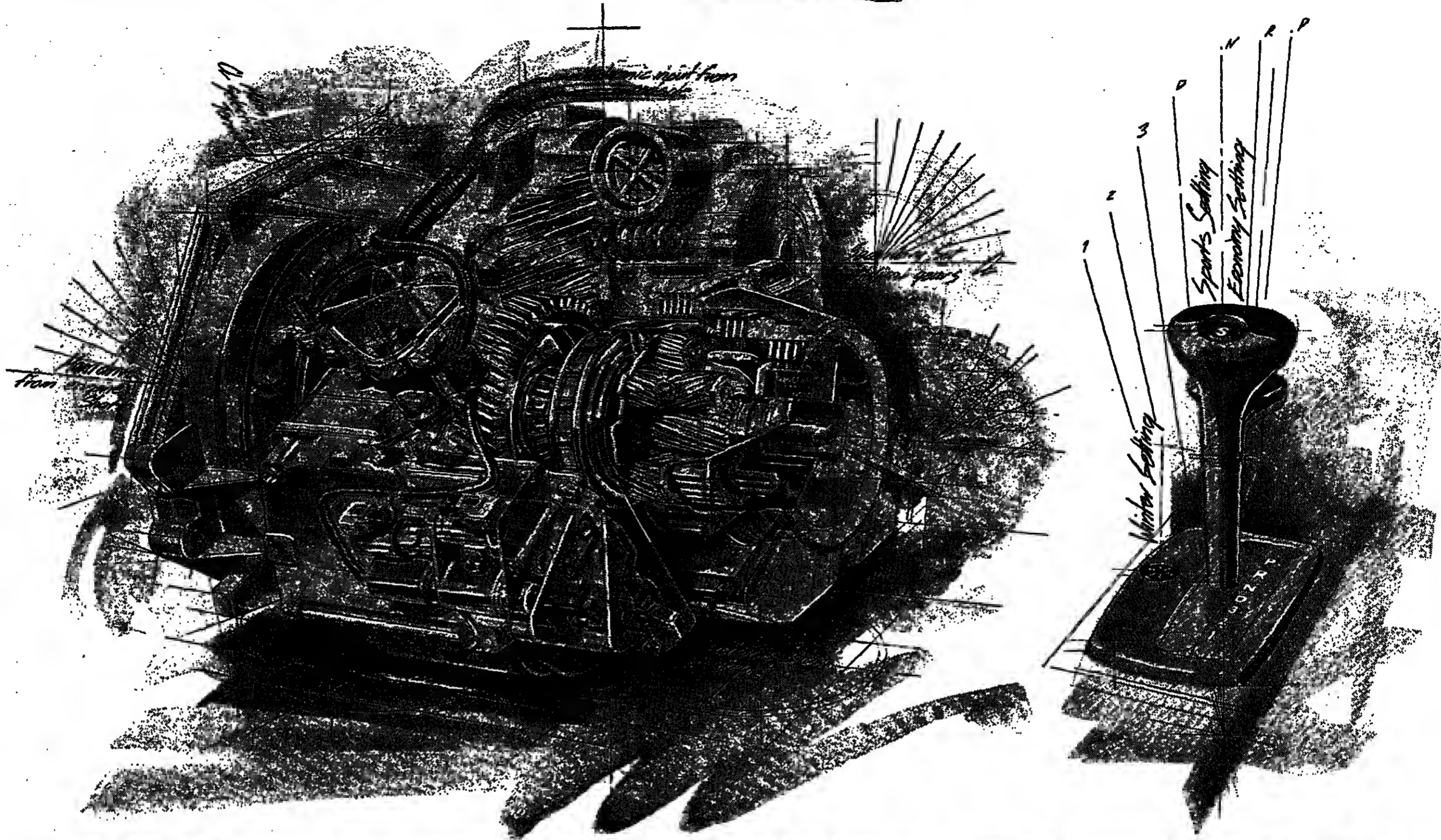
Bayerische Landesbank NOTICE to the holders of the outstanding Yen 10,000,000,000 5% per cent Notes Due 1991

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Table with columns: High, Low, Company, Price, Change, Div, Yield, P/E. Includes entries for 293 285, 293 286, 57 30, 173 155, 117 100, 146 105, 114 100, 207 246, 170 124, 154 129, 113 100, 254 147, 119 60, 110 87, 207 245, 430 124, 200 194, 100 100, 92 25, 113 100, 355 350, 350 203.

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It's not that we don't know how it works. We do. We're just not allowed to tell you.

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Start up, shift into Drive and you're straight into 'Economy' setting.

This saves petrol by shifting into a higher gear as fast as possible, while keeping the revs down.

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Then, as you speed up, it switches back into 'Economy'. But whatever setting you're in, you'll find the gears remarkably smooth.

Thanks to a computer that reduces the revs momentarily, making each gear change almost imperceptible.

And, in the unlikely event of a fault, it'll switch into 'Economy' to safeguard the transmission.

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Ah well, that's for us to know. And you to find out.

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## MANAGEMENT

## Insurance

## Why Generali shuns hostility

Alan Friedman explains the Italian group's expansion strategy in advance of 1992

Frans Kafka used to work for Assicurazioni Generali. Indeed the Czech writer penned most of *Metamorphosis* while an employee of the Trieste-based insurer, labouring by day as a lowly clerk in the group's Prague office and scribbling furiously (about a clerk who turned into a cockroach) by night.

In the city of Trieste, at the grand old headquarters of Generali, Italy's leading insurance company, the world's second biggest in terms of market capitalisation (\$18bn), yellow documents bearing Kafka's signature are displayed proudly alongside other Middle European relics of the Hapsburg era. And a stroll through the creaking corridors of Generali's executive suite inevitably conjures up visions of those years that followed the foundation of Generali in 1831, when Trieste was still part of the Austro-Hungarian empire.

Erico Randone, the 77-year-old chairman and principal managing director of Generali, seems right at home in the 19th century milieu. A highly reserved insurance man of the old school, the chain-smoking Randone has spent 51 years at Generali. Along with his old friend (and influential Generali shareholder) Enrico Cuccia, the 80-year-old eminence grise of Mediobanca, the Milan merchant bank, Randone symbolises the old ways of doing business, where company takeovers are negotiated between gentlemen and hostile bids don't exist. "The public takeover bid," Randone has said, "is an aggressive form of finance and is not in the Generali style."

Despite the old-style image, however, Generali is on the move. The company is reorganising the way it manages its 49 insurance subsidiaries around the world, trying to cut costs at home in Italy and seeking ways to enlarge on an already substantial spread of interests in Europe. There is, as Randone admits, much work to be

done. For while Generali is the Rolls-Royce of Italian insurance and, with an expected £10,800bn (\$3.5bn) of 1988 consolidated group premiums, also one of Europe's leaders in the sector, the senior management knows it must not sit back as the EC's liberalised internal insurance market begins to take shape.

In European financial circles the Italian insurer's most news-making initiative of 1988 was undoubtedly its slow-motion attempt to secure effective control of Midl, the French diversified insurance and financial concern. Over the past 12 months Generali has spent a grand total of £1,250bn (\$957m) in buying up a total of 15.5 per cent of Midl equity. But Midl's merger with the Axa group, which now owns 28.6 per cent of Midl, combined with a number of delays imposed by French authorities, have diluted and slowed Generali's French campaign.

Randone insists that he has no hostile designs on Midl. He only wishes to add Generali's strength in France (around \$1bn of 1988 premiums came from Generali's French subsidiary) and its world-wide spread of activities to the domestic French premium base of Midl. With a sardonic smile the Generali chairman says: "We are in a stalled phase because of the dispute between Bernard Pagey, Midl's chairman, and Claude Bebear, chairman of Axa, and we will decide what to do in future on the basis of this row and on the basis of the costs involved in acquiring additional Midl stock."

It is widely expected, however, that Generali will move to build its stake up to 20 per cent, and possibly beyond. Apart from France, it appears that Generali's major target is the UK at the end of 1992. It will be to try to cut its above-the-European-average costs of doing business back at home in Italy. Generali would like to be stronger in West Germany, where it accounts for 2 per cent of the nation's premiums, and feels that critical mass in what is Europe's biggest insurance market should



Erico Randone: The aggressive takeover "is not in the Generali style"

be closer to 5 per cent.

But Generali has no immediate acquisition plans in West Germany, nor does it see any prospects in the UK. And Spain, says Eugenio Coppola di Canzano, who along with Randone and Alfonso Desiata is part of Generali's ruling troika of managing directors, has seen too many takeovers at too high prices.

Coppola stresses, however, that with its network of companies in EC countries as well as Switzerland and Austria, Generali "is already the most European insurance company."

And he adds his view that "acquisitions are not the only answer to 1992: it may seem obvious, but reorganising and reinforcing our existing presence may be as effective a strategy in many countries."

Italy, which in 1988 is expected to have represented 51 per cent of Generali's group premium income (or £5,500bn worth), is meanwhile a key priority. And the past few years have seen Italy's life market grow substantially as high-saving Italians have been persuaded that life insurance is worth having. As recently as 1985 Italy ranked 25th in the world in terms of per capita spending on life insurance.

The growth since then has been phenomenal; from its low base Italy's life premiums jumped by 83 per cent in 1985, by 39 per cent in 1986 and by 39 per cent last year. In 1988 life premiums have grown by 27 per cent, but the potential market is seen by industry analysts as at least double the present total of £5,000bn of premiums. Generali leads the Italian life market, with 12.4 per cent of premiums.

The attractiveness of the Italian insurance sector has already seen a series of takeovers in recent years so that the second biggest insurer - RAS - is now owned by Allianz Versicherung of West Germany and the fourth biggest company - SAI - is controlled by Italian financier Salvatore Ligresti. The agro-industrial Ferruzzi group controls La Fondiaria, the Agnelli industrial and financial group controls Toro and the De Benedetti financial and industrial group owns Lattus. The Benetton clothing and financial services group has a venture with the Italian associate of Britain's Prudential and Silvio Berlusconi, the private television magnate, controls Mediolanum, a fast-growing insurer.

both. It may seem an obvious distinction, but to date few Italian insurers have distinguished between different market segments.

There is, however, at least one uncertainty facing Randone and his men: for several months trading in the shares of Generali on the Milan bourse has been frenetic and unusually high-volume. Rumours have abounded that either a Japanese insurer has been seeking to build a sizeable stake or that Mediobanca and Lazard Frères, Generali's two biggest shareholders (and allies), might be seeking to reinforce their own combined 10.5 per cent holding.

Randone rejects both possibilities, but sources in Milan have confirmed that Japanese securities houses have been buying Generali shares and then selling to take profits. For the moment the company seems safe from a takeover, not least because of the multi-billion dollar cost of acquiring even a moderate minority share.

Generali's image, as a pillar of the private sector of Italian capitalism, as a traditionally conservative insurance group and as a company where being an executive means having a head of grey hair, undoubtedly corresponds to reality. But the Old Guard in Trieste should not be underestimated and analysts from Wall Street and London give Generali high marks as an attractive share.

At the age of 77, with no plans to retire and with a schedule that could easily fatigue a younger man, Erico Randone appears determined to put Assicurazioni Generali through its own kind of "metamorphosis".

Generali's first move is to reorganise the distribution of its lines so that whereas in the past one manager might have handled all accident insurance, for both individual clients and corporate customers, product lines will now be separated and executives will be assigned to responsibility for either individuals or companies, but not

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## Commercial reality versus government influence

Nicholas Woodworth reports on the difficulties facing the management of Indeco, Zambia's monopoly supplier

For most of Africa, a quarter of a century's experience of state-managed economies has led to a search for happier formulas for achieving national prosperity. Even in such formerly rigidly controlled economies as Tanzania's, privatisation, structural adjustment, and the commercialisation of production are leading to the gradual dismantling of unwieldy and inefficient state enterprises.

In one corner of the continent, however, these new approaches to the problems of low productivity and capital generation have been rejected. The southern African country of Zambia, despite deepening economic crisis and the failure of the state to provide basic consumer minimums, has chosen to reinforce its system of parastatal production.

The recent upgrading of management techniques the publicly-owned system has had a limited positive effect. But it has also highlighted unresolvable contradictions between Zambian political expedience, which encourages parastatal operation, and economic reality, which inhibits it.

Since independence Zambia has relied on the export earnings of its vital copper industry to finance both consumer imports and domestic manufacturing. Over 70 per cent of total manufacturing GDP in Zambia is accounted for by Indeco, a conglomerate of 43 companies producing almost the entire range of Zambia's industrial and consumer goods.

While high copper profits in the past allowed the state to underwrite Indeco's substantial losses, dwindling copper output has so reduced foreign exchange supplies that this is no longer possible.

Indeco now has no choice but to run its operations on a commercial basis. Yet government policy makes this extremely difficult. The one-party state of President Kenneth Kaunda has long used heavy subsidies on consumer goods as a means of purchasing stability and support. Fear of political consequences has led it to rule out the price increases that would allow Indeco to operate efficiently.

Indeco products, such as maize meal, sugar, and cooking

oil are all sold near or below cost price. Most Indeco items are permitted a mark-up of less than 10 per cent over production cost, giving a profit that barely allows reinvestment in raw materials, much less plant or capital equipment.

The policy of minimum prices is largely self-defeating. So cheap are Indeco products in comparison with goods available in neighbouring countries that up to 20 per cent of production is smuggled out. Price distortions have a significant effect domestically as well. Without adequate profits, production procedures are often held up, resulting in shortages.

Profiteering and panic buying ensues, with available stocks being sold on the black market for up to four times the official price. Thus consumers end up paying high prices despite government policy, while illegal middle men pocket the profits.

Without the option of significant price increases, Indeco has had to take drastic management measures in order to survive. No longer can it afford, in the words of one company executive, to be "the inefficient, monopolistic, loss-making giant" it was in the 1970s.

Expertise

Previously neglected problems of poor cost control, inadequate accounting systems, overmanning, lack of production planning, insufficient market forecasting, poor plant maintenance, and lack of worker expertise and motivation have all assumed critical importance. The government is now exerting pressure for the "Zambianisation" of personnel.

The long-term prospects for Indeco are not encouraging. The foreign exchange supply shows no sign of increasing. A 20 per cent devaluation has made raw material imports more expensive. The large black market continues to expand. And, most serious of all, the government has shown little sign of relaxing market controls.

Only by swimming very hard upstream against these controls is Indeco managing not to lose ground.

## TECHNOLOGY

## A speedy route to the direct line

Della Bradshaw looks at the advantages to companies of installing optical fibre cable

Fibre takes up less space in the cable ducts than its copper counterpart and can also be used to give a wider range of services. Its wider bandwidth adds to its reliability and quality is improved because it is digital.

For James Capel, the higher reliability of optical fibre has been one of the main advantages of Fas. "People tend to think data is more important than voice communications because it involves computers," says Brian Stacey, manager of operations and communications at James Capel. "But good quality voice communications are very important. People forget how sensitive they become when a voice circuit goes down. When you've got a dealer just about to close a deal which he thinks will buy him a Porsche, he gets very upset if the phone call is cut off."

Systematic installation of optical fibres in the long-distance telephone network has been going on in Europe, Japan and the US since the early 1980s. But the cost of optical fibre systems has only recently fallen far enough for telephone companies to justify installing them in the local network - between the office or factory and the nearest telephone exchange for high revenue business customers.

The drive has been accelerated in countries such as the US and UK by the introduction of competition in telephone services, and the consequent

need for the established telephone companies to provide more efficient communications.

Ian Dufour, manager of access network evaluation at British Telecom (BT), acknowledges that the introduction of an all-fibre core and local network by its rival Mercury Communications spurred BT into a more rapid installation of optical fibre in order to retain its blue chip customers.

Although the dealers on the BT service are only using Fas for voice communications between two defined points, the service will also be available for ordinary dial-up telephone lines in the UK at the end of 1989 or during 1990.

Other applications are also being developed to exploit Fas technology. As the configuration of the network can be changed through the software, so the use of the telephone lines can be changed on a daily, weekly or monthly basis.

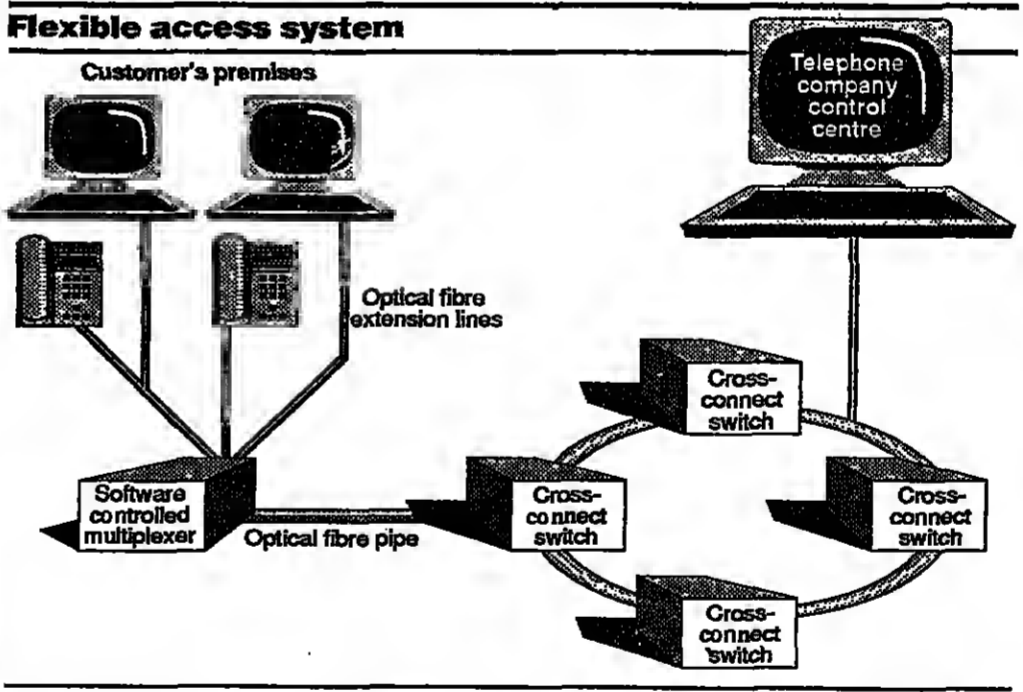
For example, a company using 30 voice lines during the day could change them to transmit video pictures at night for a remote video security system. A group of lines normally used for ordinary telephone calls could be merged on a one-off basis to act as a video-conferencing system, transmitting voice and pictures. (High quality video-conferencing pictures usually need a bandwidth of 2 Mbits per second - the equivalent of 30 ordinary telephone lines.)

In the US, the telephone companies are selling Fas customers the software and equipment so that they can reprogramme the distribution of their lines themselves. In the UK, however, BT is carrying out the adaptations from its own network management centre.

The idea of programmable transmission systems such as Fas began in the US, where AT&T introduced a copper-based system in 1975. AT&T is still one of the world's leading manufacturers of Fas systems. As well as selling systems to American telephone companies, it has also won an order from France Telecom for a leased line Fas system, called Transmic, which will be in service by the end of the decade.

Two Scandinavian firms, Ericsson and Nokia, have similar systems. Ericsson is installing a leased line Fas system for Televerket, the Swedish telecommunications authority, for service in the early 1990s. British companies STC and the joint venture GSC and Plessey Telecommunications (GPT) have supplied the Fas system for the BT network. Siemens in West Germany is also selling the STC system and will install it for the Dutch telephone company.

There are about 100 companies already using the Fas network in the City of London. All are dealers with direct voice links to other dealers and clients on the BT "dealer interlink" service. Dufour predicts that there will be about 650



customers using the service in the City by the end of next year.

In addition, there will be new customers in the Docklands area of London, where BT is planning to open a service during 1989. In the Docklands, customers will be able to use the service for ordinary telephone calls as well as for leased line calls. The City and Docklands installations have cost BT £70m.

BT has also announced plans for a £200m extension programme to introduce the service to other important business centres, beginning with Birmingham, Manchester and Edinburgh. By the mid 1990s, about 10 per cent of all BT's exchange lines - at least 2.5m lines - will be using optical fibres rather than copper cables for their telephone services.

Dufour believes that by that time, the service will be so widespread, companies will use

the leased line optical fibre pipes as the backbone of their private telecommunications networks.

Although the emphasis so far has been on large businesses, Peter Radley, technical director of STC Telecommunications, sees advantages in Fas for the small business customer. "Fas can be very useful in a multi-tenanted office, where different companies need different services and where there is a rapid turnover of tenants. What is a solicitor's office today could be an accountant's office tomorrow, but with Fas the service given to that business can be changed quite easily through the software - without lots of men scurrying around the country in little yellow vans."

To guarantee the success of its "pushline on demand" service, BT is installing more fibre lines than the customer initially requires, in order to ensure that lines can be sup-

plied as quickly as possible. Customers order the lines in chunks of 30 at a time.

Stacey of James Capel, admits that although that gives the speed of installation it also has its drawbacks. "The cabinets take up an awful lot of space. In spite of everything you hear about optical fibre being more compact, we've paid in space terms. BT has installed equipment that could probably give us up to 480 voice telephone circuits, but at the moment we're only using 90 of them."

As with all leased line services, if enough calls are made the cost of leasing the line (and not paying individually for the calls) is cheaper than using ordinary dial-up services. Although Fas works out slightly more expensive than traditional non-programmable leased line services, Stacey believes that the time saved in getting lines up and working makes it worthwhile.

## Natural gas source beneath the sea

By Thomas Land

VAST quantities of natural gas trapped beneath the sea and the Arctic may soon be unlocked to provide new energy sources.

Techniques for the recovery of gas hydrate reserves are being developed by the National Research Council (NRC) of Canada.

Enormous pressures and low temperatures at the bottom of the sea shape water and gas molecules into gas hydrates, according to a discussion paper published by the NRC. The water molecules bond together in a network of spherical cages that trap and hold gas molecules, such as methane, formed from organic sediment deposited over millions of years.

The Canadian scientists suggest that the hydrates may contain fossil fuel reserves for several hundred years. They also reckon that the heat needed to release the gas is little more than that needed to melt ice.

For example, at 20 deg C the surface would melt the hydrate if it can be pumped down into the hydrated zone. The gas might then be collected by some umbrella arrangement and piped or shipped to market.

Some research workers blame the recurring, unexplained disappearance of vessels in places like the Bermuda Triangle on natural blow-outs of gas from beneath the sea. They believe that the hydrate zones act as impermeable barriers to underlying gas fields that accumulate where temperatures are too high for the formation of gas hydrates.

If the seal cracks in an earthquake or other disturbance, free gas and quantities of decomposing hydrate rise through the water, causing surface eruptions. Scientists from the US Geological Survey have announced the discovery of potentially large volumes of natural gas hydrates in the sediments on continental slopes beneath the oceans and in the Arctic permafrost. The Soviet Academy of Sciences estimates that the gas resource in hydrates is greater than that remaining in conventional hydrocarbon reserves.

Psion, the UK-based microelectronics company which has agreed to pay an initial \$4.5m for the privately owned data communications company, Dacom, is on a course which should give it a leading position among Britain's tiny band of successful personal computer manufacturers.

Best known for its Organiser, a hand-held computer which sells in the High Street as an electronic PDA and to corporations for various applications, Psion's expertise lies in microelectronic circuitry and micro-computer software. The acquisition of Dacom gives access to a broad range of data communications skills.

## Psion adds communications card to its pack

Such skills have become much in demand as businesses move towards decentralised and distributed data processing concepts which depend on computing power being dispersed throughout a company but organised into networks.

An essential element of such systems is the modem, which converts computer language into signals for transmission down a telephone line. Dacom has developed sophisticated modems and counts Toshiba of Japan, Zenith Data Systems of the

US and Apricot Computers of the UK among its customers.

Psion turned over £11.8m last year and is likely to turn over about £20m in 1989 according to estimates from Chase Manhattan Equities. Dacom, founded in 1981, has revenues of £4.6m for 1988. The combined group should turn over more than £20m in 1989, unless there is a downturn in the market for portable computers or data communications systems.

Psion makes games and business software, but the chief source of its profitability is the Organiser, now being produced at the rate of 20,000 a month. About half its production goes overseas, according to founder and chairman David Potter, chiefly to Europe but also to the US where sales are just becoming profitable after an uneven start.

Next year it intends to launch a range of products which will exploit the company's ability to make the most of limited technical resources - the Organiser, for example, uses ordinary batteries for tasks which usually need expensive high powered units. It employs ingenious software techniques to cram information into memory chips.

It is finding increasing favour in health and finance. National Westminster Bank, for example, has bought more than 1,000 of the devices to help calculate loan quotes and foreign exchange deals.

Psion's niche market is, however, already under threat from Sharp of Japan which has introduced a version of the Organiser. Potter argues that Sharp aims its product wholly at the retail sector, whereas Psion also sells to corporations. He hopes that the Sharp computer will broaden the market, rather than hurting Psion's sales.

By Alan Cane



# Screen scene still springs surprises

Nigel Andrews reviews the cinema world in 1988 and picks his personal favourites

It is 100 years since the invention of the movie camera. It is 75 years since the first Hollywood feature film (Cecil B De Mille's *The Squaw Man*, 1913). It is 50 years, come Sunday, since the start of the greatest twelve-month in film entertainment history: 1938, year of *Gone With The Wind*, *The Wizard Of Oz* and a dozen glittering others. And it is 25 years since the cinema introduced us to Cinemascope and began its historic and continuing feud between big screen and small.

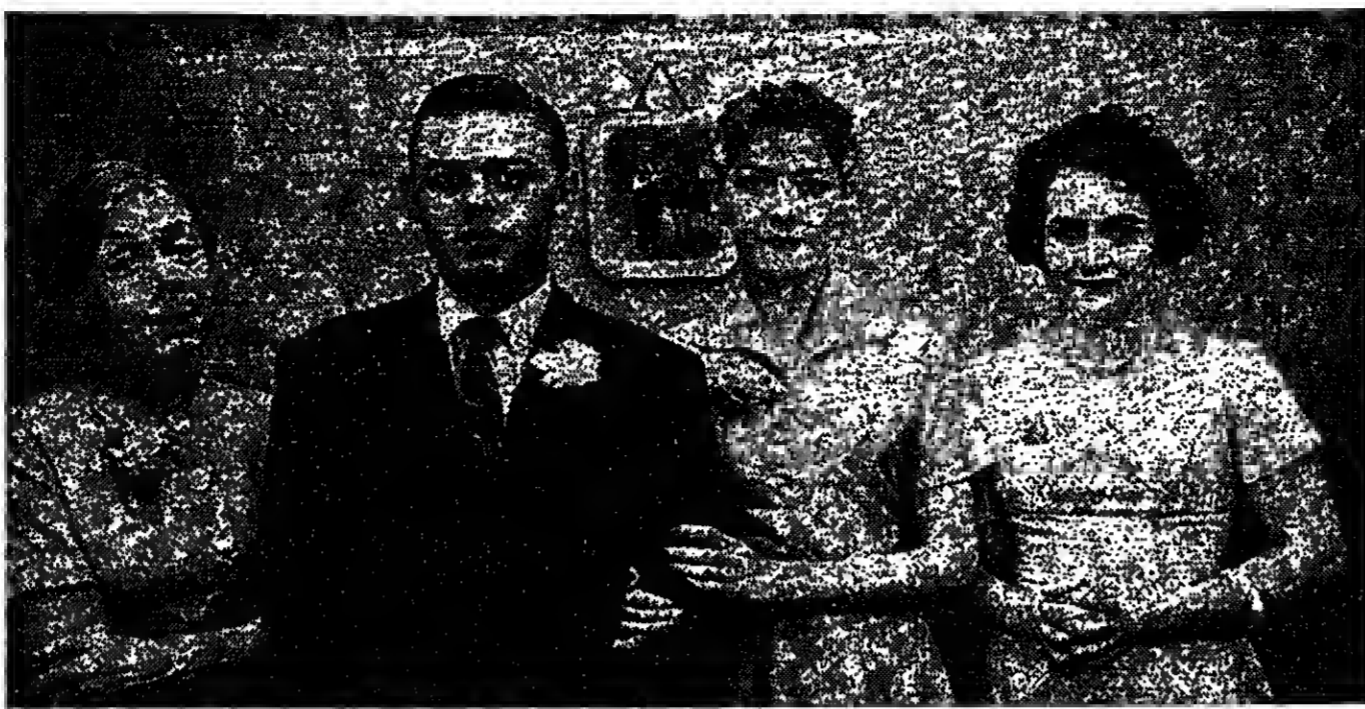
And still the movies march on. Surprise is the key. The year 1988 proved what film-lovers have known since the birth of film, that primeval dawn in which long sprout-holed creatures first wriggled forth from the slime of history: nothing will kill cinema while it stays young and retains its power to ambush and surprise. Despite the cynicism of cinephobes and the doomy prophecies of Wardour Street soothsayers, the movies remain the sprightliest 100-year-old on the block.

Just when you thought it was safe to write off the industry, it has bounced back with four successive years of rising attendances. (This year's UK admissions have gone up yet again by a couple of percentage points). And just when you thought that the art of film had become an elephants' graveyard, in which nothing new could match the mouldering remains of great old pachyderms (*Kans*, *Potemkin*, *Napoleon*), the hour brings forth the masterwork and the magnum opus.

I believe that Terence Davies' *Distant Voices, Still Lives*, a spellbinding blend of autobiography and imagination, will have a place among the immortals. And who could complain of parochialism or narrow horizons in a year when Hollywood bestowed its top Oscars on a British-produced historical epic directed by an Italian in China's Forbidden City? Film: *The Last Emperor*.

Amid the genius and the giantism, 1988 was also an amazing year for comedy. More amazing than how much we laughed was what we laughed at. We laughed at a surreal essay on food and sex from Japan (Juzo Itami's *Tampopo*). We laughed at a tale of three wives, three husbands (Peter Greenaway's *Drowning By Numbers*). We chuckled at a razor-keen expose of the cut-throat world of television (James L. Brooks's *Broadcast News*). We guffawed at John Cleese and Kevin Kline caught in the Laocoon plot coils of *A Fish Called Wanda*.

And we giggled at two black-budget comedies of family manners from North America. Alan Egoyan's *Family Viewing* from Canada and Roes McKilwee's *Sherman's March* from the US both shredded conventional narrative to produce pillboxed, semi-plotless tales based on a comedy of reaction and benediction. These two films took over the cinema of free-floating anxiety, western world division, from Woody Allen. Allen himself left to join the Ingmar Bergman School for the Incubably Serious. Here he made his first-year student film, *September*, which for sheer enjoyment equalled a blow on the back of the head with the complete works of Wittgenstein. Some critics, though, believe that this film was a practical joke and that Allen is now laughing all the way to the tax write-off department.



Top, *Distant Voices, Still Lives*, directed by Terence Davies and destined to become a classic. Above, sex and stunts in the Japanese comedy *Tampopo*, by Juzo Itami. Right, Jamie Lee Curtis gets to grips with John Cleese in *A Fish Called Wanda*

There were other films which, though eagerly swathed, smartly veiled the smiles off our faces. Jean-Luc Godard's *King Lear* had Shakespeare spinning so fast in his grave that it was rumoured the dead Bard had opened up a new coal-face under Stratford's Trinity Church. *Sammy And Rosie Get Laid*, from the Frears-Kureishi team which brought us *My Beautiful Laundrette*, was two hours of unparalled radical cheek. And Clint Eastwood's *Bird* brought to mind the famous Shelley poem — "Bird thou never wert" — as it deposited Charlie Parker in the intensive bio-pic ward. Here famous artists are subjected to light-deprivation and audiences to joy and laughter deprivation.

The end of the year is also a time when arts page editors demand a word or two about "trends." Despite assuring your editor that trends are things one can usually detect only 20 to 100 years after the event, the critic gamely sets his trend-detector in motion.

If I were a film scholar looking back from the year 2100, I might see the most notable ruck contributed by 1988 to the carpet of film history as the concern with innocence. The "baby boom" movies of 1987 have been followed this year by films tinkering with age-exchange (*Big, Vice Versa, Like Father Like Son*), with family growing pains (*Distant Voices, Still Lives, A World Apart*) and with child's-eye views of history (*Empire Of The Sun, The Last Emperor*). We even had an attempt, in the year's hot potato, Scorsese's *The Last Temptation Of Christ*,

to re-cast the story of Christ by replacing what the film-maker deemed "false" innocence (that of a fortified and infallible holiness) with "real" innocence (that of a vulnerable and searching humanity).

The roots of this fascination with the meaning of innocence are puzzling and intriguing. Parochially, the US has perhaps been enjoying its last year as a fools' paradise, or fools' kindergarten, under that lovable old poppa, R. Reagan. On a more global level, the concern with innocence is

My top ten films of the year, in preferential order:  
*Distant Voices, Still Lives*,  
*The Time To Live And The Time To Die*,  
*Sherman's March*,  
*Family Viewing*,  
*Tampopo*,  
*A Fish Called Wanda*,  
*Cobra Verde*,  
*Broadcast News*,  
*Law Of Desire*,  
*Someone To Watch Over Me*.

surely a result of the modern developed world being forced — after long reluctance — to reach out to the undeveloped world; and in doing so to change its own vision of Third World people from convenient stereotypes of good or evil, innocence or cruelty (whether noble savage or ravaging cannibal) to more complex realities.

*Empire Of The Sun* and *The Last Emperor* are both bridge-building initiatives between East and West. Werner Herzog's *Cobra Verde* hurles the

colonial impulse into a bubbling vat of black comedy and waits to see what casserole results. (Very tasty and rumbustious, I thought, though many did not). And even a movie such as *Good Morning Vietnam* sets out to re-examine the rules of friend and foe, "colonial" and "colonised" in an American war the wounds of which are now healed enough to allow a little comedy.

In a world fast-shrinking as communications grow and continents shake hands across oceans, the most important problem facing the cinema in 1988 and the 1990s will be how to "de-nationalise" itself. How to make the spreading language of moving pictures, beamed out at us today not just from the big screen but from video, cable and satellite, ever more communicative, ever more global.

The too easy temptation, especially in Europe, is to opt for the co-production, to create those ghostly disembodied works, full of dubbed actors and polyfills dialogue, that resemble TV mini-series scripted in Esperanto. Far better to learn from America's new trend for giving different races and ethnic minorities a strong cinematic voice (see the

growing Hispanic voice in films like *The Milagro Beanfield War*, *Colors* and *Stand And Deliver*) and to realise that different cultures are to be cherished, not sacrificed to a homogenising cinematic muck.

This year, unexpected countries across the world have raised their hands from the back of the class and asked to be noticed: Souleymane Cisse's luminous *Yeelen* from Mali, Gabriel Axel's delicate *Babette's Feast* from Denmark, Czech animator Jan Svankmajer's funny-macabre version of Lewis Carroll's *Alice*, Pedro Almodovar's gaily seditious *Law Of Desire* from Spain and Hon Hsiao-Hsien's majestic *The Time To Live And The Time To Die* from Taiwan. If you see any of these titles on a marquee near you in 1989, rush straight into the cinema.

Meanwhile, Hollywood the entertainment factory has continued to throb and hum. What *Filmmag* could fail to find something to like in one or all of the following: *Moonstruck*, *Fatal Attraction*, *Someone To Watch Over Me*, *Big*, *Who Framed Roger Rabbit*. All told, 1988 is gone but not forgotten. Long live 1989 and may it prove as worth remembering.

## Music: FT critics assess the year

# Planning leads to a series of successes

Bartok, Beethoven and Berlioz, Britwistle, Haydn and Mendelssohn, Messiaen, Reich and Schoenberg and Schubert, not forgetting Shostakovich; anyone who has attended orchestral concerts in London this year without encountering at least one of those composers has chosen very carefully indeed. Thematic planning has ruled unwaveringly, and though there is no doubt that the South Bank Board's rod of iron has renovated the programming in its concert halls to a significant extent — compare the variety and quality in 1988 to, say, 1985 and 1986 — the antuma has been suffocated in series.

The successful events, in the second half of the year at least, have been the complete Shostakovich symphonies which have been shared by Ashkenazy and the RPO and Rostropovich and the LSO, and Georg Solti's short Bartok season with the LPO. The former provided the opportunity to hear those works in the symphony that seldom reach the concert hall, and it was astonishing to see capacity audiences at the Festival Hall and the Barbican for both the popular symphonies and rarities such as the Third and Eleventh. Solti's celebration of his compatriot made no pretence of comprehensive earnestness stamped all over it. It was in the end just too diffuse — too many disparate events had to be brought under its umbrella over too long a period, and the fierce crusading zeal that characterised some of the shorter series could not be sustained in its early days, though, it did produce a vivid conceptual performance of Messiaen and Aron conducted by John Fritchard, in which genuine theatricality was generated most convincingly, no mean achievement in this work.

The Proms also sported a theme, but one — literature — broad enough to allow the spread of programming that such a substantial run of concerts requires. Certainly it gen-



Georg Solti: a brave if brief Bartok season with the LPO

erated its fair share of highlights — the semi-staging of Debussy's *Pelleas et Melisande* conducted by John Eliot Gardiner with a cast led by Diana Montague and Francois Le Roux; Mahler's *Das Lied von der Erde* conducted by Kurt Sanderling with the BBC Philharmonic, and Bernstein's *Songfest*, exuberantly conducted by the composer.

Among the new works at the Proms three stood out. The jaggedly obsessive *Choeurs-de-frise* by the Irish composer Gerald Barry at last brought his highly distinctive music to a wider audience, while Trevor Wishart's *Vox VI* completed a cycle of pieces for the extended vocal techniques of Electric Phoenix with an exuberant celebration of rock and rap styles. Michael Finnis's *Red Earth* proved to be a subdued, somewhat forbidding orchestral evocation of the Australian landscape, in which his familiar spiderish polyphony seemed to be mining a new expressive vein.

In the rest of the year memorable new music seemed rare. The Huddersfield Festival in its tenth year celebrated Stockhausen's 60th birthday with a visit from the composer's own performing troupe and organised the first British performance of his "park music" *Sternklang*, domesticated in a sports hall in deference to the Yorkshire November weather. One of the London Symphonies brought the British premiere of

Heinz Holliger's *Scardanelli Cycle*, built around Holderlin's life and poetry — thin enough to suggest that as a composer Holliger has latterly lost his way. Undoubtedly the most exciting introductions have come from the Dame Poul Ruders, whose substantial output is gradually being heard here. The highpoint was the first performance here of his large-scale orchestral work *Manhattan Abstraction*, masterfully energetic and clean cut — no new-music novelty this year has been more thrilling.

The old-music revelation was the Early Music Project's "Baroque Experience," a weekend-long focus upon period-instrument performances of a composer previously considered outside the gambit of the authenticity movement. The performances of the *Symphonie fantastique* and *Roméo et Juliette* conducted by Roger Norrington with forces scaled to those of Berlioz's time only increased respect for his aural imagination; certainly both works emerged with greater presence and textual precision than in any modernised account.

If such experiments extend the boundaries of authenticity, in what remains the core repertory period-instrument orchestras prospered as never before. Though the cross-over of instrumentalists between the London-based groups often suggested the same core of players appearing under a variety of labels, the Orchestra of the Age of Enlightenment proved the most versatile of these manifestations, in music ranging from Bach to Mendelssohn and Weber, while John Eliot Gardiner conducted an immaculately sung and played account of the *St Matthew Passion* with the English Baroque Soloists.

But it was left to an overdue return visit from the Amsterdam-based Orchestra of the 18th Century under Frans Bruggen to define the current state of the art for period orchestras, combining transcendent virtuosity with absolute musical sense. Bruggen's view of Beethoven's Seventh Symphony, delivered at a crackling pace and bursting with dramatic tension, will remain in the memory for a long time.

Andrew Clements

I heard too little new music this year, but a few pieces stand out in the memory. A Lontano concert in January introduced a lovely French soprano, Edwige Bourdy, with three strings in the *Quatuor II* of Betsy Jolas, whose previous status as a Boulez protégée is now obsolete: the assured original subtleties of her vocal writing make her forthcoming opera a delectable prospect (adventurous companies please note). In February Jo Kondo's *Requiem* for the London Sinfonietta suggested an exciting potential too.

In March, Rozhdstvenensky conducted the BBC Symphony in Sofia Gubaidulina's 1986 Symphony "Stimmen . . . verstommen . . ." which like most of her best work seems to rediscover music through returning to its simplest elements. At a St John's BBC lunchtime concert György Pauk and Ralf Gothofredsson introduced one of Lutoslawski's most recent virtuosic constructions, his gleaming *Partita* for violin and piano; and in April

Heinrich Schiff and Roger Vignoles did as much for his celli-and-piano *Grave* in six characteristically dense and conservative minutes. Simon Rattle got his CBSO to play Webern's op. 6 pieces resolutely, and Pauk reappeared with them in a sober but exactly piercing account of Berg's violin concerto.

May boasted another Sinfonietta concert with revelations. Szymanowski's cycle *Songs of a Poet-Prince* is not really neglected, but it was marvellously recreated by the soprano Kileen Balise, as was his richer but quite unknown op. 46 set *Slopiegnie* (with chamber orchestra), a discovery which must not be allowed to lapse into obscurity. There was a bonus in an elegantly clever *Triple Sextet* by György Urbán, who deserves following up. In another concert Gidon Kremer, supported by Nagano and the LSO, made the most of the passionate ambiguities of Schmittke's Fourth Violin Concerto.

During the Almeida Festival (June/July) Schmittke's Russian Orthodox vein — a crucial factor in his musical makeup — was exposed in his 1976 *Der Sonnengesang* and his recent Concerto for chorus by James Wood's New London group. As usual, the Almeida offered extravagant riches without them. Colin Matthews' masterly new Two Part Invention, and a brilliantly popular Piano Concerto (soloist Yvar Mikhashoff) by Stephen Montague, both played by Richard Bernard and his Music Projects ensemble, and György Kurtág's extended *Kafka Fragments* for soprano and violin (Adrienne Csengery and Andris Kellers), and the Arditti performances of three mocking quartet-studies by Maurizio Kagel as well as Brian Ferneyhough's deadly serious, wilfully complicated new Third Quartet.

At the Edinburgh Festival the hottest tickets were those for the Shostakovich Quartet's magnificent cycle of their names-composer's works in the medium. From this year's Proms I remember Bruckner's Fourth Symphony as superbly laid out by Skowronowski and his revitalised Halle Orchestra — which is not to suggest that Zohra Mehta and the New York Philharmonic did anything less than beautiful justice to that work at the Barbican a couple of weeks earlier. On their heels came Michael Tilson Thomas and the London Symphony (their official first appearance together, as the American conductor took up his new LSO contract) with a Mahler Ninth of keen penetration and expertise.

The mini-festival, or series



Michael Tilson Thomas: an expert rendition of Mahler

of "theme" concerts, has proliferated. Presumably it sells more tickets, or is meant to; from the interested consumer's point of view, it has the virtues of bringing specialist interpreters for special music, and of providing reasons for programming works that never figure in the ordinary repertory. Without the South Bank's Schoenberg festival the Arditti might still have decided to give us their splendid conspectus of his quartets, but we might not have had the inspired BBC/Dohnányi reconstruction of his *Jacques Loder* quartet, without the LPO/Solti Bartok series, the extraordinary *Cantata Profana*. Two new octogenarians were honoured in future retrospect, I fancy, the lavishness of the Messiaen celebrations will contrast quaintly with the thrifty (though intensive) tributes to Elliott Carter, but I may be wrong.

Some other grateful recollections, called almost at random. A Schumann *Liedernabend* by the tenor Josef Protschka at Bregenz (I fear it may already be too late to find tickets for his January debut at the Wigmore), not to mention Fischer-Dieskau's on the South Bank; an electrifying Barbirolli recital by Kremer and Martha Argerich in February; Barry Tackwell's revival of the delightful horn concerto *Thema* Musgrave composed for him in 1971. Among several distinguished accounts of repertory staples, Haydn's "Nelson" Mass by Franz Welser-Möst stood out; and Kurt Masur's Beethoven "Pastoral," and Günter Wand's great Mozart G minor Symphony, and Maria Kuying in Ravel's *Shéhérazade* songs, and the veteran soprano Mady Mesplé in her entire Wigmore recital. The young Carmina Quartet confirmed their remarkable promise, and the young Vogler Quartet turned up as formidable competitors.

David Murray

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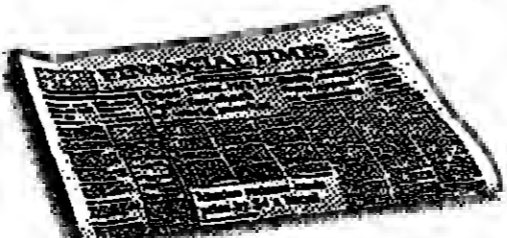
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## Terry Dodsworth talks to GEC's head about his strategy for the company

# Weinstock builds a Euro-future

Lord Weinstock, the 64-year-old managing director of the General Electric Company, has taken what he describes as a hammering from his critics over the last few years. But he has lost none of his capacity for verbal combat. In his sixth-floor office just off Hyde Park Corner, London, surrounded by paintings of his champion racehorses, he contended that the two sweeping international takeover proposals that have stunned the City in the last six weeks should have surprised no one.

GEC, he says, has been talking about such joint venture transactions since he had talks with AEG of West Germany eight years ago. Even before that he had contacts with Olivetti, and he has been floating the idea of de-mergers for several years. The two latest deals - the proposed takeover of Plessey in combination with Siemens, the West German electronics group, and the merger of the group's power engineering division with Alsthom of France - are a logical extension of these projects.

"Everywhere in Europe companies are giving up sovereignty because of the costs involved in research and development. The extent and speed of technological changes are such that no one thinks he is capable of doing it all on his own."

Lord Weinstock's complaints of being perennially misunderstood will surprise no one who has been exposed to his forceful view of Europe's industrial structure.

For more than 20 years, he has sat at the pinnacle of one of the region's largest manufacturing enterprises. From a vantage point he has brought about a sweeping reconstruction of the UK electrical and electronics industry. But increasingly he has been forced to look beyond the shores of "Little Britain," as he calls it, to plot the future of the group.

Hence GEC's strategy in the last few years, he claims, has been directed towards finding ways of breaking out of the landlocked UK market to establish the group on a broader international base. Five years ago, the projects which GEC has now launched would have been impossible. But the combination of technological change and Europe's moves to lower its internal trading barriers by 1992 has provided a powerful stimulant to industrial collaboration.

"Nothing new has happened except that this time these joint projects work. 1992 has changed things. People have woken up."

But why have GEC's critics not taken aboard his long-term strategy for the group? The company's share price has been under pressure since the early 1980s, underperforming the stock market indices for much of the time. Profits growth has been disappointing, and the group has been subject to a swirl of rumours about potential takeover bids.

Lord Weinstock's response goes something like this. The large European companies in the electrical and electronic industries, he argues, have grown up in national markets which are being made irrelevant by changes in politics and technology. And although these companies have developed international operations, they suffer from the absence of the large domestic industrial bases enjoyed by their US and Japanese competitors.

"The US is an indigenous market of 250m people with common standards; in Japan we have 120m people living in a tribal society, with close connections between government and the industrial organisations, and where the financial institutions do not place much of a burden on industrial managers' shoulders."

At the same time, GEC's strategy for growth, he believes, has been thwarted by a series of misunderstandings and misfortunes. The company, he says, was hit very hard by the cancellation of the Nimrod early warning aircraft project. Internationally, the decision to give the contract to Boeing of the US seemed to indicate that GEC had lost the confidence



international expansion which made sense for both companies for the UK, and for the development of European industry. The proposed addition of Plessey to GEC was not designed simply as a domestic industrial rationalisation in the UK. It was aimed also at giving GEC the sort of structure that would make it easier to push through international collaboration agreements.

Here we come to the second point in his grand canvas. Europe, he argues, is not ready for large-scale acquisitions that will reconstruct its industry in the way that his own daring series of takeovers was able to achieve in the UK's electrical industry 20 years ago.

The Continent is peopled by large companies which cling to their independence, that are relatively invulnerable to takeovers, and which are frequently larger than GEC. Given this situation, one of the great irrelevancies talked about GEC, he says, is its so-called cash mountain. "You cannot go out with £1.5bn and buy a company of the order of magnitude that we need to make any change in the status quo... So you have the option of adding bits piecemeal, or doing something bigger. And that means coming to arrangements."

"These arrangements - a variety of mergers, joint ventures, co-operative deals, research collaborations and so on - are easier, Lord Weinstock argues, when you have the clout to deliver something of the order of magnitude of the Plessey deal, which would have created a telecommunications group in particular that would have attracted GEC's European peers."

"There is no future for the Plessey company as it is - piecemeal bit-and-piece acquisitions are not going to save it. I find it disappointing that, whether because of personality problems, or pride, or ancient history, Plessey will not even contemplate

looking at things in a sensible way. It was only after the last bid that we got to deal with the glaringly obvious necessity of putting together the telecommunications businesses."

But if GEC and Siemens now pull off their joint bid for Plessey, this would only be the first step out of the cul de sac in which the company has found itself in the last few years. How clear are the next moves?

"First of all, says Lord Weinstock, there could be a number of deals like the ones with Siemens and Alsthom. In the Siemens case, the two partners are combining to acquire Plessey in a move that will give each company a larger production base, but allow both to retain control over their businesses. Implicit in the transaction is much wider technological co-operation, but Siemens will still wholly own its own telecommunications division, and GEC will retain total control of Marconi, its defence electronics business. The UK telecommunications operation, majority-owned by GEC, will benefit from Siemens's technological input."

"Everyone thought when the Plessey deal was announced that we would fall in the end under Siemens's domination. That was not at all the intention. We shall go with Siemens as far as we can because we think they are good partners."

The agreement with Alsthom, on the other hand, is a full-blooded merger into which GEC has injected almost a quarter of its assets. Both parties have had to give up the "absolute right to do exactly as we want."

Whatever the differences between the deals, however, they both imply a radically different way of running GEC long-term. How will management control be exercised? How will GEC, a company notoriously keen on tight financial controls exercised through a small headquarters staff, accept a more complex web of relationships? Will the group be able to maintain its financial returns, rela-

tively high by the standards of its Continental partners? Lord Weinstock concedes that these joint venture companies will be extremely difficult to run unless there is a strong degree of sympathy between the partners. But the common objectives of the co-owners, he believes, should help to iron out problems; and he has refused to allow any sort of break-up agreement in the merger contract with Alsthom on the grounds that companies should not enter marriage thinking of divorce.

At Alsthom, he says, GEC has nominated Mr Jean Pierre Desgroses as chief executive "because the company has to have a boss. But I shall get monthly reports in the same way as I do now from the operating centres... If the personal chemistry is right, we shall get the necessary degree of efficiency. But we shall not tolerate inefficiency in this organisation any more than we do now. And I can assure that my counterpart has the same objectives."

At the same time, he expects the financial returns of the combined groups to go up. Indeed, it is thought that one of the attractions of GEC to its new Continental partners may be the fact that it achieves consistently higher profits than they have done in the past - returns that may also be helped by economies of scale.

"There is no longer that strong line which says that the managing director of power systems does exactly what he likes. He has a partner. From the point of view of quick action, that is not the ideal form of organisation, but it is the best available to meet the circumstances."

In the case of the proposed Plessey transaction, Lord Weinstock admits that the agreement is less than ideal from either the managerial or financial point of view. To meet the objections posed there by the Monopolies Commission, GEC's participation in the Plessey defence business will be on an arms-length basis, unless changes "are accepted by the authorities."

Nevertheless, "the basic thing that reduces prices" in a market where there is a multiplicity of buyers and sellers, he argues, is a lowering of costs. "And in Plessey we shall reduce costs because we shall work together in technological fields. We would have liked to integrate them, but we may not be allowed to do that."

Quite probably, these types of joint venture arrangements may in any case be only an interim stage towards a more radical reorganisation of the European industry. Once companies have learned to work together, penetrating each other's markets more, and seeing strengths and weaknesses in their product lines, they may be ready to do deals that begin to streamline Europe's large conglomerates into companies with specialised product lines that are marketed across all the region's boundaries.

Lord Weinstock will only hint at these sorts of possibilities, but they have clearly been talked about in the company's headquarters and may one day lead to a very different structure for the group.

"We may now start buying and selling companies in terms of exchanges," he says. "Maybe we are going to say to Snooks: You have ambitions to be bigger in this, in which we are not very interested. But we would like to have that, in which you are not so interested. So can we arrange some sort of swap?"

## Why training needs a lift

THE GOVERNMENT will have to do more than launch a \$4m advertising campaign if it is to persuade large companies to take part in its Employment Training programme for the long-term unemployed.

The initiative launched yesterday by Mr Norman Fowler, the Employment Secretary, follows a sustained publicity drive aimed at employers when Employment Training came into operation in September.

Many large employers are proving reluctant to become involved - but not simply out of ignorance of the benefits claimed for the scheme. The Government will have to overcome a far more deep-seated wariness if its plans are to succeed.

About 106,000 people have started training on the £1.5bn a year programme, which is intended to offer an average of six months' training to 600,000 long-term unemployed adults a year. The scheme offers a mix of off-the-job training and work experience with companies.

Getting more large employers to offer work experience placements will be vital if the programme is to meet its target.

Union opposition to the scheme has undoubtedly discouraged some large manufacturing companies from participating. But the TUC has recently significantly softened its stance by urging unions to boycott the scheme only as a last resort.

**Cautious attitude**  
The most important explanation for the cautious attitude of large companies is that Employment Training does not complement their recruitment and training plans.

In the service sector, retailers, hotels and catering companies traditionally recruit large numbers of part-time women workers for their basic jobs, rather than young, long-term unemployed men in search of full-time work. Jobs in the customer service sector are becoming more highly skilled, demanding extensive product knowledge. In manufacturing, companies are still shedding labour, especially semi-skilled manual workers.

Many companies suffering from skill shortages, or planning to upgrade their workforce's skills with the introduction of new technology, prefer to recruit young people, retrain their own staff or take on experienced skilled workers from their rivals.

Moreover, some of the companies involved in the scheme believe it is simply not attracting trainees.

Sir Robert McAlpine, the construction company, is considering curtailing its involvement in ET on the view that trainees are not attracted by the weekly allowance, which is worth about £11 a week more than social security benefits. Of the 3,271 places offered by IBM, Wimpey, John Laing and Imperial Chemical Industries, only 853 have been filled.

Providing work experience placements can be expensive. Companies are being asked to pay £5 a day per trainee, on top of the costs of the extra supervision and administration which is required.

To cut through these concerns, the Government will have to use both blades of the Employment Training sword. Training initiatives are more clearly linked at an early stage to local investment decisions.

Local employers could be encouraged to form compact with the long-term unemployed in their area, at least to put ET trainees on a stand-by list for jobs if they gain vocational qualifications through their training. Trainees could use their stand-by employment status as a form of reference when applying for jobs with other companies.

Perhaps most important of all, the quality of training provided on ET needs to be improved and the scope extended. More resources will be required, and they should be viewed in part as the property of the unemployed themselves.

Where companies are unwilling or unable to use the funds, they should be made available directly to the unemployed, to secure training for themselves. ET will only succeed in introducing large numbers of long-term unemployed to employers if it also provides them with worthwhile skills.

where some participants, First Fidelity among them, have seized the opportunity presented by the erosion of interstate banking regulations with a conspicuous lack of caution.

The problem has been compounded for the banks by the loss of large corporate clients to the markets. This leaves a gap in profits from wholesale business that many have sought to fill through active dealing in bonds or in the international equity market in London, where there is no legal dividing line between banks and securities firms. For their part, securities houses in the post-Big Bang London are increasingly dependent on profits generated from trading for their own account.

**Bankerly excess**  
If this amounts to a departure from risk-averse financial habits, it would hardly be surprising. The most spectacular recent example of bankerly excess relates to Third World debt, having lost money on countless "safe" bets - oil, sovereign debt, real estate - they might as well accept that all assets are risky and seek to extract a high price to compensate while taking comfort from their ability to sell loans in secondary markets.

The trouble is that in the heat of the moment the temptation of over-exposure to a single class of risk can prove overwhelming. And secondary markets have a nasty way of drying up at the first hint of crisis.

In the absence of greater financial and human resources being devoted to bank regulation, especially in the US, bigger accidents are inevitable as the huge challenge of deregulation. And in view of the internationalisation of the securities markets, there is an urgent need for a more effective international dimension to the regulatory thrust.

## George for Deputy

The word is out that Sir George Blunden, the silver-haired Deputy Governor of the Bank of England, will leave his post for his second shot at retirement shortly.

Blunden, who turns 66 tomorrow, was brought back from retirement in January 1988 and has indicated that he will go sooner than he needs to. His term lasts until December 1990, but the suggestion is that he might move as early as mid-1989.

The man most likely to succeed him is Eddie George, currently the Bank's executive director for policy and markets. George, now 50, is gracious as well as tough; the confidant of the Prime Minister and the man who helped lead into Robin Leigh-Pemberton's pistol.

George made his name in the Bank as secretary to the 1972 Morse Committee, set up by the Group of 20 under the auspices of the IMF to think about the world after the collapse of Bretton Woods in 1971. He became assistant to the overseas department (1974), deputy chief cashier (1977), an executive director (1982).

During the 1980s George established his supremacy over the Bank's management of the markets in London, extending his control to the foreign exchange markets in 1986, the year he was re-appointed as an executive director.

If he becomes Deputy Governor, what could be the last opening for an executive director for many years will be up for grabs. There are five candidates, four of whom come from George's present division: the other is Tony Coleby (58), the slightly doddish chief monetary adviser to the Governor.

The four from George's lot who, because of the relative youth, might be known as the "brat pack," are: Bill Allen (39), head of the money market divi-

sion; Michael Foot (42), head of the foreign exchange division; Ian Penderleith (45), head of the gilt-edged division and an assistant director; and John Townsend (41), head of the wholesale markets supervision division.

**Monnet money**  
There is more to the Foreign Office scheme to attract French post-graduates to British universities than meets the eye. The idea is that if the four year trial with the French is successful, scholarships will be offered to the rest of the European Community as well.

The awards are called Jean Monnet Scholarships, after the French foreign minister of the EC. Initially there will be about a dozen a year open to French specialists in business, finance or administration who want to spend a few months at a British university or institute.

Funds have been put up by the Foreign Office and a number of British banks: NatWest, S.G. Warburg Group, Lazard Brothers, Hambros, Kleinwort Benson and the Midland Group. The sum involved is only £50,000 a year for four years, when the scheme will be reviewed.

Late French candidates still have just about time to approach the British Council in Paris. Meanwhile there is something pleasingly ironic about Britain giving scholarships to Europe in the name of Monnet.

**Irish meat**  
Larry Goodman, the Irish meat baron apparently sharpening his cleaver over Unigate, is well known for his aversion to being well-known. Yet he did agree to meet journalists in June last year after the Irish

Republic's Industrial Development Authority (IDA) poured £30m into a £260m project by his private company, Goodman International, to expand its Irish meat processing capacity.

The IDA was under pressure from Charles Haughey's Fianna Fail Government to put up the funds, one of its biggest ever investments. But not everybody was so keen on so much taxpayer's money being funnelled into an intensely private company only a week after the IDA had suffered the embarrassment of the collapse of a £22m investment in Hyster, the US lift truck maker.

John Bruton, the former Fine Gael finance minister and then opposition industry spokesman, said as much on Irish Radio. At the subsequent press conference to announce the investment, Goodman launched a scathing attack on Bruton that ended only when an uncomfortable Haughey, uncomfing the conference, leant across and spoke into his ear.

Haughey's smile remained fixed as Goodman turned his attention on journalists asking why he could not have raised the money from private sources such as the Dublin Stock Market. There was no need to when the money was readily available elsewhere, was the reply.

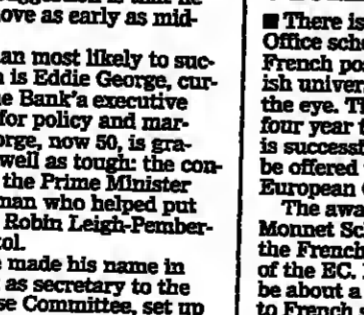
**Some awards**  
The man of the year - in British terms - seems to me to have been Lord Mackay of Clashfern. Lord Haldham may argue, an engaging and clever fellow, but he had around too long and was too identified with the Tory Party to be regarded as a wise Lord Chancellor. Mackay is not only independent; he looks it. He is also a reformer at a time when reform of the legal profession and the law's delays must be one of the most pressing items on the country's agenda.

The new British problem of the year - apart from the blips in the economy - was Scotland. It is not true that if the Scots become richer, they become happier with their political lot. Old discontent re-emerges. The Scots turned on the Tories in the last general election and are now turning on Labour. They feel remote from London. A wise Government would again be thinking about devolution.

And one of the undiluted pleasures of the year was the seemingly endless stream of good movies from Hollywood: Good Morning Vietnam, Big Business and Big, to name but a few. How can anyone be anti-American when they produce such gems of professionalism?

**French charm**  
A Frenchman arrived at Dover determined to show off his English. He went into a restaurant and called for a bloody steak. "And would you like," said the waiter sweetly, "some f... potatoes to go with it?"

## OBSERVER



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### DSL Bank

Deutsche Siedlungs- und Landesrentenbank

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The assumption of obligations as aforesaid constitutes a contract for the benefit of the bondholders and couponholders from time to time pursuant to § 328 (1) of the German Civil Code giving rise to the right of each bondholder and couponholder to require performance and to enforce such obligations directly against DSL Bank Luxembourg.

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Copies of the Agreement will be available for inspection by the bondholders at The Chase Manhattan Bank S.A., Woolgate House, Coleman Street, London EC2P 2HD, England, in its capacity as Principal Paying Agent in respect of the Bonds and Coupons.

DSL Bank Luxembourg was founded on November 4, 1988 under Luxembourg law for an unlimited duration. It is registered with the Trade Register in Luxembourg under No. B 29076. The subscribed capital is presently DM 50,000,000.

Bonn, December 30, 1988

DSL Bank  
Deutsche Siedlungs- und Landesrentenbank

صكمان الالحل

## David Buchan assesses the EC's efforts to get to grips with the future

This was the first year in which it came to seem possible that the European Community might actually achieve its goal of becoming a single market by the early 1990s - albeit an imperfect market and one which, ironically, would permit freer movement of goods, services and money than of people.

Precisely because of this, it was also a year in which Europe's vicissitudes began to dream again of further horizons. For Mr Jacques Delors, the European Commission president, and for some leaders of the Community's 12 member states, vistas began to open up of a new social and monetary order in Europe that would cushion workers against the impact of growing business competition and would give the Community, with its 12 national currencies, greater monetary stability.

For others - Mrs Margaret Thatcher, notably - such vistas were at best a mirage and at worst a nightmare. In her now-famous Bruges speech in September, she railed against the prospect of "a European superstate exercising a new dominance from Brussels," a prospect made the more menacing by talk of a European central bank and by plans to harmonise taxes and to spread worker participation around Europe.

What was billed, by everyone including Mrs Thatcher, as a watershed for the Community was last February's reform of farm expenditure, the cause of persistent EC budget over-spending. The twin decisions to put a lid on farm spending and to increase substantially the overall budget - freed new resources, mainly for structural aid to poorer rural and industrial areas, but also for hi-tech research and development.

This one unquestioned success in relating in the Common Agricultural Policy (CAP) may prove illusory, however. True, for the first time in Community history the 1989 EC budget will cut farm spending in absolute terms. But cyclical factors - such as the US summer drought, which drove up world food prices and thus sharply reduced EC export subsidies - were largely responsible. The jury is still out on whether the Community's price "stabilisers" will really stabilise EC output in the future.

But the February agreement had the merit of ending haggling about money. It paved the way for the smoothest passage of a budget (for 1989) for many a long year, clearing the Community agenda for something with little direct cost - internal market deregulation.

Progress has been remarkably rapid, started, in the first half of the year, by a successful German presidency. The surprise of the second half of the year was the late rush of internal market agreements achieved by the Greek presidency, with much credit due to Ms Vasso Papandrou, the industry minister, now about to take office as an EC Commissioner.



Meant to become a thing of the past: EC grain surpluses

# Irreversible steps to a new Community

This year has ended with preliminary or final agreement by member states on 135 measures out of the Commission's 279-point plan for a single market by 1992. Back in June, at their Hanover summit, EC leaders formally declared the single market plan to be irreversible. Is it indeed? Yes, if saying so could make it so.

Certainly, it is now unlikely that member states will renege on the vast majority of the 135 measures they have agreed. This is not such an unreal danger, given the lip service alone which many governments in the 1970s and early 1980s paid to Community accords and given the poor implementation record of countries like Italy and Greece. Backsliding by a country like France on a key commitment - such as its legal undertaking to join in the general freeing of all capital flows by mid-1990 - remains a worrying possibility.

And movement is by no means inexorable towards agreement on all 279 Commission proposals by midnight on December 31, 1989. The hardest issues remain. They include tax harmonisation, health standards affecting free movement of food, financial services, free right of residence (as distinct from right of employment), and the catch-all com-

mand of where and how to administer tax checks and national security export controls and where and how to police drugs, arms and terrorists without any internal EC border checkpoints.

Perhaps the most telling support for the "irreversibility" argument comes from business behaviour. Generally, businessmen look to the politicians to



## 1988 THE WATERSHED YEAR

lead. On some issues, business seems increasingly impatient with the politicians' foot-dragging; it would like more attention paid to simplifying Europe's differing corporate tax structures and would welcome the clarity of agreed EC merger controls vested in Brussels.

But many companies, both EC and foreign, are already planning their European strategies on the basis of a

single market. For most, the logical response to the transformation of 12 markets into one is to concentrate their production, if not sales, facilities in fewer locations to reap economies of scale in the 20m-strong market.

This restructuring seems to be the force driving this year's expected 7 per cent increase in EC investment, the highest annual rise for two decades.

If the internal market programme is becoming irreversible, its component measures also have a way of multiplying. One measure seems to lead to another. The classic example is capital movement liberalisation, agreed in June, but with a caveat (at French insistence) that obliges the Commission to come forward very soon with plans to harmonise tax treatment of interest and obliges the Council to pronounce on such plans by mid-1989. Resolving this will be one of the trickiest problems facing the Community next year.

It brought social, environmental, regional and monetary policies into the Community's remit.

The social and monetary aspects are by far the most controversial. A straight run of three socialist governments - Greece in the last half of this year, and Spain and France next year - in the presidency of the EC Council was bound to push social affairs to the fore. The first batch of common rules on health and safety at work were passed this month.

Aiding and abetting this is Mr Delors, whose most graphic quote of the year was that the UK government seemed to regard him as "some kind of red demon fanning the dying embers of socialism." Social affairs will certainly be one of his favourite public platform themes in 1989, but he clearly regards as far more significant his work behind closed doors in Basle as chairman of his special committee. Set up at the Hanover summit and composed largely of central bank governors, this body is due to report next April to EC governments on the next stages towards monetary union.

The committee's recommendations may fall far short of anything resembling a European central bank. Short term, it may advocate modest tinkering with the present system - narrowing intervention margins in the parity grid of the European Monetary System (EMS), or encouraging central banks to make more use of the Ecu in intervention, or even just giving the regular committee of EC central bank governors greater powers for future initiatives.

But it is certain to couple any suggestion with a ringing endorsement of the need for greater macroeconomic policy convergence between member states, if only because a post-1990 Europe of free-flowing money may require that to prevent the EMS flying apart. Repeated Commission calls for economic policy convergence have been so often ignored by national governments that explicit support for the idea from their top money men may be regarded by Mr Delors as no small victory.

At the same time, however, there is a risk that differences over monetary cooperation may compound other divisions. It is the old spectre, in new form, of a two-speed Europe, with geographically peripheral countries such as the UK and Greece keeping their cherished freedom of manoeuvre on exchange rates, tax and frontier controls, and all the rest moving towards each other.

That would mean that 1988-89 would turn out to be a different kind of watershed. Despite all the emerging opportunities for Europe to play a more significant role on the world stage, it would be a time when the Europe of the 12 began to shrink in reality to something more like the old Holy Roman Empire. It would be a time when only those countries with long cultural affinity felt able to move onto new stages of economic, monetary, political and social unity.

## LOMBARD Perils of perestroika

By James Blitz

FORGET ROMANIA, East Germany, Czechoslovakia and Bulgaria for a moment. Their Communist leaders have strained every sinew to keep out glasnost and perestroika. Only in Hungary, Poland and the Soviet Union is reform truly on the agenda.

But on the specific issue of political reform, the Hungarians and Poles have talked much and achieved little. In Hungary, the outcome of recent discussion about a multi-party system is that the country is not going to get competitive elections for several more years.

The party leader, Mr Karoly Grosz, says he is committed to such elections one day and has allowed the non-Communist New Democratic Forum to engage in limited political activity. But the Hungarian Communist leadership knows its intensive economic reform, including more private enterprise and reductions in state subsidies by half, will mean price rises, job losses and ultimately social discontent. This is not the moment for the party to weaken its political grip.

In Poland, the party leadership's primary goal is also economic reform, entailing unpopular cuts in subsidies and price rises. So the Government negotiated with Mr Lech Walesa to give him a limited political voice which would require him to share the burden of unpopular decisions. The talks broke down, because it was one thing for President Wojciech Jaruzelski to seek public support, but to legalise Solidarity (as Mr Walesa demands) would lead to a colossal cut out of the bag, trampling on economic reforms.

The problem of mixing political and economic reform vexed Lenin in 1921. At the Tenth Party Congress, he introduced the New Economic Policy and a limited degree of privatisation into Russian industry and agriculture. But the same congress passed the Bolsheviks' most authoritarian measure since the revolution: a ban on all factionalism and dissent in the party. Today the Hungarians and Poles are following suit.

Mikhail Gorbachev, however, differs. His main goal is

to boost the economy, but he is giving full steam for political reform at the same time. The perestroika banner is not simply an economic one, like Lenin's NEP. Perestroika means restructuring politics, economics, the rule-of-law and culture.

Arguably, Mr Gorbachev is fighting a different battle. Economic reconstruction requires big changes in middle-ranking party personnel and bureaucrats. They will obstruct economic reform until they are ousted and Marx's new multi-candidate elections for party posts may remove more of these obstructions.

But the broad calls for democracy and "political pluralism" have also galvanised a host of dissenters: nationalist groups in the Baltics, Georgia and Armenia are using the new atmosphere to push old claims for regional autonomy. By lifting the lid on political debate, Mr Gorbachev has, at an early stage, unleashed problems that distract him from his economic aims.

And worse is bound to come. Economic reform is difficult medicine for the Soviet public to digest as the General Secretary heard last year in Siberia. There are popular complaints about profiteering in co-operatives and the undermining of the old pillars of the economy. In the face of that discontent, the Soviet leader cannot afford to have visible thorns in his side.

Thus it may be that Mr Gorbachev is pushing political change too soon. In 1989, he should highlight specific elements of the perestroika message, without reducing the long term reform agenda. After the March elections the reform drive could justifiably concentrate on consolidating economic change.

That is not the Soviet goal that the West most wants to see achieved, but a better economy and living standards are the bedrocks for real political change later. Sweeping calls for democracy now, while sweet to our ears, bring opportunities to political groups who have no stake in the economy or in Gorbachev himself. Perestroika, by all means, but perestroika ekonomicheskaya first.

## LETTERS

### Transport for London

From Mr David Savers.  
Sir, Your leader writer's Christmas gift to the London traveller (December 22) would, I am sure, have been ridiculed by your commentators if it had come from a politician or public servant.

Tunnelling to excess capacity in London's transport system may be fun, but it is not good economics. London's travellers might welcome it, so long as others paid, but others may wonder why they should subsidise life and business in the richest and most congested part of the country. They may also wonder why your leader writer believes that Londoners have paid for investment outside the town, from which they have not benefited. Do Londoners never venture out on those motorways which radiate from the town?

The demand for additional capacity on London's transport system cannot be estimated accurately when charges on all modes of transport are below the cost of supply. I can imagine how damning the comments in the FT would be if a nationalised industry proposed a massive expansion in capacity because demand exceeded supply, at a time when its charges were far below its costs, but that is precisely what your leader writer proposes for London's transport.

Until charges for all forms of transport equal the economic costs of supply - which means that fares on public transport should reflect marginal costs, and charges for road users should eliminate congestion - it would be impossible to make rational decisions about investment in London's transport system.

The economic benefits from such investment would be the additional journeys which could be made and the improved quality of service

which could be provided, both of which should be reflected in revenue. Any reduction in road congestion would not be an economic benefit, because it could also be secured by charging an economic price for using the roads - as Sir Alan Walters pointed out some time ago.

If economic charges were made for travel in London, demand would be lower than it is now and employment in London might well decline as well: the present subsidy to London's transport is also a subsidy to London's employment. But some extra capacity might well seem justifiable, both in public transport and roads.

Goods and services can only reach London's businesses by road; and the demand for personal travel around London appears substantially in excess of demand throughout the day at present prices, and might still be in excess of demand at economic prices. But the means by which this demand could best be satisfied would require more careful analysis than your leader writer could supply.

The Financial Times could contribute constructively to the debate on London's transport problems if it could encourage the Government to analyse this issue more profoundly than it appears to have done, as well as encouraging it to remember that the different modes of transport do interact.

The real danger is that decisions on investment in London's transport will be taken on strictly economic criteria, in the absence of information on the true demand for travel. Economic pricing should come before new infrastructure: can you get this message across?  
David Savers,  
10 Seaside Avenue,  
Angmering-on-Sea,  
Littlehampton, West Sussex.

### Hardly old-fashioned

From Mr Stanley Crossick.  
Sir, Thomas Sharpe's analysis of the draft European Community merger regulation (December 21) places him firmly in his own "Little Englander" category. His conclusion that "the regulation is an old-fashioned bureaucratic response to a limited problem" is not substantiated. Commissioner Sutherland can hardly be regarded as an old-fashioned bureaucrat nor can most of the other supporters of the measure.

Those companies and their advisers who have already

### Supplying the facts

From Mr Christopher J Whitney.  
Sir, Why, on Christmas Eve of all days, did Eric Short mar his very cogent piece about London Life by including a short paragraph that branded the dissenters as being obstructive on racist grounds ("they do not like Austrians") and not being prepared to take action themselves. Please can he supply me with the facts that justify those accusations as true?

Raymond Hughes accurately reported me on Tuesday December 13 1988 as saying in court *inter alia* that I wished to exclude any London Life directors associated in any way with Australian Mutual Provident from making recommendations to the policyholders or chairing meetings.

This is no racist reaction: a straight avoidance of conflict of duty or interest.

As Mr Hughes reported I had sought a 24-hour adjournment on December 12 but this was refused: as was my seeking leave from Mr Justice Hoffmann to appeal.

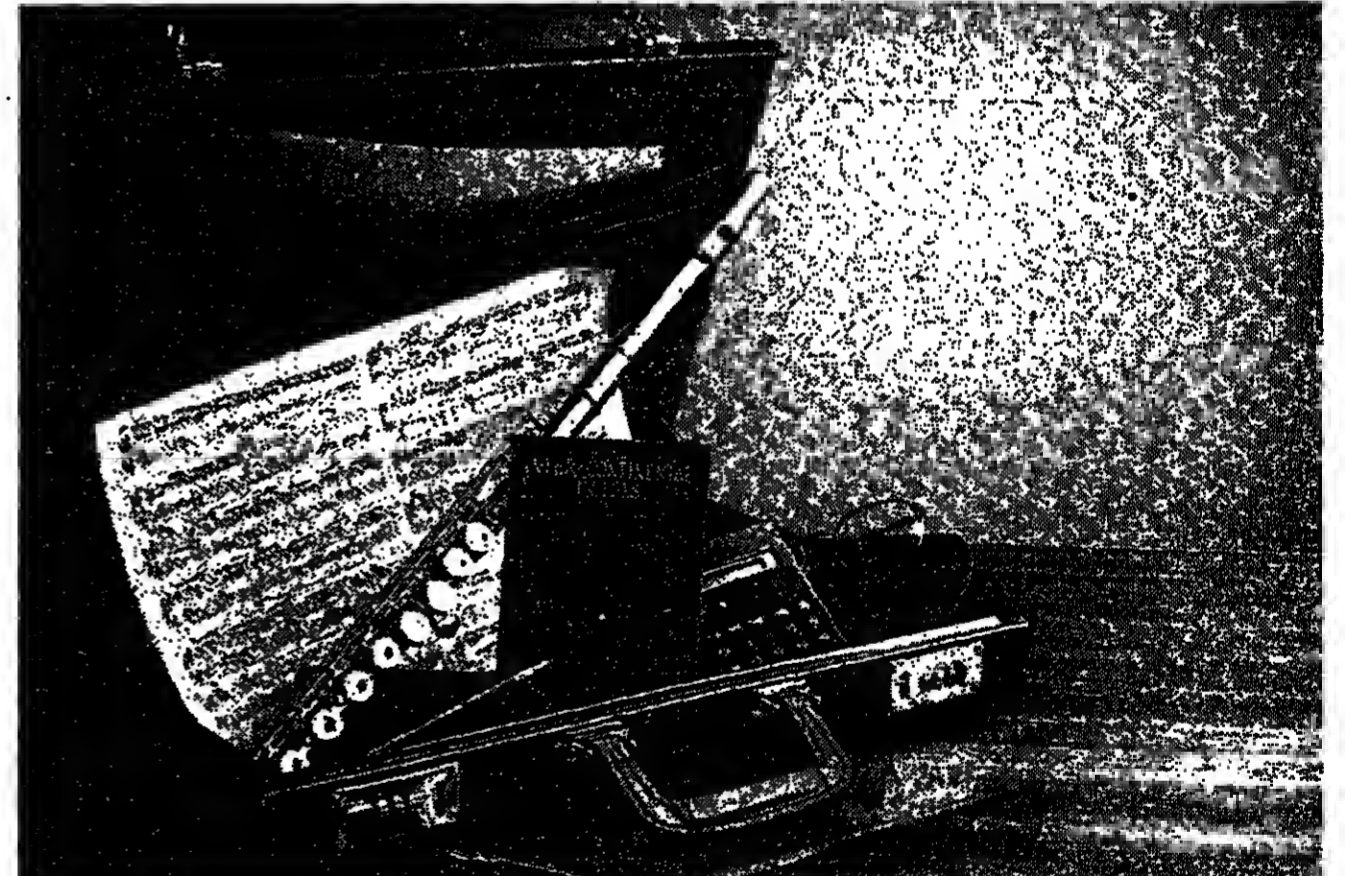
It appears that I have good grounds for an appeal but I am not costs and the matters can

be raised in court in February. London Life has repeatedly admitted that AMP has no experience in the same area of life assurance business; they equally admit the Equitable has, I like others to my knowledge, have had talks with London Life, Equitable, DIT Insurance Division and Inland Revenue Technical Division. On the facts and merit of argument, I believe a merger with Equitable is preferable. But, as Mr Short so clearly highlights, how is this to be achieved? If it were a listed company a counter-offer could be made and the offerors would have to evaluate it and comment.

Of course the Companies Act 1985 does provide an avenue for the dissenters. Under s378 if I can get 20 per cent of the some 68,000 members - 13,200 - to agree with a circular, of less than 1,000 words, putting my case against the AMP merger and pro-Equitable, then London Life, under penalty of a fine, is bound to circulate it and probably at my expense.

Christopher J Whitney,  
Oldstone Parsonage,  
Fossebridge,  
Hereford.

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### A message to Wearside about 'miracle' recoveries

From Mr Brian J Crangle.  
Sir, I read the articles on Wearside (December 20) with great interest, partly because I was born and educated there and partly because of my involvement with Consett during its most difficult days.

Agency, becoming its founder chairman and remaining as such until my move to Doncaster last year.

When the steel works closed in 1980, many people, including highly placed government officials, believed that Consett was doomed. It was said that it would be "the Jarrow of the 80s", that it would never recover and that it should be left to its own devices.

As is well known, it did recover and many new, real permanent jobs have been created. There are many reasons for Consett's recovery. The more important are: government financial assistance, availability of English Estates and local council off-the-shelf factories, and most important, the whole-hearted co-operation of public and private sectors. Government agencies, the local authority and the development agency all worked towards the same end with the same strategy.

While this formula cannot be universally applied, my message to Wearside is that with the total co-operation and involvement of the local community and the various local and national agencies, you can achieve the same "miracle" as has been achieved elsewhere.

Brian J. Crangle,  
DonBAC,  
19-21 Hallgate, Doncaster.



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**INSIDE**

**Taking another stab at Tootal**

"Mr Textiles" of Australia is back at the throat of Tootal, the UK textiles group. Just three years ago Tootal's board breathed a deep sigh of relief when it emerged victorious from a bitter fought bid battle against Mr Abe Goldberg. Now Goldberg is once again knocking at the door. He has been buying the group's shares anonymously since early November. At the end of last week, it emerged that he had a holding of over 9 per cent. Alice Rawsthorn looks at this latest twist to the Tootal-Goldberg battle. Page 14

**Stampede of the Beef Baron**

Larry Goodman, the Irish businessman who is commonly referred to in his own country as the "Beef Baron," has built up a 7.9 per cent holding in Unigate, the British, foods, dairy and distribution group. Keiran Cooke looks at the career of one of the Republic of Ireland's richest and most secretive men. Page 14

**Gorbly Rally stars in a cheerless year on Wall Street**

The highlight of a difficult and dull year on Wall Street was the share rally that exploded as Mr Mikhail Gorbachev, the Soviet leader, started his tour of New York. Quickly dubbed the "Gorbly Rally," the only disappointment for equity dealers enjoying the first real burst of buying for ages was that the General Secretary did not manage a visit to the market floor to ring the closing bell. "It might, however, have seemed like a symbolic end to capitalism," remarked one dealer. Equity market traders may not sense such an imminent demise, but the assessment of 1988 is a sombre one. Janet Bush explains how the market is still suffering badly from the after-effects of the October 1987 crash and how uncertainties about prospects for the economy have undermined any recovery in confidence. Page 25

**Bond's trunk call to Chile**

Mr Alan Bond, the acquisitive Australian entrepreneur, has acquired a majority stake in Compania de Telefonos de Chile (CTC), which provides around 95 per cent of the country's domestic telephone services, through a unit of his Hong Kong-listed Bond Corporation International. Under CTC regulations no shareholder may normally own more than 45 per cent of the company, but agreement has been reached giving BCI until August 31, 1992 to reduce its shareholding to below that level. Page 15

**Sterling pounds out the profits**

Just two years after its creation, Sterling Chemicals and its 900 employees are riding high on surging demand for the company's raw materials - used to produce plastics, fibres and paints. Formed when managers bought a group of Texas commodity-chemical plants from Monsanto, the restructured Sterling, headed by Virgil Waggoner (above), has boosted profits from \$3.5m in 1985 to \$47m last year, allowing staff to sell part of their stake at more than 100 times the original value of the shares. Now the big question is how long the good times will last, writes Peter Marsh in the latest in a series on the US chemical industry. Page 15

**Market Statistics**

Base lending rates	24	London traded options	16
Benchmark Govt bonds	10	London traded options	16
FT-A indices	16	Mexico market	24
FT-A world indices	22	New int. bond issues	10
FT int. bond service	15	World commodity prices	16
Financial futures	22	World stock mt indices	28
Foreign exchanges	24	UK dividends announced	14
London recent issues	16	UK trusts	18-21
London share service	17-23		

**Companies in this section**

Starting Chemicals	15	Hammerman	14
Armstrong Equipment	14	Island Frozen Foods	14
Beijun Group	14	Kelt Energy	14
Blue Arrow	14	Leucadia Nat Corp	14
Bond Corporation	16	London United Inv	16
Cambrian and General	14	Medica	14
Carriess	14	Rodanico	14
Fluorid Castors	14	Saltora	14
		Wardie Stores	14

**Chief price changes yesterday**

FRANKFURT (DME)		Petrol	
Aluminium	358 + 4	One Price Oil	10 - 1/4
Nickel	285.4 + 2.0	Standard Chem.	100% - 1/4
Platin	278.5 - 3.5	Suez Canal	5 1/2 - 1/4
Gold	728 - 5.5	Wheat (PPV)	
Silver	555 - 4.5	Wheat	181.9 + 12.8
Wolfram	348 - 3.5	Wheat	228 + 14.8
NYMEX (NY)		Wheat	347.9 + 12.2
Crude Oil	70 1/2 + 1/4	Crude Oil	610 - 19.3
Crude Oil	57 1/2 + 1/4	Crude Oil	1108 + 28.8
Crude Oil	50 + 1/4	Crude Oil	688 - 21.1

**NEW YORK (Dow Jones)**

Dow Jones	2858 + 18	Nasdaq	428 + 18
Advanced Group	157 + 15	Smith Inds.	228 + 8
Bankers	214 + 12	Spiegel	225 + 11
Carlyle	157 + 12	Spiegel	225 + 11
Chrysler	138 + 6	Spiegel	225 + 11
Colson (Wid A)	705 + 41	Spiegel	225 + 11
DuPont	134 + 7	Spiegel	225 + 11
Eastman	285 + 14	Spiegel	225 + 11
Exxon	670 + 13	Spiegel	225 + 11
GenCorp	448 + 12	Spiegel	225 + 11
General Electric	191 + 9	Spiegel	225 + 11
General Motors	177 + 7	Spiegel	225 + 11

**Up against it on Capitol Hill**

David Lascelles talks to Danny Wall, the man charged with tackling the US savings banks crisis

Mr Danny Wall has been described as the man with the worst job in Washington. As chairman of the Federal Home Loan Bank Board, he is in the thick of the crisis engulfing the US savings banks. On average four times a week, he has to rescue some thrift institution somewhere in the US; on Wednesday alone he arranged a mammoth \$7bn rescue of six banks. By the end of this year, when certain tax advantages expire, he expects to have dealt with 200 rescue operations at a cost of \$40bn.

The crisis has now reached such enormous proportions that no one can even agree on how many billions of dollars are at risk, how many billions more will be needed, or even where they will come from.

Mr Wall's Federal Savings and Loan Insurance Corp, which was set up by Congress to insure depositors against loss, certainly does not have enough money to cope. All this will pose the new Administration of Mr George Bush with one of its most urgent tasks when it comes into office in the new year.

Mr Wall himself, as one would expect of a regulator, tries not to be alarmist. In fact, he has become known - and has made himself highly unpopular in many quarters - for trying to play down the gravity of the situation and accusing his critics of exaggeration. "We have got the situation under control and it is beginning to resolve itself," he said in a recent interview.

Mr Wall has occupied the FHLBB hot seat for 17 months, during which time he has had to grapple not merely with the S&Ls themselves, but with the parlous state of the FSLIC's finances, and the politics of Washington where the S&L crisis has constantly been in the headlines (though none of the presidential candidates cared to make it a major election issue).

He came to the job with both specialist and political qualifications. Long an associate of Sen. Jake Garn, the Republican senator from Utah who chaired the Banking Committee, he was an experienced "stuffer" on Capitol Hill where he learnt his way around the political corridors. He worked for many years on the banking committee, dealing mainly with regulatory issues, including the 1982 Financial Institutions Act which liberated much of the banking sector from long-standing controls and, in many people's view, helped trig-

ger the S&L crisis. A neat, quiet-mannered man at first meeting, Wall is nevertheless capable of great bursts of volatility on the subject of S&Ls which suggest a certain pent-up frustration. When asked, for example, what caused the S&L crisis, he readily comes up with not one or two reasons for it, but eight, ranging all the way from market shocks and reckless lending to regulatory breakdowns.

These discourses may be necessary to explain the extraordinarily complex background to the crisis, and to rebut what Mr Wall believes to be the widespread misconceptions about its size and the way it is being handled. But it has enabled his critics to claim that he is a man of words as much as deeds.

Mr Wall, however, is firm about his record which shows, he maintains, that he is about half way through the clean-up job. The number of troubled institutions that was identified last year was 511, with about \$40bn to \$45bn at risk. In 1987, he dealt with 48 institutions, so far this year he has done 134 more, worth over \$35bn. He has concentrated on the biggest ones, which also encourages him to think that the gravest cases have been addressed, even if the rescues are not yet stitched up.

"There are no big surprises left. But maybe one or two small ones will crawl out from under the carpet," he says.

However, what of the claims made by other people that the crisis is not only much worse than this, but also still growing? The Federal Deposit Insurance Corp for example, which insures commercial banks, puts the total losses closer to \$70bn, and says they are increasing at the rate of \$15bn a year.

Mr Wall dismisses the larger estimates as the work of pessimists who look on the black side of the markets and the cost of

**'It's like having one foot in the fire and the other in the ice bucket. On average you're comfortable' - Danny Wall**

rescues - often for their own special reasons. He is specially critical of people who have an interest in exaggerating the problem. Like the S&L industry itself which wants to generate political support for a bigger rescue operation.

Sitting, as Mr Wall, does at the centre of it all, receiving daily reports from the S&L battlefield, does he not feel he is in the eye of a whirlwind which could cause enormous damage? "No," he replies. "It suggests that it's out of control. We have it under control."

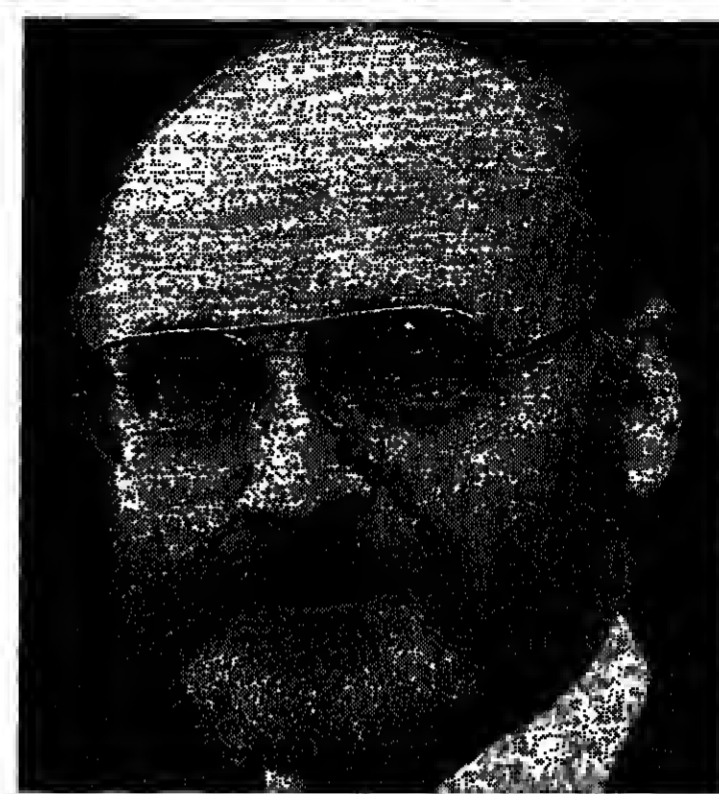
What does strike him as a strange sensation, though, is the contrast between the 20 per cent of the S&L industry which is in dire trouble, and the remaining 80 per cent which is healthy and growing. "It's like having one foot in the fire and the other in the ice bucket. On average, you're comfortable."

There has been a greater urgency in his work in the latter part of this year, not because the situation is getting worse but because some of the tax benefits for institutions which participate in rescues will be eliminated in January.

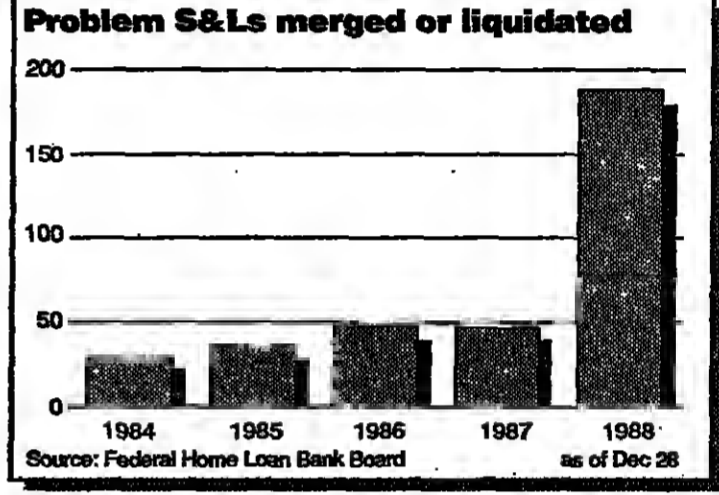
This is one of the political quirk in Congress' handling of the crisis. As part of its overall drive to close tax loopholes and cut the federal budget deficit, Congress will halve the tax advantages of holding paper issued by the FSLIC to finance rescues. It will also restrict the use that can be made of the tax losses built up by bankrupt S&Ls when they are bought up by healthy institutions. Then, in 1990, those advantages will be eliminated altogether.

Much of the controversy surrounding Mr Wall's handling of the crisis has to do with the fact that he has sought merger partners for stricken institutions, rather than dealing them a much-needed cup of grace. This, his critics say, may only prolong the problem - or enable entrepreneurs to pick up banking businesses on the cheap, like celebrated corporate raiders Mr Ronald Perleman and Mr Robert Bass, who participated in this week's rescues.

Mr Wall's reply is that the tight financial constraints under which he is operating demand that he finds the cheapest way out. "And mergers are cheapest," he says. They are also wisest, he claims, because so much of the S&L problem is concentrated in a single market, Texas, where a string of closures could prove



Danny Wall: "There are no big surprises left. But maybe one or two small ones will crawl out from under the carpet."



devastating. Besides, he finds an uncomfortable precedent for the alternative course - picking up all the pieces himself - in the problems which the FDIC faced when Mid-West farms were going bust in the early 1980s. The FDIC at one point became the largest owner of farmland in Iowa, which meant it could not dispose of its assets without depressing farm values still further and driving other banks to the brink.

No matter how one judges the progress made by Mr Wall, however, he faces an uncertain future.

First, there is the question of how the rescue programme is to be financed now that the FSLIC is, itself, virtually bankrupt. Its borrowing authority of \$10bn will be fully used up by the end of next year, and the healthy S&Ls are already rebelling against a special levy which was introduced to boost the FSLIC's premium income.

Mr Wall sees several possibilities. One is an increase in the FSLIC's borrowing power, though Congress would have to decide whether to put that on the Federal budget, or tuck it away off-budget, in which case FSLIC's credit standing would not be as great, and its borrowing costs higher. Another is "user fees" - making S&L customers pay in the form of stamp duties on loans, for example. A third is a straight appropriation from Congress - the simplest but least likely route.

There is also the question of Mr Wall's own fate. The expectation in Washington is that he will be high up on the list of replacements when Mr Bush moves in. One close observer of the FHLBB says: "He will be the first to go." But Mr Wall himself has made plain his willingness to stay, and he says he believes there are people in the new administration who will be able to formulate sensible policies to deal with the problem once and for all.

**Collins discloses terms of rival bid**

By Fiona Thompson in London

WILLIAM COLLINS, the UK publisher fighting a £394m (\$525m) hostile bid from Mr Rupert Murdoch's News International, yesterday disclosed the terms of its potential white-knight bid.

While still refusing to name the friendly bidder, Schroders, the merchant bank acting for Collins, said the offer would be 88p for the ordinary shares and 735p for the non-voting "A" shares, with a loan note alternative. This compares with News' offer of 840p and 535p.

Collins' ordinary shares closed 8p up at 845p last night while the "A" shares moved ahead 41p to 705p. The City was still uncertain as to the identity of the mystery bidder although the French publishers Hachette and Presses de la Cite were mentioned.

The white knight intended to make offers for the whole of Collins' pre-conditional upon a significant number of ordinary shareholders undertaking irrevocably to accept the offer, said Schroders, which would not quantify "significant."

Greig, Middleton, Collins' stockbroker, was yesterday contacting institutional investors to discuss the offer with them. Leaving aside the 41.7 per cent stake in Collins held by News International since its abortive first attempt to gain control of the publisher in 1981, 85 per cent of the remaining shares are held by institutional shareholders.

Greig, Middleton had to agree with the Takeover Panel the form and content of the "script" with the institutional investors. As the panel insists on this to ensure shareholders are not being misled, the brokers are asked by investors whether they expect News International to accept the white knight's offer, will have to say no.

This is because News last week stated that it "categorically will not accept any competing offer in respect of its 41.7 per cent voting stake in Collins."

This situation would change if News, which has extended its offer until next Thursday, January 5, allowed it to lapse. It could then accept any offer.

Equally, assuming the white knight did gain 50 plus per cent and its offer was declared unconditional, the panel prohibition would drop as News would have lost and that battle deemed over.

It is believed the panel would then allow News to accept an offer for its shares. But Mr Peter Stehrenberger, News' finance director, said last night he "could not see News selling its Collins' shares even then."

**Prudential pays A\$98.5m for Aetna's Australasian units**

By Nick Bunker in London

A SHAKE-UP in the Australasian life assurance market has resulted in the UK's Prudential Corporation agreeing to pay A\$98.5m (US\$64.2m) to take over the local life operations of Aetna Life & Casualty, the US insurance group.

The purchase, announced yesterday, also reflects the fact that some US insurers have been selling peripheral operations and focussing on their core businesses at a time when their domestic profitability is under pressure.

Prudential already sells life policies in Australia via 950 direct salesmen, and has a life subsidiary in New Zealand. The new move is aimed at achieving economies of scale and strengthening it to compete with National Mutual and Australian Mutual. Prudential, the two major Australasian life assurance groups.

The acquisition values the Aetna operations at about 1.75 times their net assets of A\$56.7m and will make Prudential the fifth largest life insurer in Australia in terms of total annual premiums. Mr Brian Medhurst, managing director of Prudential's international division, said its Australian sales were growing rapidly, but we wanted a new lump of local business that we could put through our computer system to reduce our costs.

Prudential's Australia and New Zealand life business had total 1987 annual premiums of A\$490m, roughly 5.5 per cent of its worldwide life business. The Aetna operation had total annual premiums of A\$102m for the year ended September 30 1987.

The background to the deal lies in the difficulties smaller insurers have faced in Australia since the outbreak in 1986 of a battle for control of distribution outlets.

This involved big life companies offering high commissions and interest-free loans to insurance agents to persuade them to join their direct sales forces.

As a result, some life insurers have withdrawn from the market, most recently Scottish Amicable, which transferred its Aus-

**IBM to take loss on Rolm sale**

By Hugo Dixon in London

INTERNATIONAL Business Machines (IBM), the world's largest computer maker, will absorb a hefty loss on the sale of most of Rolm, its US telecommunications subsidiary, to Siemens.

The West German electronics group will pay IBM between \$844m and \$1.15bn, depending among other things on Rolm's future profitability. This compares with the \$1.5bn IBM paid to buy Rolm in 1984.

Financial details of the deal were not revealed when IBM announced the sale of most of Rolm earlier this month. However, they appear in the fine print at the end of the formal offer document that Siemens has put out with GEC of the UK in their joint bid for Plessey, the UK electronics company.

The Rolm deal represents a major retreat by IBM from its strategy for building up its presence in the telecommunications industry.

It originally embarked on this strategy in the belief that computer and telecommunications technologies were converging, but this convergence has taken longer to happen than many predicted.

In the meantime, Rolm has made losses of about \$100m a year, mainly because of competi-

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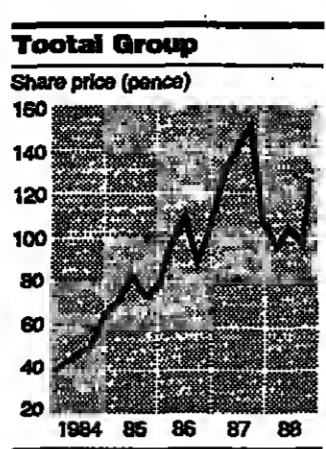
UK COMPANY NEWS

Mr Textiles picks up the threads

Alice Rawsthorn looks at Abe Goldberg's fresh assault on Tootal

THREE YEARS ago the board of Tootal, the textiles group, breathed a deep sigh of relief when it emerged victorious from a bitterly fought bid battle against Mr Abe Goldberg, the "Mr Textiles" of Australia.

land - was considering a bid for Tootal. He instructed Casenove, which acted as his broker in the abortive 1985 bid, to buy Tootal shares. By the time he was obliged, under terms of the Companies Act, to declare his holding - five working days after his stake had reached 5 per cent - he had spent about £28m on a 9.23 per cent stake in Tootal.



scared by savage cuts and closures. In 1985, when Mr Goldberg pounced, the worst of the cuts were over. But the prospects for Tootal's surviving interests - its international sewing thread businesses and UK textile companies - were somewhat pedestrian.

development of joint ventures in China providing a source of low cost yarn. Its US thread companies, traditionally the weakest area of activity, have been strengthened by the acquisition of Standard-Coosa-Tabcher.

County NatWest splits with Blue Arrow

By David Waller

BLUE ARROW and County NatWest, investment banking arm of the National Westminster bank, have parted company. Lazard Brothers has replaced County as the employment agency's principal financial adviser.

Stampeding to success

Keiran Cooke on the career of Larry Goodman

LARRY GOODMAN, the Irish businessman who has built up a 7.9 per cent holding in Unigate, the UK food, dairy and distribution group, is commonly referred to in his own country as "Mister Meat" or "The Beef Baron".

certainly the right man at the right time when Ireland joined the EEC in 1973. EEC funds meant more money for Irish agriculture, more investment in beef stock. Beef exports, attracted by EEC export subsidies and the intervention policy, increased dramatically.

funding was given to the project. Critics say there is as yet no sign of the promised new jobs materialising. By far the most controversial move of Mr Goodman's career to date has been expansion into the Co-operative movement, one of the economic foundation stones of the Irish state.

Reorganisation hits Flexello

The costs of reorganising sites at Slough and Swindon cut deeply into the profits of Flexello Castors & Wheels for the year ended September 30.

Carless prolongs its Kelt tussle

THE LONG-RUNNING tussle between Kelt Energy and its bid target, Carless, the larger oil independent, failed to reach its denouement yesterday, when Carless directors said they had asked their advisers to clarify certain matters with the predator.

this week, and the bidder has said that its cash alternative would be closed off on January 12. Elaborating on the statement, Carless' advisers, Hambro Magan, said that the matters involved included Kelt's intentions towards "employees, options, pensioners" and similar topics.

Isveimer U.S. \$100,000,000 Floating Rate Participation Certificates Due 1992. Issued by Morgan Guaranty GmbH for the purpose of making a loan to Istituto per lo Sviluppo Economico dell'Italia Meridionale.

Wardle extends its £82m offer for Armstrong. WARDLE STOREYS, plastic products and security equipment group, yesterday extended its £82m hostile offer for Armstrong Equipment, car components and industrial fasteners group.

Iceland senses victory. HOPES WERE running high last night at Iceland Frozen Foods that today's 1pm closing deadline would clinch victory for its long-running £234m takeover bid for Bejam Group.

BOARD MEETINGS table listing companies and their meeting dates: Anglo-Thai, Anglo-Thai, Anglo-Thai, Anglo-Thai, Anglo-Thai, Anglo-Thai, Anglo-Thai, Anglo-Thai, Anglo-Thai, Anglo-Thai.

Textron/Avdel

Textron, large US conglomerate, now controls 44.2 per cent of Avdel, fasteners group, for which it is making a £125m offer, following the acquisition of 200,000 shares and the exercise by Avdel directors of certain share options.

Humberside Elec

Humberside Electronic Controls has asked for its shares to be suspended pending a takeover under the provisions of the Companies Act.

Cambrian suitor lifts voting stake

Lencadia National Corporation, a US group making a £57.5m offer for Cambrian & General Securities, the UK investment trust which was once a vehicle for convicted US insider trader Mr Ivan Bosky, yesterday claimed control of 37 per cent of its target's voting rights.

National Provincial Building Society £200,000,000 Floating Rate Notes 1996. Notice is hereby given that the Rate of Interest has been fixed at 13 1/8% p.a. and that the interest payable on the relevant Interest Payment Date 23rd March, 1989 against coupon No. 12 in respect of £5,000 nominal of the Notes will be £561.82 and in respect of £100,000 nominal of the Notes will be £5,618.20.

Poor response for Rodamco offer

RODAMCO, the Dutch property investment company which is waging a £1.3bn bid battle for Hammerson, Britain's third largest property company, announced that it controlled around 3 per cent of its target's voting rights by yesterday's first closing date.

The Republic of Trinidad and Tobago U.S. \$50,000,000 Floating Rate Notes due 1990. In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 9 1/8% per annum.

CITICORP U.S. \$500,000,000 Subordinated Floating Rate Notes Due October 25, 2005. Notice is hereby given that the Rate of Interest has been fixed at 9.75% and that the interest payable on the relevant Interest Payment Date January 31, 1989 against Coupon No. 39 in respect of US\$10,000 nominal of the Notes will be US\$86.44.

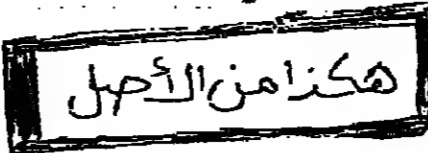
Copenhagen Handelsbank A/S U.S. \$100,000,000 Subordinated Floating Rate Notes Due 2000. In accordance with the provisions of the Notes notice is hereby given that for the six months interest period from 30th December, 1988 to 30th June, 1989 the Notes will carry an interest rate of 9 1/8% per annum.

MITSUI & CO. FINANCIAL SERVICES (AUSTRALIA) LTD. A\$50,000,000 Guaranteed Floating Rate Notes Due 1992. Unconditionally guaranteed by MITSUI & CO. (AUSTRALIA) LIMITED.

U.S. \$500,000,000 The Republic of Italy Floating Rate Notes due 2005. In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the Interest Period from December 30, 1988, to January 31, 1989, the Notes will carry an interest rate of 9 1/8% per annum.

Italex Limited U.S. \$230,000,000 Unsecured Floating Rate Notes due 1989 to 1992. In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 3 January 1989 to 3 July 1989 has been established at 9% per cent per annum.

CFX Credit for Exports PLC U.S. \$155,000,000 Unsecured Floating Rate Notes due 1985 to 1992. In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 3 January 1989 to 3 July 1989 has been established at 9% per cent per annum.



US short rates anticipate tighter monetary policy

By Janet Bush in New York and Katherine Campbell and Norma Cohen in London

US TREASURY bonds yesterday traded in an extremely narrow range, soaring gains by mid-session of around 1/2 point along the yield curve, which remains favored as short rates continue to anticipate a further tightening in monetary policy.

The yield on the 8.5 per cent bond due to mature in 1991 was quoted at 9.16 per cent at mid-session while the yield on the Treasury's benchmark 30-year issue stood at 8.92 per cent.

Trading was quiet yesterday with the dollar doing very little. The currency was quoted at Y125.55 at mid-session compared with highs and lows of Y126.30 and Y125.125 respectively. Against the West German D-Mark, it was quoted at DM1.7580, compared with an earlier high of DM1.7585 and a low of DM1.7540.

The high Fed funds rate is keeping an upward pressure on yields at the short end of the yield curve. Yesterday the market had to absorb an auction of \$7.55bn four-year notes after Monday's rather flat sale of two-year paper.

THE EUROBOND markets ended one of the most sluggish days of the year with trading rooms half-staffed and syndicate departments on skeleton crews. Dollar Eurobonds closed fractionally lower with no change but turnover was so light the price changes were meaningless.

But the dollar's recent strength has concentrated the minds of syndicate officials on the new issues calendar for 1989 and the possibility of several jumbo dollar-denominated issues for sovereign borrowers.

If the dollar's strength remains, Belgium is expected to revive its plans for a \$400m Eurobond in early January, possibly using proceeds to call an existing floating rate Eurobond callable in 1989. Belgium

INTERNATIONAL BONDS

The plans were rescheduled in November when market conditions for dollar bonds soured.

But lead managers are said to be lining up meetings with several other sovereign borrowers who have floating-rate notes either maturing or callable in 1989. These securities can be refinanced more cheaply in fixed-rate funds and swapped into floating rates.

Separately, a single new issue emerged yesterday, a Y12.5bn 4 1/2-year bond for Credit Finance, a unit of the Italian financial agency, Credito. The bonds, guaranteed by the parent, carry a coupon of 5 per cent and are priced at 101 1/2.

In West Germany, bond prices were virtually unchanged in thin trading. The

new DM200m five-year Euro-bond for Volkswagen International Finance is still trading outside its fees.

UK GOVERNMENT BOND TRADERS

get a half day off today since Life opened at midday in line with the cash market. Trading is likely to be even quieter than yesterday. One of the few party markets was in Denmark. Although trading was largely confined to brokerage houses and banks, long bonds closed at year highs. The benchmark 20-year 9 per cent mortgage bond due 2006 closed at 98.45, and traders hinted that it might test the 99.00 level today.

Yesterday's optimism sprang partly from local press reports that the Government was working on a package that might include wage cuts of 10 per cent and a 2 per cent reduction in income tax.

In Sweden prices rose on some quite active buying.

Some players were positioning themselves ahead of the tax-over tax to be introduced in the New Year. The key five-year government bond ended to yield 10.84 per cent, some six basis points lower on the day.

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Coupon, Maturity, Price, Change, Yield, Week ago, Month ago. Includes UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

London closing, "domestic New York morning session. Prices: US, UK in \$billion, others in local currency. Technical Data/ATLAS Price Services

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Large table listing international bonds with columns: Issuer, Maturity, Coupon, Price, Yield, etc. Includes US DOLLAR, EURO, and various international issuers.

Table listing various international bonds and their yields, including sections for STRAIGHTS, CONVERTIBLES, and FLOTTING RATE NOTES.

France sets bond sales target of FF100bn

By George Graham in Paris

THE FRENCH Government has announced a bond market borrowing target for 1989 of FF90bn to FF100bn (\$16.4bn) in line with the planned reduction in the budget deficit to FF100bn. Bond issues in 1988 totalled FF108.1bn.

The bonds will be issued mainly at the monthly Treasury bond auctions, but the Government also confirmed it planned to issue a medium to long-term bond denominated in francs, the European basket in line with the planned reduction in the budget deficit to FF100bn. Bond issues in 1988 totalled FF108.1bn.

The Treasury will continue to issue the floating rate OAT (OAT 1993, indexed on the yield of the weekly auction of three month Treasury bills, but will create four new lines of stock for 1989.

Fixed interest bonds with maturities at 10 and 15 years will replace the OAT 8.5 per cent 1993 and OAT 8.4 per cent 2002 issues, but the seven year OAT 8.7 per cent 1995 will be dropped from the auction calendar and a new 30 year stock will be created in place of the 25 year bond issued this year.

The 25 year OAT 8.5 per cent 2012 was already the longest French government bond issued, but the Treasury has been working to extend the average maturity of government debt, and bond market dealers advised there was demand for an even longer stock.

Domestic life insurance companies have bought the 2012 bond, but some dealers believe that by buying to a 30 year maturity, the French Government may also attract foreign investors, especially Japanese institutions.

A further 12 year floating rate bond, OAT TME 2001 indexed on the average yield of 7 to 15 year government bonds, will also be created.

Every auction, conducted on the first Thursday of each month, will include the new 10 year bond, one of the two floating rate bonds and either the 15 year or the 30 year bond.

Nokia increases holding in Salora to 97%

By Olli Virtanen in Helsinki

NOKIA, THE Finnish electronics group, has increased its holding in Salora, the consumer electronics subsidiary by 36 per cent to 97 per cent after buying the stake owned by Holmning, the Finnish shipbuilding company. The purchase price was not disclosed.

The deal ends a bitter dispute between the two companies over Salora and its role in the Nokia group. Nokia acquired the majority of Salora in 1984 while Holmning remained a minority shareholder. Since then Holmning has aimed to develop Salora as an independent company while Nokia wanted to merge the company's operations with the rest of its consumer electronics division.

The agreement signed yesterday paves the way for Nokia to develop fully Salora as part of the consumer electronics division, which ranks number three in Europe and ninth worldwide.

In a separate deal Nokia yesterday raised FMS60m (€65m) through the sale of its hydrogen power plant in the town of Nokia in Finland to Klakevarma, the Finnish insurance company. The deal includes a lease-back agreement and an option, but no commitment, to buy back the plant.

APPOINTMENTS

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Good cheer at successful Sterling

Peter Marsh on the turnround at a Houston-based company

ASK the 900 employees of Houston-based Sterling Chemicals about the state of the US chemicals industry and you will get a decidedly cheery reply.

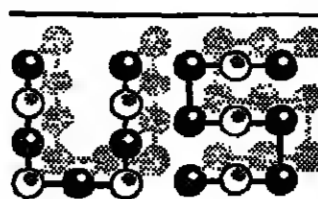
The staff of Sterling, who own just under half the company, some two months ago sold 20 per cent of their collective stake for \$130m, more than 100 times the value of the shares when the group was created two years ago.

The size of the payout - which enriched Sterling's production workers by about \$30,000 and gave much larger sums to some of the company's more senior employees - can be explained almost entirely by the scale of the turnround in the US chemicals business since 1986.

This week, for example, Quantum Chemical of the US announced a \$1.2bn financial restructuring which would result in shareholders receiving a one-time cash dividend of \$90 a share.

Sterling was created when a group of managers at Monsanto, the big US chemicals producer, agreed to buy from their employer a group of commodity-chemicals plants in Texas City near Houston. The big pay-off in October for Sterling's employees came after Mr Waggoner and the other directors decided to convert some of the shares into liquid assets. They asked all shareholders to dispose of a fifth of their stake, in the process taking the company public.

Mr Waggoner, who before the sell-off owned 10 per cent



Chemical industry

of chemicals used as raw materials in products such as plastics, fibres and paints, has benefited accordingly.

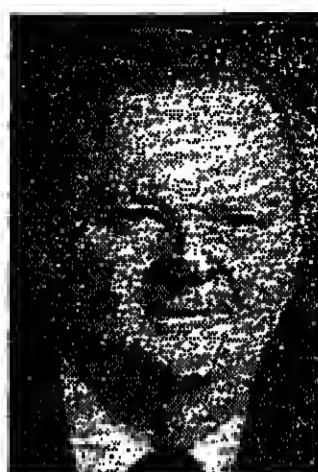
In 1985, the last year of Monsanto's ownership, the Texas City site made a profit of just \$3.5m on sales of \$69m. Sterling, after taking over the site and following restructuring, last year converted this into a profit of \$47m, on \$413m of sales.

There was a still better performance this year, during which Sterling unveiled net earnings of \$213m on sales of \$69m.

Mr Waggoner, a hurly 61-year-old who has had a lifetime's experience in the chemicals industry, including a 30-year spell with Monsanto, admits his former employer gave him a wonderful deal.

The big pay-off in October for Sterling's employees came after Mr Waggoner and the other directors decided to convert some of the shares into liquid assets. They asked all shareholders to dispose of a fifth of their stake, in the process taking the company public.

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Virgil Waggoner: plants not just a way of making money

Sterling, made \$19m on the deal. He is anxious to portray the change in ownership of the Texas City plants not just as a way of making people rich.

He says the plants are run with an effectiveness and a sense of esprit among the workforce that was rarely the case when they were under Monsanto's ownership.

The big question for Sterling - and for other groups in the US chemicals industry which have gained similarly from the boom in demand since 1986 - is how long the good times will last.

Mr Waggoner points to a series of long-term contracts between his company and other chemicals groups, such as British Petroleum, BASF of West Germany, Canada's Polysar and Monsanto. Under these

deals, Sterling has agreed to deliver to these groups bulk chemicals such as styrene (the main component of polystyrene plastic) and acetic acid (which is made into chemicals used in glues and paints) over several years.

These deals, Mr Waggoner says, should help to insulate Sterling from any downturns in the chemicals business in the next few years. Mr Waggoner is delighted with this scheme. "We think it's pretty clever," he says.

This is the fourth in a series on the US chemical industry. The previous articles on Monsanto, Dow Chemical and Union Carbide appeared on December 8, 14 and 22.

London United expands in US

By Nick Bunker

LONDON United Investments, a specialist group which supplies property/casualty insurance for US corporations, is to spend \$12.69m to buy an insurance syndicate on the Chicago-based Illinois Insurance Exchange from CalFed, a US thrift institution.

London United already has one syndicate in Chicago, underwriting small to medium-sized insurance risks, and the deal could raise the group's share of the exchange's business to about 15 per cent.

The CalFed syndicate made 1987 pre-tax profits of \$944,000, and has net assets of \$11.44m.

Bond lifts Chile telecom stake to 50.2%

By Michael Murray in Hong Kong

MR ALAN BOND'S Hong Kong listed Bond Corporation International (BCI) has increased its stake in Compania de Telefonos de Chile (CTC) from 32 per cent to 50.2 per cent after subscribing to an additional US\$158.2m worth of shares in the recent CTC rights issue.

The shares were acquired through BCI's wholly-owned subsidiary Bond Corporation Chile. Under CTC regulations no shareholder may normally own more than 45 per cent of the company, but agreement

has been reached giving BCI until August 31 1989 to reduce its stake to below that level.

BCI acquired its initial 32 per cent stake in CTC in January 1983, and a few months later assumed management control of the company, which provides around 95 per cent of domestic telephone services in Chile.

BCI added that, when it took control, telephone line sales were below the \$2,000 million target. It is now forecasting total line sales of 60,000

for 1988, and growth of 11 per cent in operating profit over 1987.

The company said in a report to shareholders released in August that long-term funding for its increased CTC stake would be repayable over eight years from profits distributed by CTC.

BCI is 66 per cent held by its Australian parent Bond Corporation Holdings, which in October announced a HK\$2.20 (US\$0.28) per share offer to minorities in order to take the

company private.

However, the extraordinary meeting planned for December 12 so that shareholders could vote on the offer had to be postponed after BCI sold its 30 per cent stake in TVB, a local television station. The deal meant that new offer documents had to be prepared.

Further delays on documentation make it likely that the extraordinary meeting will be further postponed, from the rescheduled January 10 date, and that it will not take place until the end of that month.

Bank of America International Limited advertisement for US \$300,000,000 Floating Rate Notes due 1997. Includes interest rate of 9 1/16% per annum.

BankAmerica Overseas Finance Corporation N.V. advertisement for US \$400,000,000 Guaranteed Floating Rate Subordinated Capital Notes due 1996. Includes interest rate of 9 1/16% per annum.

CITICORP advertisement for US \$350,000,000 Subordinated Floating Rate Notes due November 27, 2035. Includes interest rate of 9 1/2%.

GZ BANK advertisement for US \$75,000,000 Girozentrale und Bank der osterreichischen Sparkassen Aktiengesellschaft. Includes interest rate of 9 1/16% per annum.

Comerica Incorporated advertisement for US \$75,000,000 Floating Rate Subordinated Capital Notes due 1997. Includes interest rate of 9 5/8% per annum.

American Express Bank Ltd. advertisement for US \$100,000,000 Floating Rate Subordinated Capital Notes due 1997. Includes interest rate of 9 5/8%.

# LONDON MARKET STATISTICS

## FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS	Thursday December 29 1988				Wed Dec 28	Fri Dec 23	Thu Dec 22	Year ago (approx)	
	Index No.	Day's Change %	Est. Earnings (pence)	Gross Div Yield % (at 25%)					
1 CAPITAL GOODS (208)	784.38	+1.2	11.95	4.54	10.25	25.81	774.87	767.34	727.84
2 Building Materials (28)	959.35	+1.1	12.28	4.75	9.26	33.73	943.64	933.04	927.96
3 Contracting, Construction (39)	1487.41	+1.1	13.37	4.10	9.78	47.27	1474.80	1464.39	1385.96
4 Electricals (10)	2317.68	+1.2	9.34	4.07	12.97	78.35	2294.95	2273.82	2061.88
5 Electronics (30)	1781.94	+1.1	10.52	3.66	12.38	47.99	1762.65	1747.54	1532.67
6 Mechanical Engineering (54)	411.49	+0.2	13.45	4.49	10.63	14.46	406.70	405.15	389.29
7 Metals and Metal Forming (8)	457.56	+0.6	16.52	3.92	14.35	45.77	458.77	458.25	437.02
8 Motors (16)	261.26	+0.0	12.89	5.18	9.91	29.13	255.25	255.71	259.89
9 Other Industrial Materials (23)	1232.94	+1.5	18.30	4.71	11.48	46.27	1204.37	1193.57	1094.48
10 CONSUMER GROUP (188)	1028.63	+1.0	10.11	4.48	30.45	108.59	1009.23	1008.80	933.44
21 Brewers and Distillers (21)	1136.40	+0.1	11.36	4.80	10.99	32.36	1124.81	1110.13	1008.27
22 Food Manufacturing (21)	934.59	+0.2	9.30	4.12	12.81	27.45	923.56	912.79	834.51
23 Food Retailing (13)	1813.42	+1.0	10.01	3.96	13.14	51.43	1781.29	1761.99	1514.94
24 Health and Household (13)	1814.18	+0.6	7.48	2.78	15.49	48.48	1802.42	1782.82	1762.45
25 Leisure (31)	1354.61	+1.0	9.12	3.92	14.01	37.84	1332.78	1328.12	1129.18
31 Packaging & Paper (17)	527.13	+1.0	19.56	4.27	11.76	16.37	521.91	516.83	514.95
32 Publishing & Printing (19)	926.02	+1.4	9.36	4.78	13.36	188.57	920.74	919.65	876.87
34 Stores (24)	1261.46	+0.4	12.28	4.67	10.70	25.40	1251.42	1244.41	1135.98
35 Textiles (16)	464.46	+0.8	14.99	6.86	8.00	19.12	460.83	454.46	392.42
40 OTHER GROUPS (92)	903.68	+0.9	11.67	4.77	18.51	32.32	895.56	885.74	822.81
41 Agencies (19)	1048.66	+0.6	5.28	2.69	14.63	21.68	1042.63	1029.17	1009.63
42 Chemicals (22)	1029.46	+1.2	12.26	5.97	9.79	41.76	1026.39	1017.10	1074.85
43 Computer Services (12)	1396.46	+1.2	11.64	8.95	54.84	249.42	1374.03	1354.03	1115.98
44 Shipping and Transport (12)	1865.55	+0.8	12.09	5.83	18.88	62.78	1858.95	1837.11	1727.65
47 Telephone Networks (2)	1805.09	+0.5	11.69	4.67	11.12	35.23	1799.82	1795.55	1771.43
48 Miscellaneous (25)	1194.49	+0.9	12.86	4.48	9.43	41.15	1184.31	1175.20	1148.39
49 INDUSTRIAL GROUP (488)	945.74	+1.0	11.09	4.38	11.28	38.47	934.89	928.05	926.01
51 Oil & Gas (12)	1213.64	+0.2	10.61	6.41	12.07	82.64	1198.88	1175.47	1072.70
52 SHARIC GROUP (123)	1013.49	+0.9	18.97	4.66	11.31	34.87	1004.55	994.15	982.12
61 FINANCIAL GROUP (123)	674.16	+0.5	8.28	5.27	24.80	67.11	668.58	664.98	628.55
62 Banks (8)	663.25	+0.2	21.57	6.54	6.27	32.18	661.65	661.18	621.85
63 Insurance (Life) (7)	945.06	+1.3	-	5.78	-	39.81	922.77	912.04	876.89
64 Insurance (Compensation) (7)	533.33	+1.7	-	5.84	-	24.84	524.52	523.28	509.52
65 Insurance (Brokers) (7)	925.28	+1.5	9.46	7.82	13.28	46.87	911.89	907.77	874.83
66 Merchant Bank (11)	317.13	+0.4	4.73	3.81	16.93	18.93	318.05	318.05	345.49
69 Property (52)	1211.88	+0.3	5.91	2.84	21.64	25.93	1208.71	1194.29	1190.74
70 Financial Services (31)	242.36	+0.3	10.28	5.78	15.48	34.22	240.93	241.13	235.36
71 Investment Trusts (76)	927.43	+1.1	-	3.27	-	21.38	918.78	918.73	788.08
81 Mining Finance (2)	568.04	+0.6	10.76	3.68	10.35	15.67	564.57	565.13	491.84
82 Chemicals (2)	317.13	+0.4	9.18	4.92	12.63	48.71	312.71	312.62	312.62
99 ALL-SHARE INDEX (799)	936.42	+0.9	-	4.70	-	32.28	922.51	915.52	898.92
FT-SE 100 SHARE INDEX	1883.4	+15.7	1884.9	1793.8	1787.7	1774.4	1768.7	1772.4	1777.4

## RISES AND FALLS YESTERDAY

	Rises	Falls	Same
British Funds	5	15	15
Corporations, Dominion and Foreign Bonds	5	15	34
Industrial	58	166	829
Financial and Properties	240	63	368
Plantations	26	4	67
Others	28	37	124
Totals	764	431	1,571

## LONDON RECENT ISSUES

Issue	Amount	Latest	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	13
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LONDON STOCK EXCHANGE

Equity sector above FT-SE 1800

THE YEAR-END rally on the London stock market continued yesterday, taking the FT-SE Index above the 1800 mark last seen at the end of November...

Account Dealing Dates table with columns for Dec 22, Dec 28, Jan 5, Jan 12, Jan 19, Jan 26, Feb 2, Feb 9.

Some Beta stocks, operated largely by Smith New Court, one of the leading marketmakers in London...

Yesterday's gain in market indices reflected sharp rises in such favoured international performers as Glaxo, Beecham, Jaguar and BAT Industries...

Equities paused briefly at mid-morning when National Westminster Bank announced a one point increase in its mortgage rate to 13.75 per cent.

FINANCIAL TIMES STOCK INDICES

Table of stock indices including Dec. 29, Dec. 28, Dec. 22, Dec. 21, Ago, High, Low, Since Completion, Low.

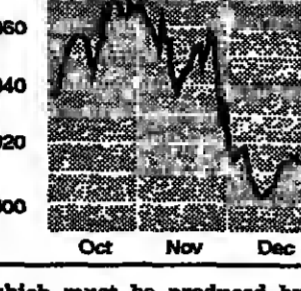
Mystery Collins bidder

William Collins, the publishing house currently under the threat of a bid from Mr Rupert Murdoch's News International...

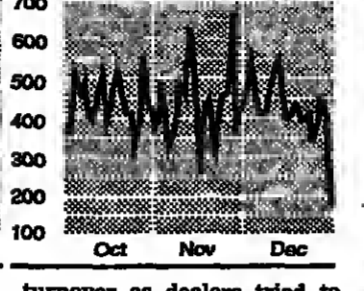
Plessey active

The market began to start yesterday that the GEC/Siemens terms currently on the table for Plessey were unlikely to be successful.

FT-A All-Share Index



Equity Shares Traded



which must be produced by January 6. GEC shares added 2 at 180p.

turnover as dealers tried to cover their positions. BOC was one of the stocks to benefit, rising 9 to 430p with dealers commenting that stock was increasingly hard to find.

NEW HIGHS AND LOWS FOR 1988

Table listing new highs and lows for 1988 across various sectors like Chemicals, Electronics, etc.

positions ahead of the year-end.

Among the best spots were General Accident and Sun Alliance. Currency factors also helped selected insurance brokers...

Lucas Industries (522p) continued to respond to whispers of stakebuilding...

Food stocks were mixed. Dealers found it hard to keep their book positions as flat as they wanted...

Traders benefited with a rise of 7 to 177p.

Woolworth also rose 9 to 280p. Body Shop met strong demand ahead of results scheduled for January 11...

Amstrad shares extended their recovery with buyers looking optimistically towards satellite television expansion...

Among builders, Steelway rose 15 to 336p, approaching its year-high amid large buying interest...

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks like Shell, BP, BHP, etc.

Enrolment led the rest of the field, responding to avid Continental support...

Unilever gained 11 to 466p in what dealers described as a classic squeeze...

Capital Radio shares rose again, adding 10 to 505p as demand driven by good trading prospects...

New Year recommendations, both actual and rumoured, incited buying interest for several miscellaneous industrial groups...

Yesterday's programme trade. There was also talk that favourable press comment is imminent...

Deals in traded options recovered to a level of 27,525 contracts with today's expiry in the FT-SE 100 index...

Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 16

APPOINTMENTS

Mr Rergus Dymock has been appointed an executive director of HAMBROS BANK with responsibility for medium term finance and the shipping division from January 1.

operational aspects of the bank's alliance with Banco Santander...

Mr Colin Goodall has been appointed deputy managing director, and Mr Simon Embleton, Mr Gavin Lach, and Mr Des Eaddy have been appointed associate directors...

Mr Michael John Marden becomes managing director of NORTHERN WATER on January 3.

Mr Glyn Samuel, the immediate past chairman of the Road Haulage Association, has been appointed deputy chairman of NORSEMAN FREIGHT...

Mr John Fraser has been appointed director, group compliance, of NATIONAL WESTMINSTER BANK.

Mr Walter Stewart has been appointed assistant general manager, Europe, from January 1, at THE ROYAL BANK OF SCOTLAND.

Mr Emyr Daniel, controller, National programmes, for HTV CYMRU/WALES, is to be the company's director of programmes from January 1.

Mr Stephen Raven has been appointed managing director of the securities division of INTERNATIONAL CITY HOLDINGS.

Restructure at British Aerospace

BRITISH AEROSPACE has made the following board appointments. At British Aerospace (Commercial Aircraft) Mr S. Gibbard, chairman; Dr M.C.S. Dixon, managing director; Mr D.G. Eustace, non-executive director...

Mrs Fiona Gouldbourne has been appointed managing director of M.A. PENSIONS, pensions marketing arm of the Motor Agents' Association.

N.M. ROTHSCHILD & SONS has appointed Mr Peter Davies, a senior partner in Peat Marwick McLintock, Cardiff, as director of corporate finance in Wales.

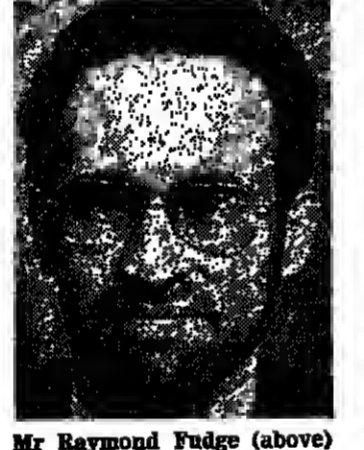
Mr Peter Savage joins STACK GmbH, Milton Keynes, in January as managing director, taking over from Mr Bernard Hadley when he retires in April.

Mr Stefan Kay, previously a general manager of one of G-P INVERNESS's four mills, has been appointed managing director of the group in succession to Mr Adrian Missenden who leaves in mid-February to become managing director of Associated Paper Industries.

to the board: Mr Peter Anwyll-Harris; Ms Lynne Chilvers; Mr Peter Dugdale; Mr Paul Freeman; Mr John Legat; and Mr Terry Lynch.

UBS PHILLIPS & DREW has appointed Mr Peter Tansig as director responsible for international equity syndication. He joins from S.G. Warburg where he was a director and head of the syndication and marketing group.

Mr Stephen Raven has been appointed managing director of the securities division of INTERNATIONAL CITY HOLDINGS.



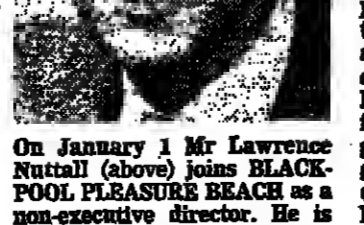
Mr Raymond Fudge (above) has been appointed managing director of HERBERT BAGGLEY CONSTRUCTION. Mr Howard Baggaley has relinquished this role to concentrate as chairman on the development of the Baggaley Group.



Mr Michael Stevenson, (above), founder director, has become chairman of KESTREL SERVICES. Mr Robert Wallace, finance director, becomes managing director of all four operating divisions. Mr Philip Crocker has been appointed director of systems.



Mr Peter Fraser has been appointed director, group compliance, of NATIONAL WESTMINSTER BANK, succeeding Mr John Bellamy, who retires on December 31. Mr Fraser was an assistant general manager of NatWest's domestic banking division.



Mr Emyr Daniel, controller, National programmes, for HTV CYMRU/WALES, is to be the company's director of programmes from January 1. He succeeds Mr Huw Davies, who has already taken up his new post as managing director of the company. Mr Davies has also been appointed deputy chief executive of HTV Group. Mr Daniel will be responsible for all HTV Cymru/Wales programme output - English language programmes for the company's own service, for the ITV network, and for Channel Four UK and Welsh language programmes for S4C.

NOTICE OF PARTIAL REDEMPTION Blair Athol Finance Limited

US \$141,000,000 Guaranteed Floating Rate Notes due 1994 of which US \$120,000,000 has been issued as an Initial Tranche...

Banco Nacional do Desenvolvimento Economico U.S.\$50,000,000 Floating Rate Notes 1989

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the three months from 30th December 1988 to 31st March 1989 the Notes will carry an interest rate of 9 3/4% per annum.

EBC Amro Bank Limited (Agent Bank) 30th December 1988.

BUSINESS AND EDUCATION The Financial Times proposes to publish this survey on...

The Prudential Insurance Company of America U.S. \$500,000,000 Collateralized Mortgage Obligations Series 1986-1

FIDELITY FRONTIER FUND Societe d'Investissement a Capital Variable Luxembourg, 13 Boulevard de la Foire R.C. Luxembourg B 20494

INTERNATIONAL RESIDENTIAL PROPERTY Advertising Appears in the Weekend FT every Saturday

U.S. \$500,000,000 CITICORP Subordinated Floating Rate Notes Due January 30, 1998

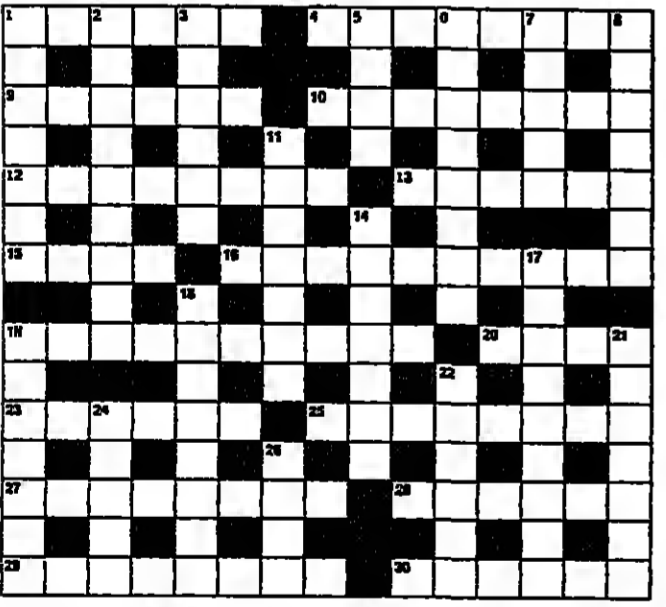
FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abbey Growth, Abbey Income, etc., with columns for name, type, and price.

CROSSWORD No.6,822 Set by VIXEN



- ACROSS
1 Arranges about parking for games (6)
4 Name characters qualified and prepared to make concessions (8)
9 Popular model school (6)
10 Irishman accepting a pound - one pound out of a grand (8)
12 Asks little people about the teaching (8)
13 Like general quiet when taking a nap (6)
15 Smirk if spirit is shown about the right (4)
16 A tent damaged by a ball needed service (10)
19 The guy having died successfully, he's working on a boat (10)
20 Time to accommodate superior, though it gives one the shivers (4)
23 "Look", a new paper (6)
25 Advanced into the tall grass and gave way (8)
27 Youth-leader after a drink, having the wind up (8)
28 A sleep requirement for converting foreign currency (6)
29 Account for connection (8)
30 Insecticide used within reason under risky conditions (6)
DOWN
1 Carol holds back gratuity, which is annoying (7)
2 The children will get away early in the year (9)
3 Big fish taking no part (6)

Table listing unit trusts such as B & C Unit Trust, B & C Growth, B & C Income, etc., with columns for name, type, and price.

Table listing unit trusts such as B & C Unit Trust, B & C Growth, B & C Income, etc., with columns for name, type, and price.

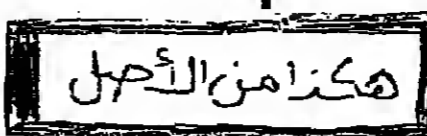
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GUIDE TO UNIT TRUST PRICING
UNIT TRUST PRICING
UNIT TRUST PRICING
UNIT TRUST PRICING



FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information with columns for Name, Price, and other details. Includes sub-sections like 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

MAIN LIST... 57.91 +0.21 0.00

Continued on next page

FT UI

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OFFSHORE AND OVERSEAS' and 'GUERNSEY RECOGNISED'.

ION RECOGNISED

Table listing Ion-recognized unit trusts with their respective prices and yields.

BERMUDA RECOGNISED

Table listing Bermuda-recognized unit trusts with their respective prices and yields.

JERSEY RECOGNISED

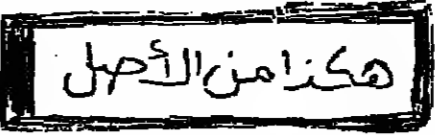
Table listing Jersey-recognized unit trusts with their respective prices and yields.

OFFSHORE AND OVERSEAS

Table listing Offshore and Overseas unit trusts with their respective prices and yields.

GUERNSEY RECOGNISED

Table listing Guernsey-recognized unit trusts with their respective prices and yields.



FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, Yield, and other financial metrics.

Table of London Share Service, listing various share prices and financial data under categories like British Funds, Foreign Bonds & Rails, and Americans.

Table of Money Market Trust Funds, listing various trust funds with columns for Name, Price, Yield, and other financial metrics.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American companies such as 3M, Amgen, and others with their share prices and changes.

CANADIANS

Table listing Canadian companies such as Alcan, Inco, and others with their share prices and changes.

BANKS, HP & LEASING

Table listing financial institutions and leasing companies such as Bank of Montreal and others.

BEERS, WINES & SPIRITS

Table listing beverage companies such as Carlsberg, Heineken, and others.

BUILDING, TIMBER, ROADS - Contd

Table listing construction and infrastructure companies such as Bovis Lend Lease and others.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as ICI and others.

DRAPERY AND STORES

Table listing retail and drapery companies such as Debenhams and others.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies such as Bovis Lend Lease and others.

ELECTRICALS

Table listing electrical engineering companies such as Balfour Beatty and others.

ENGINEERING - Contd

Table listing engineering companies such as Balfour Beatty and others.

ENGINEERING

Table listing engineering companies such as Balfour Beatty and others.

ENGINEERING - Contd

Table listing engineering companies such as Balfour Beatty and others.

FOOD, GROCERIES, ETC

Table listing food and grocery companies such as Unilever and others.

HOTELS AND CATERERS

Table listing hotel and catering companies such as Whitbread and others.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies such as British Petroleum and others.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies such as British Petroleum and others.

INDUSTRIALS (Misc.)

Table listing various industrial companies such as British Petroleum and others.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies such as British Petroleum and others.

INSURANCES

Table listing insurance companies such as Prudential and others.

LEISURE

Table listing leisure and entertainment companies such as British Sky Broadcasting and others.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-2128

LEISURE - Contd. Table listing various leisure companies like Leisure Group, Leisure World, etc. with columns for Stock, Price, and % Change.

PROPERTY Table listing property-related companies like British Land, etc. with columns for Stock, Price, and % Change.

TEXTILES - Contd. Table listing textile companies like British Textiles, etc. with columns for Stock, Price, and % Change.

TRUSTS, FINANCE, LAND - Contd. Table listing trusts and financial institutions like British Trust, etc. with columns for Stock, Price, and % Change.

OIL AND GAS - Contd. Table listing oil and gas companies like British Petroleum, etc. with columns for Stock, Price, and % Change.

MINES - Contd. Table listing mining companies like Anglo American, etc. with columns for Stock, Price, and % Change.

MOTORS, AIRCRAFT TRADES Table listing motor and aircraft trade companies like British Aerospace, etc. with columns for Stock, Price, and % Change.

PROPERTY Table listing property-related companies like British Land, etc. with columns for Stock, Price, and % Change.

TOBACCO Table listing tobacco companies like British American Tobacco, etc. with columns for Stock, Price, and % Change.

TRUSTS, FINANCE, LAND Table listing trusts and financial institutions like British Trust, etc. with columns for Stock, Price, and % Change.

OIL AND GAS - Contd. Table listing oil and gas companies like British Petroleum, etc. with columns for Stock, Price, and % Change.

MISCELLANEOUS Table listing various miscellaneous companies like British Airways, etc. with columns for Stock, Price, and % Change.

Commercial Vehicles Table listing commercial vehicle companies like British Leyland, etc. with columns for Stock, Price, and % Change.

PROPERTY Table listing property-related companies like British Land, etc. with columns for Stock, Price, and % Change.

Investment Trusts Table listing investment trusts like British Investment Trust, etc. with columns for Stock, Price, and % Change.

Finance, Land, etc. Table listing financial and land-related companies like British Finance, etc. with columns for Stock, Price, and % Change.

PLANTATIONS Table listing plantation companies like British Plantations, etc. with columns for Stock, Price, and % Change.

THIRD MARKET Table listing third market companies like British Third Market, etc. with columns for Stock, Price, and % Change.

NEWSPAPERS, PUBLISHERS Table listing newspaper and publishing companies like British Newspapers, etc. with columns for Stock, Price, and % Change.

PROPERTY Table listing property-related companies like British Land, etc. with columns for Stock, Price, and % Change.

TRUSTS, FINANCE, LAND Table listing trusts and financial institutions like British Trust, etc. with columns for Stock, Price, and % Change.

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PAPER, PRINTING, ADVERTISING Table listing paper, printing, and advertising companies like British Paper, etc. with columns for Stock, Price, and % Change.

PROPERTY Table listing property-related companies like British Land, etc. with columns for Stock, Price, and % Change.

TRUSTS, FINANCE, LAND Table listing trusts and financial institutions like British Trust, etc. with columns for Stock, Price, and % Change.

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TRUSTS, FINANCE, LAND Table listing trusts and financial institutions like British Trust, etc. with columns for Stock, Price, and % Change.

SHOES AND LEATHER Table listing shoes and leather companies like British Shoes, etc. with columns for Stock, Price, and % Change.

PROPERTY Table listing property-related companies like British Land, etc. with columns for Stock, Price, and % Change.

TRUSTS, FINANCE, LAND Table listing trusts and financial institutions like British Trust, etc. with columns for Stock, Price, and % Change.

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TRUSTS, FINANCE, LAND Table listing trusts and financial institutions like British Trust, etc. with columns for Stock, Price, and % Change.

SOUTH AFRICANS Table listing South African companies like Anglo American, etc. with columns for Stock, Price, and % Change.

PROPERTY Table listing property-related companies like British Land, etc. with columns for Stock, Price, and % Change.

TRUSTS, FINANCE, LAND Table listing trusts and financial institutions like British Trust, etc. with columns for Stock, Price, and % Change.

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TRUSTS, FINANCE, LAND Table listing trusts and financial institutions like British Trust, etc. with columns for Stock, Price, and % Change.

NOTES: Stock Exchange dealing classifications are indicated to the right of security names. A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z, AA, AB, AC, AD, AE, AF, AG, AH, AI, AJ, AK, AL, AM, AN, AO, AP, AQ, AR, AS, AT, AU, AV, AW, AX, AY, AZ, BA, BB, BC, BD, BE, BF, BG, BH, BI, BJ, BK, BL, BM, BN, BO, BP, BQ, BR, BS, BT, BU, BV, BW, BX, BY, BZ, CA, CB, CC, CD, CE, CF, CG, CH, CI, CJ, CK, CL, CM, CN, CO, CP, CQ, CR, CS, CT, CU, CV, CW, CX, CY, CZ, DA, DB, DC, DD, DE, DF, DG, DH, DI, DJ, DK, DL, DM, DN, DO, DP, DQ, DR, DS, DT, DU, DV, DW, DX, DY, DZ, EA, EB, EC, ED, EE, EF, EG, EH, EI, EJ, EK, EL, EM, EN, EO, EP, EQ, ER, ES, ET, EU, EV, EW, EX, EY, EZ, FA, FB, FC, FD, FE, FF, FG, FH, FI, FJ, FK, FL, FM, FN, FO, FP, FQ, FR, FS, FT, FU, FV, FW, FX, FY, FZ, GA, GB, GC, GD, GE, GF, GG, GH, GI, GJ, GK, GL, GM, GN, GO, GP, GQ, GR, GS, GT, GU, GV, GW, GX, GY, GZ, HA, HB, HC, HD, HE, HF, HG, HH, HI, HJ, HK, HL, HM, HN, HO, HP, HQ, HR, HS, HT, HU, HV, HW, HX, HY, HZ, IA, IB, IC, ID, IE, IF, IG, IH, II, IJ, IK, IL, IM, IN, IO, IP, IQ, IR, IS, IT, IU, IV, IW, IX, IY, IZ, JA, JB, JC, JD, JE, JF, JG, JH, JI, JJ, JK, JL, JM, JN, JO, JP, JQ, JR, JS, JT, JU, JV, JW, JX, JY, JZ, KA, KB, KC, KD, KE, KF, KG, KH, KI, KJ, KK, KL, KM, KN, KO, KP, KQ, KR, KS, KT, KU, KV, KW, KX, KY, KZ, LA, LB, LC, LD, LE, LF, LG, LH, LI, LJ, LK, LL, LM, LN, LO, LP, LQ, LR, LS, LT, LU, LV, LW, LX, LY, LZ, MA, MB, MC, MD, ME, MF, MG, MH, MI, MJ, MK, ML, MM, MN, MO, MP, MQ, MR, MS, MT, MU, MV, MW, MX, MY, MZ, NA, NB, NC, ND, NE, NF, NG, NH, NI, NJ, NK, NL, NM, NN, NO, NP, NQ, NR, NS, NT, NU, NV, NW, NX, NY, NZ, OA, OB, OC, OD, OE, OF, OG, OH, OI, OJ, OK, OL, OM, ON, OO, OP, OQ, OR, OS, OT, OU, OV, OW, OX, OY, OZ, PA, PB, PC, PD, PE, PF, PG, PH, PI, PJ, PK, PL, PM, PN, PO, PP, PQ, PR, PS, PT, PU, PV, PW, PX, PY, PZ, QA, QB, QC, QD, QE, QF, QG, QH, QI, QJ, QK, QL, QM, QN, QO, QP, QQ, QR, QS, QT, QU, QV, QW, QX, QY, QZ, RA, RB, RC, RD, RE, RF, RG, RH, RI, RJ, RK, RL, RM, RN, RO, RP, RQ, RR, RS, RT, RU, RV, RW, RX, RY, RZ, SA, SB, SC, SD, SE, SF, SG, SH, SI, SJ, SK, SL, SM, SN, SO, SP, SQ, SR, SS, ST, SU, SV, SW, SX, SY, SZ, TA, TB, TC, TD, TE, TF, TG, TH, TI, TJ, TK, TL, TM, TN, TO, TP, TQ, TR, TS, TT, TU, TV, TW, TX, TY, TZ, UA, UB, UC, UD, UE, UF, UG, UH, UI, UJ, UK, UL, UM, UN, UO, UP, UQ, UR, US, UT, UY, UZ, VA, VB, VC, VD, VE, VF, VG, VH, VI, VJ, VK, VL, VM, VN, VO, VP, VQ, VR, VS, VT, VU, VV, VW, VX, VY, VZ, WA, WB, WC, WD, WE, WF, WG, WH, WI, WJ, WK, WL, WM, WN, WO, WP, WQ, WR, WS, WT, WU, WV, WW, WX, WY, WZ, XA, XB, XC, XD, XE, XF, XG, XH, XI, XJ, XK, XL, XM, XN, XO, XP, XQ, XR, XS, XT, XU, XV, XW, XX, XY, XZ, YA, YB, YC, YD, YE, YF, YG, YH, YI, YJ, YK, YL, YM, YN, YO, YP, YQ, YR, YS, YT, YU, YV, YW, YX, YZ, ZA, ZB, ZC, ZD, ZE, ZF, ZG, ZH, ZI, ZJ, ZK, ZL, ZM, ZN, ZO, ZP, ZQ, ZR, ZS, ZT, ZU, ZV, ZW, ZX, ZY, ZZ.

REGIONAL & IRISH STOCKS: The following is a selection of regional and Irish stocks, the latter being quoted in Irish currency.

TRADITIONAL OPTIONS 3-month call rates: Table listing traditional options and their 3-month call rates.

INDUSTRIALS Table listing industrial companies like British Airways, etc. with columns for Stock, Price, and % Change.

MINES Table listing mining companies like Anglo American, etc. with columns for Stock, Price, and % Change.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Trade moribund at year-end

THE DOLLAR lacked direction yesterday, closing in Europe little changed on the day. Trading was very thin.

Tokyo tried to get the market off to a lively start, pushing the dollar higher up and then taking profits, but Europe was not in the mood to keep the pot boiling and New York took a similar view.

Underlying sentiment suggested a short term rise by the dollar, but in such a thin market the West German Bundesbank was able to show its displeasure at any further advance, by selling \$131m in Frankfurt when the dollar was fixed at DM1.7855, compared with DM1.7883 on Wednesday.

The dollar touched a peak of DM1.7940, but the Bundesbank's intervention was enough to prevent any change of an attack on the DM1.80 level.

It fell back to close at DM1.7880, compared with DM1.7885 on Wednesday. The dollar also declined to FRF8.1000 from FRF8.1075, but to Y128.80 from Y125.40 and to SF1.5140 from SF1.5120.

According to the Bank of England the dollar's exchange rate index fell to 94.7 from 95.0. Sterling was also very quiet. The pound rose 10 points to \$1.7900. It also improved to Y225.25 from Y224.50 and to

SFR2.7100 from SFR2.7075, but eased to DM3.2000 from DM3.2050 and to FF10.3200 from FF10.3350.

Sterling's exchange rate index rose 0.1 to 77.4. As from today, calculations by the Bank of England on sterling's index will include revised currency weightings, and a change in the base date to 1985 from 1975.

The most significant change will be a fall in the dollar's weighting to about 20.4 p.c. from 24.6 p.c., and a rise in the currencies of the European Community to 55.6 p.c. from 47.5 p.c. This will include a weighting to 20 p.c. for the D-Mark, compared with 14.1 p.c. previously.

The Malaysian ringgit was under pressure, and received from the central bank in Kuala Lumpur.

The US dollar was quoted at around MR2.7115 following central bank sales of around \$20m, after it rose to a record high of MR2.7175 at Wednesday's close.

The Israeli shekel was the subject of further rumours yesterday, following a 5 p.c. devaluation on Tuesday.

The Bank of Israel denied it is about to temporarily return the shekel to its former value of \$1.60 to avoid increasing companies' liabilities on end of year balance sheets.

The central bank has threatened to devalue the shekel again, if the public continues to buy dollars on a large scale. On Wednesday public purchases of dollars were estimated to be around \$90m, despite the devaluation.

In an attempt to stop speculation against the shekel the Bank of Israel raised short term interest rates to 48 p.c. yesterday, at its weekly money tender to commercial banks. Before Tuesday's devaluation - which was forced on the authorities by speculative pressure - it had been suggested the shekel would be devalued by about 15 p.c. in early January.

FINANCIAL FUTURES

Gilts to have a half-day

STERLING DENOMINATED contracts continued to weaken in very thin trading on Life yesterday. A steady performance by the pound on the foreign exchanges provided some support, but in the absence of other factors the market viewed pessimistically the prospects for any early reduction in the level of UK bank base rates.

Short sterling for March delivery closed at the day's low of 87.06, after opening near the high of 87.17. Wednesday's close was 87.20. March long gilt futures also weakened, finishing just above the day's low of 95.16, compared with 95.22 previously.

Trading in the long, medium and short gilt futures, and long gilt option contracts will be for a shorter period than usual today, although members of Life will still be able to exercise long gilt options contracts up to the normal time of 5 pm.

Gilt-edged market makers in the cash market have obtained permission from the Bank of England to end trading for the day at noon. Trading in gilts on Life will also finish at noon.

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EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Unit, and Rate. Includes Belgium, France, Germany, Italy, Netherlands, Spain, Greece, Portugal, Ireland, UK, and Luxembourg.

POUND SPOT-FORWARD AGAINST THE POUND

Table showing spot and forward rates for various currencies against the pound, including US, Canada, Australia, NZ, Hong Kong, etc.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table showing spot and forward rates for various currencies against the dollar, including UK, West Germany, France, Italy, etc.

EURO-CURRENCY INTEREST RATES

Table showing interest rates for various currencies and maturities, including Sterling, US Dollar, etc.

EXCHANGE CROSS RATES

Table showing cross rates between various currencies, including DM, SF, FRF, etc.

LIFFE LONG GILT FUTURES OPTIONS

Table showing Liffe long gilt futures options data, including price, call, and put options.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table showing Liffe US Treasury bond futures options data, including price, call, and put options.

LIFFE FT-SE INDEX FUTURES OPTIONS

Table showing Liffe FT-SE index futures options data, including price, call, and put options.

LIFFE EURODOLLAR OPTIONS

Table showing Liffe Eurodollar options data, including price, call, and put options.

LIFFE SHORT STERLING

Table showing Liffe short sterling data, including price, call, and put options.

LIFFE EUROSTOXX INDEX

Table showing Liffe Eurostoxx index data, including price, call, and put options.

LIFFE EURO DOLLAR

Table showing Liffe Euro Dollar data, including price, call, and put options.

LIFFE EURO DOLLAR

Table showing Liffe Euro Dollar data, including price, call, and put options.

C IN NEW YORK

Table showing C in New York data, including Dec 29 and Dec 28 rates.

STERLING INDEX

Table showing Sterling Index data, including Dec 29 and Dec 28 rates.

CURRENCY RATES

Table showing currency rates for various countries, including Sterling, US Dollar, etc.

CURRENCY MOVEMENTS

Table showing currency movements for various currencies, including Sterling, US Dollar, etc.

OTHER CURRENCIES

Table showing other currencies, including Argentina, Brazil, etc.

MONEY MARKETS

US rates firm

INTEREST RATES remained very firm in New York yesterday. The Fed's decision to add temporary reserves to the banking system, via five-day system repurchase agreements, when Federal funds were trading at 9 1/2 p.c.

This followed forecasts in the market that there was a very large credit shortage of around \$5m to \$7m, and that tight credit conditions will continue over the year-end.

US Trust Co of New York announced a rise in its broker

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for various currencies.

MONEY RATES

NEW YORK

Table showing New York money rates for various currencies.

FRANKFURT

Table showing Frankfurt money rates for various currencies.

LONDON MONEY RATES

Table showing London money rates for various currencies.

FRANKFURT

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LIFFE LONG GILT FUTURES OPTIONS

Table showing Liffe long gilt futures options data, including price, call, and put options.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table showing Liffe US Treasury bond futures options data, including price, call, and put options.

LIFFE FT-SE INDEX FUTURES OPTIONS

Table showing Liffe FT-SE index futures options data, including price, call, and put options.

LIFFE EURODOLLAR OPTIONS

Table showing Liffe Eurodollar options data, including price, call, and put options.

LIFFE SHORT STERLING

Table showing Liffe short sterling data, including price, call, and put options.

UK clearing bank base lending rate

UK clearing bank base lending rate is 9 1/2 p.c. from November 25.

loan rate to 10 1/2 p.c. from 10 p.c. yesterday.

A slight firming of interest rates on the London money market was regarded as technical, reflecting end of year book squaring. Three-month interbank rose to 13 1/2 p.c. from 13 p.c.

The Bank of England initially forecast a money market credit shortage of \$500m, but revised this to \$750m at noon, and to \$850m in the afternoon. Total assistance of \$825m was provided.

Before lunch the authorities added \$196m bills, including \$166m bank bills outright, in band 4 at 12 1/2 p.c. Another \$30m bills were purchased, for resale to the market on January 3, at a rate of 12 1/2 p.c.

In Frankfurt call money fell to 5.00-5.25 p.c. from 5.45-5.55 p.c. The return to the banking system of last week's pension payments, and an end of year inflow of corporate funds, helped improve liquidity.

Some banks were reported to have already fulfilled their monthly reserve requirements, and were offering funds on the market yesterday.

Credit conditions could tighten today however, as a result of recent action by the Bundesbank on the foreign exchanges, taking D-Merks into its own account and selling dollars.

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FINANCIAL TIMES FRIDAY DECEMBER 30 1988

EUROPEAN OPTIONS EXCHANGE

Table showing European options exchange data, including series, vol, last, etc.

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BASE LENDING RATES

Table showing base lending rates for various banks and currencies.

Wells Fargo & Company U.S. \$150,000 Floating Rate Subordinated Notes due 1992

Wells Fargo & Company U.S. \$100,000 Subordinated Floating Rate Capital Notes due September 1997

Wells Fargo & Company U.S. \$200,000 Floating Rate Subordinated Notes due 2000

U.S. \$400,000 The Kingdom of Belgium Floating Rate Notes Due July, 2005

Household Bank s.a.b. U.S. \$100,000,000 Collateralized Floating Rate Notes due June 1996

U.S. \$150,000,000 Floating Rate Participation Notes Due 1993

CONTINENTAL ILLINOIS OVERSEAS FINANCE CORPORATION N.V. GUARANTEED FLOATING RATE SUBORDINATED NOTES DUE 1994

CREDIOP CONSORZIO DI CREDITO PER LE OPERE PUBBLICHE ROMANE



WORLD STOCK MARKETS

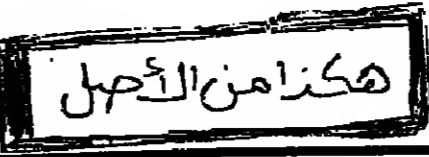


Table of stock market data for various countries including Australia, Canada, Germany, Italy, Japan, and the UK. Columns include country, date, and various stock indices.

Table of stock market data for Canada, listing various Canadian stocks and their prices.

Table of stock market indices for New York, Dow Jones, and other regional indices, including historical data and current values.

Table of stock market data for Japan, listing various Japanese stocks and their prices.

Advertisement for 'Have your FT hand delivered in Germany' by Frankfurt 0130-5351, featuring a large headline and contact information.



NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for stock symbols, prices, and changes. Includes a sub-section for 'Continued from previous page'.

Notes: Figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. When a split or stock dividend is declared, the price is shown for the stock only. Unless otherwise stated, prices are in dollars and cents.

OVER-THE-COUNTER

Table of Over-the-Counter prices with columns for stock symbols, prices, and changes. Includes a sub-section for 'Nasdaq national market, 2pm prices December 29'.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices with columns for stock symbols, prices, and changes.

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AMERICA

Dow makes a brief foray above its post-crash high

Wall Street

A RUSH by money managers to cut the cash component of their portfolios and increase their exposure to the stock market was one factor that pushed the equity market briefly above its previous post-crash high, writes Janet Bush in New York.

At 1 pm, the Dow Jones Industrial Average was quoted 14.84 points higher at 2,181.07. The previous post-crash closing high of 2,183.50 was recorded on October 27. Yesterday morning, the Dow briefly touched a high of 2,187.50.

There were various encouraging factors for the market yesterday. First, the dollar and US Treasury bonds looked relatively firm at the opening. Second, trading during this holiday period has been so thin that the effect of rounds of stock index arbitrage between the futures and cash markets has been exaggerated. Stock index futures periodically traded at sharp premiums to the cash market and therefore prompted buying of underlying stocks.

EUROPE

Special situation stocks buoy Paris

THE LAST day of trading this year for several European bourses ended with little change in thin volumes. Positive economic fundamentals helped Amsterdam reach another high for 1988 and Paris saw the return of special situation trading, writes Our Markets Staff, Frankfurt, Zurich, Amsterdam and Brussels are closed today.

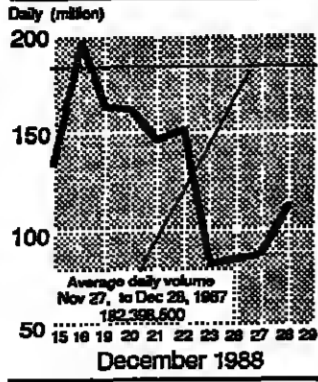
PARIS was buoyed by special interest stories although share movements were exaggerated by low volumes. The opening CAC General index eased 0.4 to 4123 and the OMF 50 index rose 3.18 to 431.96.

Peugeot had a powerful session, climbing FFR38 to FFR136, having been as high as FFR174. Saab, which said it had raised its stake in construction company Bovynges by 5 per cent from 3.96 per cent, put on FFR2.90 to FFR390.90. Bovynges added FFR2 to FFR610.

Alstom was strong again, climbing FFR12.10 to FFR416, while CGE - the major shareholder in Alstom - added 20 centimes to FFR40.10, amid talk that it would soon launch a FFR3.5bn convertible bond issue.

Speculative trading centred on retailing stocks after New Zealand entrepreneur Mr Ron Brierley announced that he

NYSE Volume



This is a usual phenomenon. Portfolio managers prefer to show that they have put their clients' money to work in the financial markets rather than simply sitting on a pile of cash, the most cautious investment position to be in. There also appears to be an element which is anticipating a stronger market in the new year and therefore does not want to go into the spring too underweight in equities. Volume remained low in spite of the buying, with only 82m shares changing hands by mid-session. However, the fact that the equity market has been able to move higher in the face of considerable concern about US interest rates

was seen by many as a hopeful sign. For some investors, the fact that the Dow may end the year at a post-crash high could give a psychological boost.

Yesterday's advance came in spite of another rise in the Federal Funds rate in the money market to a high of 9 1/4 per cent early in the session. The rate then came down to 9 1/8 per cent at mid-session which some saw as a trigger for buying of equities in late morning.

However, there did appear to be some resistance to taking the Dow above its previous post-crash closing high.

Chemicals stocks, Wednesday's star performers, continued to do well, benefiting from news of Quantum's restructuring and special dividend. Quantum itself dipped 4 1/4 to 108 1/4 after its surge of more than 4 1/2 the previous day.

Among other featured stocks was One Price Clothing which dropped \$1 1/4 to \$10 in over-the-counter trading.

Canada

LOWER gold prices depressed Toronto stocks, which were slightly lower in quiet early trading, with the composite index off 1.2 to 3,588.1. Declines came on advances by 57 to 51 on turnover of 1.8m shares.

Among golds, Placer Dome slipped C\$4 to C\$15.

Gorby Rally is star of cheerless US show

There was not much fun in a difficult year on Wall Street, writes Janet Bush

IT IS a measure of how difficult and dull a year it has been for Wall Street that the highlight was the share rally that exploded as Mr Mikhail Gorbachev, the Soviet leader, stepped off his plane at John F Kennedy Airport at the start of his tour of New York earlier this month.

Quickly dubbed the "Gorby Rally", the only disappointment for first real burst of buying for ages was that the General Secretary did not manage a visit to the floor of the New York Stock Exchange to ring the closing bell.

"I had mixed feelings about it," said Mr Michael Creem, a partner with Marcator Partners, a NYSE specialist firm. "I would rather he had been planning to ring the opening bell than the closing one. It would have seemed like a symbolic act of capitalism."

Equity market traders may not see the imminent demise of capitalism, but the assessment of 1988 is a sombre one. The stock market is still suffering badly from the after-effects of the October 1987 crash and uncertainties about prospects for the economy have undermined any recovery in confidence.

Institutional participation is very low, individual investors have never really returned as a force in the market, new equity issues have slumped to dismal levels, there have been redemptions of mutual funds and commissions are down by

as much as 40 per cent in brokerages, which relied almost exclusively on a retail customer base.

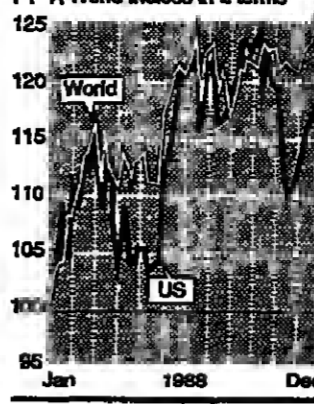
"Did anything fun happen this year? Yes, I went on holiday in defunct. But, like October," said Mr Charles Batson, vice president of equity trading at Nikko Securities in New York. "This is a year most people want to forget."

The dominant feature of trading in 1988 was the adherence of the leading indices to a narrow range, well within the highs and lows of 1987.

Last year, the Dow Jones Industrial Average reached a high of 2,722.42 on August 26 and hit its low of 1,738.74 at the close of business on October 19. The peak this year was 2,183.50 on October 21. Just after the first anniversary of October 19, that surge to a post-crash high seemed a gesture of defiance. But, like October, this year - said Mr Batson - has been an extremely dull show from beginning to end. I have never seen a long, flat line like this, even after 1929. There is nothing in my experience which quite parallels this."

There may in fact, be a precedent for this year of slow drifting within a narrowly confined range. After the 1966 bear market, the Dow failed to

FT-A World indices in 2 terms



breach the range set that year. When it did, it was on the downside, and it was not until 1974 that it finally topped the 1966 high.

On the economic front, 1988 was a particularly confusing year with the overriding source of fear swinging from recession to overheating, back to recession and back again to overheating. As the year draws to a close, that sea-sawing debate remains unresolved, Mr Batson says.

In spite of the dramatic nature of the stock market crash, the real nightmare on Wall Street in 1987 was bond trading, which shot a cannonball through capital balance sheets, according to Nikko's Mr Batson. The year 1988 has been the quiet, undramatic erosion of traditional equity business.

The headlines this year - and the top performing stock lists on the main exchanges - have been dominated by multi-billion takovers and leveraged buy-outs. As the year ends, the names of RJR Nabisco, Mr Ross Johnson, the

market comment

The reason cited was that one day its commentary noted that stocks had risen because the economy was growing strongly. The very next day the commentary said that stocks had gone down because the economy was strong.

For Mr Birinyi, the most noteworthy characteristic of this year has been that Wall Street has risen by about 15 per cent against an average historical annual return of about 10 per cent. "In spite of the fact that we have outperformed historical standards, there is still a feeling that we are in a bear market. I find it incredible," he said.

There is no doubt that the fruits have been unequally divided. Brokerages which rely primarily on commission-based retail business have seen earnings slump by about 35 per cent to 40 per cent.

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chief executive, and Mosses

Henry Kravis and George Roberts will be writ large. The likes of Kohlberg, Kravis, Roberts have been 1988's money-spinners, sucking in pools of liquidity and piling up mountains of junk debt. While the securities industry as a whole has become accustomed to dealing in tried and tested safety investments such as Certificates of Deposit and Treasury bills, the mergers and acquisition kingpins measure their performance (and their fees) in billions.

After all the controversy over programme trading by large institutions - and the publication of monthly figures showing that the proportion of trades on the NYSE accounted for by these computerised trading strategies has dropped from 1987 levels - perhaps an appropriate footnote for 1988 can be found in the movements on the Tokyo Stock Exchange on December 7.

The Nikkei 225 index jumped nearly 300 points in the last half hour that day, taking the index to a record high of 30,050.52. Local dealers attributed the move almost exclusively to stock index arbitrage by companies such as Morgan Stanley and Salomon Brothers. Two thirds of the gains were wiped out within the first 15 minutes of December 8.

Exchange the baton has now truly passed from Wall Street to Marunouchi, Tokyo's financial district.

ASIA PACIFIC Profit-taking dominates in light turnover

PROFIT-TAKING after recent gains and the absence of a lead from overseas left the Asia Pacific markets easier in light trading. Tokyo was closed on Wednesday's good gains, but late bargain-buying helped repair some of the damage. At the close the Hang Seng index was 4.04 lower at 2,822.40 on turnover worth HK\$740m.

The most heavily traded stock was Hongkong Land, up 5 cents at HK\$6.10. AUSTRALIA was boosted by trading linked to the expiry of the December options series, but with most institutions on holiday, volumes remained thin and gains few and far between. The All Ordinaries index closed unchanged at 1,486.4 on light turnover.

Banks were again actively traded - the sector accounted for almost half the day's total turnover - with Westpac advancing 6 cents to A\$5.60 as investors bought the stock

before it goes ex-dividend today. ANZ rose 4 cents to A\$5.48 while National Australia fell 4 cents to A\$5.22.

HONG KONG fell prey to profit-taking after Wednesday's good gains, but late bargain-buying helped repair some of the damage. At the close the Hang Seng index was 4.04 lower at 2,822.40 on turnover worth HK\$740m.

The most heavily traded stock was Hongkong Land, up 5 cents at HK\$6.10. TAIWAN ended a turbulent year with a sharp fall in share prices prompted by worries over higher oil prices and interest rates. The approaching

reimposition of a capital gains tax - scheduled for the new year - added to the gloom.

The weighted index closed 26.25 lower at 5,119.11. Bonds were particularly heavily sold, with many posting the daily maximum loss allowed by the exchange of 5 per cent. Chang Hwa Commercial dropped T\$29 to T\$569, First Commercial T\$28 to T\$549 and Hua Nan Commercial T\$29 to T\$568.

The Taiwan Stock Exchange announced the introduction of two new stock indices when the market reopens on January 5. The first will be based on the composite stock price average of 30 industrials, including the

service sector, while the second will use the stock price average of 20 industrials, excluding the service sector.

It is believed the new indices are being introduced to counter complaints that the existing weighted index does not reflect the market's true performance, because the banking sector makes up over 40 per cent of the index.

SINGAPORE was hit by profit-taking as three days of rises ended on the absence of a lead from Tokyo. The Straits Times industrial index lost 2.73 to 1,044.20 as 24m shares changed hands. Most business was in property and Malaysian stocks.

Table with columns: Market, No. of stocks, November 1988, % Change on Oct, % Change on Dec 31 '87, November 1988, % Change on Oct, % Change on Dec 31 '87, November 1988, % Change on Oct, % Change on Dec 31 '87, November 1988, % Change on Oct, % Change on Dec 31 '87. Rows include Latin America, Asia, Korea, Malaysia, Taiwan, Thailand.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns: NATIONAL AND REGIONAL MARKETS, US Dollar Index, Day's Change, Pound Sterling Index, Local Currency Index, Gross Div. Yield, US Dollar Index, Pound Sterling Index, Local Currency Index, 1988 High, 1988 Low, Year ago (approx). Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. Japan, World Ex. UK, World Ex. SA, World Ex. Japan.

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS) IN EURO LIMITED. EDR Holders are informed that Euro Limited has paid a dividend to holders of record 30th September 1988 of US\$ 3.15 per US\$ 50 Share of Common Stock and the Depository has converted the amount after deduction of interest withholding taxes, into United States Dollars.

NZI CAPITAL CORPORATION. YEN 10,000,000,000. Guaranteed Floating Rate Notes due 1992. In accordance with the description of the Notes, notice is hereby given that, for the interest period December 29, 1988 to June 29, 1989, the Notes will carry an interest rate at 5.1% p.a.

ASIAN INDUSTRIAL PROPERTY LIMITED. Bearers Depository Receipts. Morgan Guaranty Trust Company of New York. A distribution of \$ 0.816 per depository share will be payable on and after December 29, 1989 upon presentation of coupon No 51 at any of the following offices:

LEUM INTERNATIONAL INVESTMENTS N.V. \$75 MILLION GUARANTEED FLOATING RATE NOTES EXTENDED AND DUE 1992. The interest rate applicable to the above Notes in respect of the six month period commencing 30th December 1988 has been fixed at 9 1/4% per annum.

COMPANY NOTICES. OFFSHORE MANAGED ASSETS COMPANY. GEORGE U.S. HOUTER SHAW. Shareholders are advised that an important notice from the Board of Directors concerning the proposed change of the investment objectives of the Company from an actively managed U.S. equity portfolio fund to an actively managed U.S. equity portfolio fund and other administrative changes is available from the registered office of the Company and from the Company's other offices.

LEGAL NOTICES. IN THE HIGH COURT OF JUSTICE. CHANCERY DIVISION. MR JUSTICE HOFFMANN. IN THE MATTER OF THE COMPANIES ACT 1985.

IN THE MATTER OF THE COMPANIES ACT 1985. NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated the 19th day of December 1988 sanctioning a Scheme of Arrangement between the above-named Company and its creditors is hereby approved by the Court showing with respect to the above-named Company as altered, the several particulars required by the above Act were registered by the Registrar of Companies on the 23rd day of December 1988.

THE INSOLVENCY ACT 1986. VINCEMARK LIMITED. NOTICE IS HEREBY GIVEN pursuant to Section 99 of the Insolvency Act 1986 that a Meeting of the creditors of the above-named Company will be held at Grant Thornton House, Easton Square, Milton Street, London NW1 at 10.30 am on 29 January 1989 for the purpose provided for in Sections 100 and 101 of the said Act.